



STATE OF WASHINGTON
OFFICE OF GOVERNOR JAY INSLEE

GOVERNOR'S POLICY OFFICE STAFF & PORTFOLIOS

Staff	2
Climate & Energy	3
Education	4
General Government.....	5
Health.....	6
Human Services.....	8
International Trade Policy	9
Labor	9
Natural Resources & Environment	10
Public Safety.....	12
Outdoor Recreation & Economic Development.....	13
Transportation & Economic Development	14
Washington, D.C. Office – Federal.....	15



STAFF

Nick Streuli – Executive Director of Policy and Outreach	360.485.5175	nick.streuli@gov.wa.gov
Sheri Sawyer – Deputy Director of Policy and Outreach	360.480.9321	sheri.sawyer@gov.wa.gov
Velma Villegas - Executive Assistant	360.902.7536	velma.villegas@gov.wa.gov

POLICY ADVISORS

Amber Leaders – Behavioral Health, Aging & Disability	360.867.8547	amber.leadere@gov.wa.gov
Anna Lising – Energy	360.870.8671	anna.lising@gov.wa.gov
Barbara Serrano – Public Safety	360.810.1197	barbara.serrano@gov.wa.gov
Becky Kelley – Climate	360.688.8149	becky.kelley@gov.wa.gov
Debbie Driver – Transportation	360.870.4712	debbie.driver@gov.wa.gov
Dontae Payne – Civil Rights & Racial Justice	564.669.0217	dontae.payne@gov.wa.gov
Carrie Sessions – Environment & Water	253.290.1126	carrie.sessions@gov.wa.gov
John Aultman – Higher Ed & Workforce Development	360.810.0118	john.aultman@gov.wa.gov
John Flanagan – Economic Development & General Government	360.801.9807	john.flanagan@gov.wa.gov
Jon Snyder – Outdoor Recreation & Economic Development	360.584.3804	jon.snyder@gov.wa.gov
Ruth Musgrave – Natural Resources	360-522-6031	ruth.musgrave@gov.wa.gov
Maddy Thompson – Education & College Access	360.902.0643	maddy.thompson@gov.wa.gov
Molly Voris – Public Health, Health Care & COVID Health Response	360-764.0214	molly.voris@gov.wa.gov
Noha Mahgoub – Housing & Homelessness	360.485.7084	noha.mahgoub@gov.wa.gov
Pat Sullivan – Labor	360.790.3059	pat.sullivan@gov.wa.gov
Robert Hamilton – International Trade Policy	253.365.8226	robert.hamilton@gov.wa.gov
Samantha Pskowski – Public Health	564.669.0705	samantha.pskowski@gov.wa.gov
Sydney Forrester – Human Services	360.867.8212	sydney.forrester@gov.wa.gov

SPECIAL COORDINATOR

Megan Celedonia – 988 Hotline & BH Crisis System Coordinator	564-200-4497	megan.celedonia@gov.wa.gov
--	--------------	--

WASHINGTON DC

Morgan Wilson – Director, Federal & Inter-State Affairs	360.968.9255	morgan.wilson@gov.wa.gov
Geoff Potter – Deputy Director, Federal & Inter-State Affairs	360.867.8690	geoff.potter@gov.wa.gov
Rose Minor – Senior Specialist, Federal & Inter-State Affairs	564.999.3458	rose.minor@gov.wa.gov

ADMINISTRATION

Mary Zanga – Senior Administrative Assistant	360.902.0608	mary.zanga@gov.wa.gov
Seilavena Williams – Senior Administrative Assistant	360.902.0668	seilavena.williams@gov.wa.gov



CLIMATE & ENERGY

ANNA LISING – SENIOR POLICY ADVISOR, ENERGY
360.870.8671

Anna.Lising@gov.wa.gov

AGENCIES

Commerce, Department of (State Energy Office)
Energy Facility Site Evaluation Council
NW Power and Conservation Council
State Building Code Council
Transportation, Department of (Clean
Transportation – energy)
Utilities & Transportation Commission
WSU Energy Office

ISSUES

America is All In (Energy)
Clean Buildings
Clean Electricity
Clean Energy Economy
Clean Energy Incentives
Clean Transportation - Electrification, Mass Transit, and
Electric Vehicle Infrastructure
Energy and Environmental Justice
Energy Efficiency
Low Income Energy Assistance
Pacific Coast Collaborative (Energy)
Renewable Energy
US Climate Alliance

BECKY KELLEY – SENIOR POLICY ADVISOR, CLIMATE
360.688.8149

Becky.Kelley@gov.wa.gov

AGENCIES

Commerce, Department of (clean energy workforce)
Ecology, Department of (Climate, Clean Fuels)
Transportation, Department of (Clean Transportation –
Climate)
Utilities & Transportation Commission

ISSUES

America is All In (Climate)
Air Quality (Climate)
Clean Cars
Clean Energy Workforce
Clean Fuels Standard
Clean Transportation Policies
Climate and Environmental Justice
Emissions Regulation and Carbon Pricing
Fossil Fuel Carbon Emissions
Pacific Coast Collaborative (Climate)
US Climate Alliance (Climate)



EDUCATION

JOHN AULTMAN – SENIOR POLICY ADVISOR, HIGHER ED & WORKFORCE DEVELOPMENT

360.810.0118

John.Aultman@gov.wa.gov

AGENCIES

Apprenticeship Council
 Community & Technical Colleges, State Board for
 Four-Year College & Universities
 Higher Education Facilities Authority
 Office of Superintendent of Public Instruction (Higher Ed)
 Student Achievement Council
 Washington Academy of Sciences
 Workforce Training & Education Board

ISSUES

Apprenticeship Programs
 Career and Technical Education and Skills Centers
 Career Connect Washington
 Career and Technical Education and Skills Centers
 Coordination of Philanthropic State Support
 Current workforce shortages
 Employment and Training Programs
 Financial Aid - Guaranteed Education Tuition
 Governor's STEM Innovation Alliance
 Independent Colleges of Washington
 Poverty Reduction
 Postsecondary Education and Training
 Private Career Schools
 Running Start
 Science, Technology, Engineering and Mathematics
 Washington State Opportunity Scholarship
 Workforce Investment Education Board
 Workforce Investment Act
 Workforce Education and Training

MADDY THOMPSON – SENIOR POLICY ADVISOR, EDUCATION & COLLEGE ACCESS

360.902.0643

Maddy.Thompson@gov.wa.gov

AGENCIES

Charter School Commission
 Education Opportunity Gap Oversight & Accountability
 Committee
 Education Research & Data Center
 Higher Education Institutions (College access/success)
 Office of Superintendent of Public Instruction
 Office of the Education Ombudsman
 Para-Educator Board
 Professional Educator Standards Board
 School Employees Benefits Board
 State Board for Community and Technical
 Colleges (College access/success)
 State Board of Education
 WA Student Achievement Council (College access/success)

ISSUES

Alternative Learning Experience
 Basic Ed
 Charter Schools
 College Access and Affordability
 College Bound
 Education Reform and Accountability
 Elementary and Secondary Education Act
 Online Learning
 Opportunity Gap
 School Safety, Student Health, and Nutrition
 Student Assessment
 Teacher, Principal Quality and Preparation



GENERAL GOVERNMENT

SHERI SAWYER – DEPUTY DIRECTOR OF POLICY AND OUTREACH

360.480-9321

Sheri.Sawyer@gov.wa.gov

AGENCIES

Administrative Hearings, Office of
 Auditor's Office
 Board for Volunteer Firefighters and Reserve Officers
 Consolidated Technology Services
 Enterprise Services, Department of
 Financial Institutions, Department of
 Gambling Commission
 Horse Racing Commission
 Licensing, Department of
 Liquor Cannabis Board
 Lottery
 Office of Regulatory and Innovation Assistance
 Office of Administrative Hearings
 Veterans Affairs, Department of
 WA Tech

ISSUES

Administrative Hearings
 Agency Rulemaking
 Banking
 Cannabis
 Contracting/Procurement (State)
 Cybersecurity
 Drones
 FirstNet
 Gambling
 Horseracing
 Information Technology
 Licenses (Drivers, professional)
 Liquor
 Lottery
 Open Public Meetings
 Public Records
 Real ID
 Veterans

DONTAE PAYNE – SENIOR POLICY ADVISOR FOR CIVIL RIGHTS & RACIAL JUSTICE

564.669.0217

Dontae.Paynei@gov.wa.gov

AGENCIES

Arts Commission
 Ethnic Commissions
 Human Rights Commission
 Interagency Committee of State Employed Women
 LGBTQ Commission
 Office of Equity
 Office of Minority and Women's Business Enterprises
 Salaries for Elected Officials
 Secretary of State
 State Historical Societies
 Women's Commission

ISSUES

Campus Child Care Center
 Census
 Civil Rights
 Diversity Equity & Inclusion
 Dream Act
 Elections
 Equity
 Ethics
 Historic Preservation
 Opportunity Gap
 Refugees and Immigrants
 Veteran's Issues
 Voting Rights



HEALTH

MOLLY VORIS – SENIOR POLICY ADVISOR, PUBLIC HEALTH, AND HEALTH CARE
– SPECIAL ASSISTANT TO THE CHIEF OF STAFF & DEPUTY CHIEF OF STAFF

360.764.0214

Molly.Voris@gov.wa.gov

AGENCIES

Health Benefit Exchange
Health Care Authority
Health, Department of
Insurance Commissioner, Office of

ISSUES

All Payer Claims Database
Bree Collaborative, Health Technology, and other
Evidence-Based Medicine Initiatives
Certificate of Need
Health Care Delivery System
Health Insurance
Health Professions and Systems Regulatory Issues
Health Care Workforce
Medicaid and Medicaid Managed Care
Payment Reforms
PEBB, SEBB and Employee Wellness (SmartHealth)
Prescription Drug Pricing and Transparency
Public Health
Public Option
Reproductive Health
Rural Health Care Reform (RHCs, FQHCs, CAH)
Telemedicine
Total Cost of Care

SAMANTHA PSKOWSKI – POLICY ADVISOR FOR PUBLIC HEALTH

564.669.0705

Samantha.Pskowski@gov.wa.gov

AGENCIES

Health, Board of
Health, Department of
Public Health Advisory Board

ISSUES

Certificate of Need
Communicable Disease
COVID-19 Response
Foundational Public Health Services
Health Professions and Systems Regulatory Issues
Local Public Health
Prenatal and Perinatal Health
Public Health
Reproductive Health
Vaping



HEALTH... CONTINUED

AMBER LEADERS – SENIOR POLICY ADVISOR, BEHAVIORAL HEALTH, AGING AND DISABILITY

360.867.8547

Amber.Leaders@gov.wa.gov

AGENCIES

Agencies as Related to Behavioral Health:

- Commerce (Housing)
- Health, Department of (Opioid Use & Prevention, Suicide Prevention, BH Licensing & Certification)
- Health Care Authority
- Social & Health Services, Department of

Social & Health Services, Department of

- Long Term Care and Aging
- Intellectual and Developmental Disabilities

ISSUES

- Basic Food Assistance Program (SNAP)
- Behavioral Health Facilities
- Behavioral Health Integration
(Physical, mental and substance use)
- Behavioral Health Services, Treatment and Recovery
- Behavioral Health Workforce
- Children and Youth's Behavioral Health
- Community Behavioral Health Facilities Licensing and Certification
- Dementia Collaboration
- Developmental/Intellectual/Physical Disabilities
- Forensic Mental Health
- Involuntary Treatment Act
- Long Term Care and Aging
- Long Term Care – Trust Act
- Nursing Homes
- Opioid Use Prevention, Treatment and Recovery
- Peer Supports and Services
- Public Safety Review Panel
- Special Commitment Center
- State Psychiatric Hospitals
- Substance Use
- Suicide Prevention
- Trueblood Lawsuit and Settlement
- UW Behavioral Health Teaching Hospital
- WorkFirst/TANF

MEGAN CELEDONIA – 988 HOTLINE & BEHAVIORAL HEALTH CRISIS SYSTEM COORDINATOR

564.200.4497

Megan.Celedonia@gov.wa.gov

AGENCIES (as related to 988 Hotline & Behavioral Health)

- Health Care Authority
- Health, Department of
- Insurance Commissioner, Office of
- Commerce, Dept. of
- Chief Information Officer, Office of
- Military Dept - Emergency Management Division

ISSUES

- Crisis Behavioral Health via HB 1477
 - Services
 - Workforce
 - Facilities
 - Credentialing/Licensure



HUMAN SERVICES

SYDNEY FORRESTER – SENIOR POLICY ADVISOR, Human Services

360.867.8212

sydney.Forrester@gov.wa.gov

AGENCIES

Children, Youth & Families (DCYF), Department of
Family & Children's Ombuds, Office of
Homeless Youth Prevention & Programs, Office of
(Commerce)
K-20 Ed Network
Office of Superintendent of Public Instruction
(Early Learning)
Social & Health Services, Department of
- Including ORIA, Child Care (ESA)

ISSUES

Child Care and Youth Development
Child Support
Child and Family Well-being
Foster and Kinship Care
Early Learning and Preschool
Federal Family Engagement
Early Childhood Education & Assistance Program
Home Visiting
Homeless Issues (Youth and Young Adult)
Juvenile Rehabilitation & Office of Juvenile Justice
Prevention Services
Vocational Rehabilitation

NOHA MAHGOUB – SENIOR POLICY ADVISOR, HOUSING & HOMELESSNESS

360.485.7084

Noha.Mahgoub@gov.wa.gov

AGENCIES

Commerce, Department of (Housing & Sheltering Services)
Commerce, Department of (Community Housing Services)
Housing Finance Commission
Social & Health Services, Department of
(RA –Disabilities, Economic Services)

ISSUES

Affordable Housing
Aged, Blind & Disabled
Drought Response
Homeless Issues
Homelessness
Affordable Housing
Sheltering Programs



INTERNATIONAL TRADE POLICY

ROBERT HAMILTON – GOVERNOR'S ADVISOR FOR INTERNATIONAL TRADE POLICY

253.365.8226

Robert.Hamilton@gov.wa.gov

AGENCIES

Commerce, Department of (Export promotion & business recruitment)

Agriculture, Department of

ISSUES

Barriers to U.S. Exports

Federal & State Trade Legislation

Indo-Pacific Economic Framework

International Business Recruitments

International Export Promotion

State and Local Government Advisory Committee to US Trade Representative

Trade Agreements, including US-United Kingdom, US-Kenya, US-China Phase One Agreement

United States-Mexico-Canada Agreement (USMCA)

US-EU Trade and Technology Council

World Trade Organization

LABOR

PAT SULLIVAN – LABOR

360.790.3059

Pat.Sullivan@gov.wa.gov

AGENCIES

Employment Security Department

Human Resources, Office of

Industrial Insurance Appeals, Board of

Labor and Industries, Department of

Public Employment Relations Commission

ISSUES

Agricultural Labor Needs

Collective Bargaining

Employment Standards

Farmworker Issues

Human Resources

Immigration

Insurance

Labor Relations

Minimum Wage

Paid Family and Medical Leave

Paid Sick Leave

Unemployment Insurance

Wage and Hour Laws

Workers Compensation

Worker Health and Safety



NATURAL RESOURCES & ENVIRONMENT

RUTH MUSGRAVE – SENIOR POLICY ADVISOR, NATURAL RESOURCES

360.522.6031

Ruth.Musgrave@gov.wa.gov

AGENCIES

- Agriculture, Department of
- Fish and Wildlife, Department of
- Governor's Salmon Recovery Office
- Natural Resources, Department of (Salmon)
- Puget Sound Partnership
- Recreation and Conservation Funding Office (Salmon)
- Salmon Recovery Funding Board
- Washington State Conservation Commission

ISSUES

- Aquatic Invasive Species
- Columbia River BiOp
- Columbia River Treaty Coordination
- Co-management of Fisheries
- Commodity Commissions
- Conservation Districts
- Culverts Case
- Dams (Salmon)
- Endangered Species
- Fisheries Management
- Forest Management & Forest Practices
- Genetically Modified Organisms
- Habitat Work Schedule
- Irrigation
- Natural Heritage Program
- Natural Resource Management
- North of Falcon
- Orca Recovery
- Puget Sound Recovery
- Salmon Recovery and Protection
- Treaty Rights at Risk
- Tribal Hunting
- Tribal Water Rights
- Voluntary Stewardship Program
- Wildlife Conservation
- Wildlife/Wolf Management
- Working Natural Lands



NATURAL RESOURCES & ENVIRONMENT... CONTINUED

CARRIE SESSIONS – SENIOR POLICY ADVISOR, ENVIRONMENT & WATER

253.290.1126

Carrie.Sessions@gov.wa.gov

AGENCIES

Ecology, Department of
Health, Department of (Environmental Health Division)
Pollution Liability Insurance Agency

Other Agencies as related to Ocean Health:

- Agriculture, Department of
- Alliance to Combat Ocean Acidification
- Commerce, Department of
- Ecology, Department of (Ocean Acidification)
- Fish and Wildlife, Department of
- Health, Department of
- Marine Resource Advisory Council
- Natural Resources, Department of
- Puget Sound Partnership
- State Parks
- UW Washington Ocean Acidification Center
- UW Washington Sea Grant
- Washington Coastal Marine Advisory Council

ISSUES

401 Certification/Major Project Siting
Air Quality
Chehalis Basin
Columbia River Water Supply
Derelict Vessels
Drinking Water
Environmental Assessment
Hazardous Waste & Toxics Reduction
Mining Permits
Oil spill response
Ocean Acidification (And other climate-related effects on ocean)
Ocean Health
Pacific Coast Collaborative
Marine Spatial Planning
Nuclear Waste Program (Hanford)
Shellfish Management
Shoreline Management Act
Skagit Water Resources
Solid Waste Management
Toxics – Cleanup & Reduction
Toxics – Safe Products
Waste (Clean up)
Water Quality
Water Resources
Willapa Shellfish
Yakima River Integrated Water Plan



PUBLIC SAFETY

BARBARA SERRANO – SENIOR POLICY ADVISOR, PUBLIC SAFETY, EMERGENCY & MILITARY

360.810.1197

Barbara.Serrano@gov.wa.gov

AGENCIES

Administrative Office of the Courts
Attorney General, Office of the
Corrections, Department of
Criminal Justice Training Commission
Emergency Management Division
Fire Marshall
Forensic Investigation Council
Indeterminate Sentencing Review Board
Judicial Conduct Commission
Sentencing Guidelines Commission
State Patrol
Emergency Management Division
Washington Military Department
Washington Military Alliance
Washington Partnership Council on Juvenile Justice
Washington Youth Academy

ISSUES

Byrne JAG Grant
Courts
Crime Victims
Crime Lab/Toxicology Lab
Criminal Law/Criminal Offenses
Domestic Violence
Emergency Management & Disasters
Firearms
Human Trafficking
Juvenile Justice
Law Enforcement
Military Affairs
Public Defense
Radiological Emergencies
Wildfires



OUTDOOR RECREATION & ECONOMIC DEVELOPMENT

JON SNYDER – SENIOR POLICY ADVISOR, OUTDOOR RECREATION & ECONOMIC DEVELOPMENT

360.584-3804

Jon.Snyder@gov.wa.gov

AGENCIES

Archaeology & Historic Preservation Department of
Commerce, Department of (Recreation & Economic
Development)
Columbia River Gorge Commission
Fish and Wildlife, Department of (Recreation,
Fishing & Hunting)
Natural Resources, Department of (Recreation)
Recreation and Conservation Office (Recreation)
State Parks and Recreation Commission
Transportation, Department of (Bike, Ped and Active
Transportation)
Traffic Safety Commission (Bike, Ped)

ISSUES

Bicycle and Pedestrian Safety
Boating & Camping
Discover Pass
Economic Development and Small Business
Indoor Recreation and Fitness
Local parks and recreation
Motorsports
No Child Left Inside grants
Outdoor Environmental Education
Public Land and Conservation Land Access
Recreation Benefits
Recreation Economy
Recreation and Recreation Planning
Recreation Workforce Planning
Sports and Athletics Youth, K-12, Adult Recreation,
Higher Ed & Professional Sustainable Fishing,
Hunting and Wildlife-related
Sustainable Fishing, Hunting and Wildlife-related
Recreation and Commercial Experiences
Tabletop Gaming & Electronic Gaming (Non-Gambling)
Tourism
Veteran's Conservation Corp
Washington Wildlife and Recreation Program Grants
Watchable Wildlife



TRANSPORTATION & ECONOMIC DEVELOPMENT

DEBBIE DRIVER – SENIOR POLICY ADVISOR, TRANSPORTATION

360.870.4712

Debbie.Driver@gov.wa.gov

AGENCIES

County Road Administration Board
 Freight Mobility Strategic Investment Board
 Licensing, Department of (Fees)
 Pilotage Commissioners, Board of
 Traffic Safety Commission
 Transportation, Department of
 Transportation Commission
 Transportation Improvement Board

ISSUES

Autonomous Vehicles
 Aviation Service
 Clean transportation programs
 Ferry & Vehicle Electrification
 Freight Mobility
 Licensing Fees
 Multimodal (Transit, light rail, bikes, pedestrian)
 Passenger Rail
 Ports
 Transit Oriented Development
 Transportation Revenue
 Transportation Priorities and Budget
 Transportation technology innovation
 Tolling
 Fish Passage Barrier Removal
 Ultra-High-Speed Rail
 Vehicle Tabs

JOHN FLANAGAN – SENIOR POLICY ADVISOR, ECONOMIC DEVELOPMENT & GENERAL GOVERNMENT

360.801-9807

John.Flanagan@gov.wa.gov

AGENCIES

Community Economic Revitalization Board (CERB)
 Commerce, Department of
 Environmental & Land Use Hearings Office
 Growth Management Hearings Board
 Public Disclosure Commission
 Statewide Broadband Office
 Utilities & Transportation Commission (Telecommunications)
 Economic and Revenue Forecast Council
 Economic Development Finance Authority
 Office of the Insurance Commissioner (Business)
 Office of the State Treasurer
 Retirement Systems, Department of
 Revenue, Department of
 Services for the Blind, Department of Washington
 State Center for Deaf and Hard of Hearing Youth (CDHY)
 State Investment Board
 Washington State School for the Blind (WSSB)

ISSUES

Broadband
 Aerospace Sector
 Advanced Manufacturing/Composites
 Business Recruitment, Retention and Expansion
 Campaign Finance
 Digital Media and IT Sector
 Digital Equity and Inclusion
 Growth Management
 Housing Tax Incentives
 International Trade and Investment
 Land Use & Planning
 Life Science/Global Health Sector
 Maritime Sector
 Military/Defense Sector
 Post-Disaster Economic Redevelopment
 Rural Economic Development
 Services for the Deaf & Hard of Hearing
 Services for the Blind and Visually Impaired
 Strategic Reserve Fund
 Telecommunications



WASHINGTON D.C. OFFICE – FEDERAL

MORGAN WILSON – DIRECTOR, FEDERAL & INTER-STATE AFFAIRS
360-968-9255

Morgan.Wilson@gov.wa.gov

AGENCIES

Agriculture, Department of
Attorney General, Office of the
Blind, School and Services for the
Children, Youth & Families, Department of
Commissions on African American, Asian &
Pacific-American, and Hispanic Affairs
Community & Technical Colleges, State Board of
Conservation Commission
Developmental Disabilities Council
Disability Issues & Employment, Office of
Enterprise Services, Department of
Financial Management, Office of
Fish & Wildlife, Department of
Health, Department of
Health Care Authority
Indian Affairs, Governor's Office of
Insurance Commissioner, Office of the
LGBTQ and Women's Commissions
Liquor & Cannabis Board
Minority & Women Business Enterprises, Office of
Natural Resources, Department of
Parks & Recreation, Department of
Recreation & Conservation Office
Social & Health Services, Department of
Student Achievement Council
Superintendent of Public Instruction, Office of the
Traffic Safety Commission
Transportation, Department of
Workforce Training & Education Coordinating Board

ISSUES (Federal Affairs)

Agriculture
Census and Redistricting
Child Care and Child Welfare
Civil Rights
COVID-19 Testing and Vaccines
Criminal Justice
Disability Issues
Education and Early Learning
Emergency Management
Health Care
Housing
Human Services
Immigration
Marijuana Legalization
Tribal Affairs
Workforce Development (shared)

KEY ECONOMIC SECTORS (Federal Affairs)

Agriculture
Life Sciences/Global Health

Membership in the National Governors Association (NGA),
Western Governors Association (WGA)
and other inter-state coalitions



WASHINGTON D.C. OFFICE – FEDERAL... CONTINUED

GEOFF POTTER – DEPUTY DIRECTOR, FEDERAL & INTER-STATE AFFAIRS

360.867.8690

Geoff.Potter@gov.wa.gov

AGENCIES

Arts Commission
Commerce, Department of
Corrections, Department of
Ecology, Department of
Emergency Management Division
Employment Security, Department of
Financial Institutions, Department of
Historic Preservation, Department of
Housing Finance Commission
Labor & Industries, Department of
Licensing, Department of
Lottery Commission
Military Department
Puget Sound Partnership
Retirement, Department of
Revenue, Department of
Secretary of State
State Patrol
Treasurer, Office of the
Utilities and Transportation Commission
Veterans' Affairs, Department of
Washington Technology Solutions

ISSUES (Federal Affairs)

Climate Change
Cybersecurity
Elections
Energy
Environment/Resources and Public Lands
Financial Services
Gun Safety
Hanford Cleanup
International Relations
Labor
Military and Defense
Puget Sound, Salmon, and Orca Recovery
Small Business
Taxes and Opportunity Zones
Telecommunications
Trade
Transportation/Infrastructure
Veterans
Workforce Development (shared)

KEY ECONOMIC SECTORS (Federal Affairs)

Aerospace
Clean Technology
Forest Products
Information and Communications Technology
Maritime
Military and Defense

Related membership in National Governors Association (NGA), Western Governors Association (WGA), and other inter-state coalitions