



GOVERNOR’S POLICY OFFICE STAFF & PORTFOLIOS

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WASHINGTON DC

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AGENCIES

Commerce, Department of (State Energy Office)
Energy Facility Site Evaluation Council
NW Power and Conservation Council
State Building Code Council
Transportation, Department of (Clean
Transportation – energy)
Utilities & Transportation Commission
WSU Energy Office

ISSUES

America is All In (Energy)
Clean Buildings
Clean Electricity
Clean Energy Economy
Clean Energy Incentives
Clean Transportation - Electrification, Mass Transit, and
Electric Vehicle Infrastructure
Energy and Environmental Justice
Energy Efficiency
Low Income Energy Assistance
Pacific Coast Collaborative (Energy)
Renewable Energy
US Climate Alliance

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AGENCIES

Commerce, Department of (clean energy workforce)
Ecology, Department of (Climate, Clean Fuels)
Transportation, Department of (Clean Transportation –
Climate)
Utilities & Transportation Commission

ISSUES

America is All In (Climate)
Air Quality (Climate)
Clean Cars
Clean Energy Workforce
Clean Fuels Standard
Clean Transportation Policies
Climate and Environmental Justice
Emissions Regulation and Carbon Pricing
Fossil Fuel Carbon Emissions
Pacific Coast Collaborative (Climate)
US Climate Alliance (Climate)



EDUCATION

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AGENCIES

Apprenticeship Council
Community & Technical Colleges, State Board for
Four-Year College & Universities
Higher Education Facilities Authority
Office of Superintendent of Public Instruction (Higher Ed)
Student Achievement Council
Washington Academy of Sciences
Workforce Training & Education Board

ISSUES

Apprenticeship Programs
Career and Technical Education and Skills Centers
Career Connect Washington
Career and Technical Education and Skills Centers
Coordination of Philanthropic State Support
Current workforce shortages
Employment and Training Programs
Financial Aid - Guaranteed Education Tuition
Governor's STEM Innovation Alliance
Independent Colleges of Washington
Poverty Reduction
Postsecondary Education and Training
Private Career Schools
Running Start
Science, Technology, Engineering and Mathematics
Washington State Opportunity Scholarship
Workforce Investment Education Board
Workforce Investment Act
Workforce Education and Training

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AGENCIES

Charter School Commission
Education Opportunity Gap Oversight & Accountability
Committee
Education Research & Data Center
Higher Education Institutions (College access/success)
Office of Superintendent of Public Instruction
Office of the Education Ombudsman
Para-Educator Board
Professional Educator Standards Board
School Employees Benefits Board
State Board for Community and Technical
Colleges (College access/success)
State Board of Education
WA Student Achievement Council (College access/success)

ISSUES

Alternative Learning Experience
Basic Ed
Charter Schools
College Access and Affordability
College Bound
Education Reform and Accountability
Elementary and Secondary Education Act
Online Learning
Opportunity Gap
School Safety, Student Health and Nutrition
Student Assessment
Teacher, Principal Quality and Preparation



GENERAL GOVERNMENT

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AGENCIES

Administrative Hearings, Office of
Auditor's Office
Board for Volunteer Firefighters and Reserve Officers
Consolidated Technology Services
Enterprise Services, Department of
Financial Institutions, Department of
Gambling Commission
Horse Racing Commission
Licensing, Department of
Liquor Cannabis Board
Lottery
Office of Regulatory and Innovation Assistance
Office of Administrative Hearings
WA Tech

ISSUES

Administrative Hearings
Agency Rulemaking
Banking
Cannabis
Contracting/Procurement (State)
Cybersecurity
Drones
FirstNet
Gambling
Horseracing
Information Technology
Licenses (Drivers, professional)
Liquor
Lottery
Open Public Meetings
Public Records
Real ID

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AGENCIES

Arts Commission
Ethnic Commissions
Human Rights Commission
Interagency Committee of State Employed Women
LGBTQ Commission
Office of Equity
Office of Minority and Women's Business Enterprises
Salaries for Elected Officials
Secretary of State
State Historical Societies
Women's Commission

ISSUES

Campus Child Care Center
Census
Civil Rights
Diversity Equity & Inclusion
Dream Act
Elections
Equity
Ethics
Historic Preservation
Opportunity Gap
Refugees and Immigrants
Voting Rights



GENERAL GOVERNMENT... CONTINUED

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AGENCIES

Archaeology & Historic Preservation Department of
Commerce, Department of (Community Housing Services)
Housing Finance Commission
Emergency Management Division
Veterans Affairs, Department of
Washington Military Department
Washington Military Alliance
Washington Youth Academy

ISSUES

Affordable Housing
Emergency Management & Disasters
Drought Response
Homelessness
Housing and Essential Needs
Military Affairs
Radiological Emergencies
Veterans
Wildfires



HEALTH

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AGENCIES

Health Benefit Exchange, WA
Health, Board of
Health Care Authority
Health, Department of
Indian Health Council
Insurance Commissioner, Office of
Level 1 Trauma Center

ISSUES

Affordable Care Act
All Payer Claims Database
Agency Medical Directors Group
Bree Collaborative, Health Technology, and other
Evidence Based Medicine Initiatives
Certificate of Need
COVID-19 Response
Delivery System
Evidence Based Medicine Initiatives
Health Insurance
Health Leadership Team (L&I, DOC)
Healthiest Next Generation
Health Professions and Systems Regulatory Issues
Health Care Workforce
Hepatitis C
Medicaid and Medicaid Managed Care
Operational Issues Related to State Health Care Payers
Payment Reforms
PEBB and Employee Wellness (SmartHealth)
Prescription Drug Pricing and Transparency
Public Health
Public Option
Reproductive Health
Rural Health Care Reform (RHCs, FQHCs, CAH)
SEEB Implementation
Surprise Billing
Telemedicine
Total Cost of Care
Vaping



HEALTH... continued

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AGENCIES

Agencies as Related to Behavioral Health:

- Commerce (Housing)
- Health, Department of (Opioid Use & Prevention, Suicide Prevention, BH Licensing & Certification)
- Health Care Authority
- Social & Health Services, Department of

Social & Health Services, Department of

- Long Term Care and Aging
- Intellectual and Developmental Disabilities

ISSUES

- Behavioral Health Facilities
- Behavioral Health Integration
(Physical, mental and substance use)
- Behavioral Health Services, Treatment and Recovery
- Behavioral Health Workforce
- Children and Youth's Behavioral Health
- Community Behavioral Health Facilities Licensing and Certification
- Dementia Collaboration
- Developmental/Intellectual/Physical Disabilities
- Forensic Mental Health
- Involuntary Treatment Act
- Long Term Care and Aging
- Long Term Care – Trust Act
- Nursing Homes
- Opioid Use Prevention, Treatment and Recovery
- Peer Supports and Services
- Public Safety Review Panel
- Special Commitment Center
- State Psychiatric Hospitals
- Substance Use
- Suicide Prevention
- Trueblood Lawsuit and Settlement
- UW Behavioral Health Teaching Hospital



HUMAN SERVICES

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AGENCIES

Children, Youth & Families (DCYF), Department of Family & Children's Ombuds, Office of Homeless Youth Prevention & Programs, Office of (Commerce)
K-20 Ed Network
Office of Superintendent of Public Instruction (Early Learning)
Social & Health Services, Department of
- Including ORIA, Child Care (ESA)

ISSUES

Child Care and Youth Development
Child Support
Child and Family Well-being
Foster and Kinship Care
Early Learning and Preschool
Federal Family Engagement
Early Childhood Education & Assistance Program
Home Visiting
Homeless Issues (Youth and Young Adult)
Juvenile Rehabilitation & Office of Juvenile Justice
Prevention Services
Vocational Rehabilitation

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AGENCIES

Commerce, Department of (Housing & Sheltering Services)
Housing Finance Commission
Social & Health Services, Department of (RA –Disabilities, Economic Services)

ISSUES

Aged, Blind & Disabled
Basic Food Assistance Program (SNAP)
Child Support & Child Welfare
Homeless Issues
Affordable Housing
WorkFirst/TANF
Sheltering Programs
Veteran's Issues



INTERNATIONAL TRADE POLICY

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AGENCIES

Commerce, Department of (Export promotion & business recruitment)
Agriculture, Department of

ISSUES

Barriers to U.S. Exports
Federal & State Trade Legislation
Indo-Pacific Economic Framework
International Business Recruitments
International Export Promotion
State and Local Government Advisory Committee to US Trade Representative
Trade Agreements, including US-United Kingdom, US-Kenya, US-China Phase One Agreement
United States-Mexico-Canada Agreement (USMCA)
US-EU Trade and Technology Council
World Trade Organization

LABOR

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AGENCIES

Employment Security Department
Human Resources, Office of
Industrial Insurance Appeals, Board of
Labor and Industries, Department of
Public Employment Relations Commission

ISSUES

Agricultural Labor Needs
Collective Bargaining
Employment Standards
Farmworker Issues
Human Resources
Immigration
Insurance
Labor Relations
Minimum Wage
Paid Family and Medical Leave
Paid Sick Leave
Unemployment Insurance
Wage and Hour Laws
Workers Compensation
Worker Health and Safety



NATURAL RESOURCES & ENVIRONMENT

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AGENCIES

Agriculture, Department of
Fish and Wildlife, Department of
Governor's Salmon Recovery Office
Natural Resources, Department of (Salmon)
Puget Sound Partnership
Recreation and Conservation Funding Office (Salmon)
Salmon Recovery Funding Board
Washington State Conservation Commission

ISSUES

Aquatic Invasive Species
Columbia River BiOp
Columbia River Treaty Coordination
Co-management of Fisheries
Commodity Commissions
Conservation Districts
Culverts Case
Dams (Salmon)
Endangered Species
Fisheries Management
Forest Management & Forest Practices
Genetically Modified Organisms
Habitat Work Schedule
Irrigation
Natural Heritage Program
Natural Resource Management
North of Falcon
Orca Recovery
Puget Sound Recovery
Salmon Recovery and Protection
Treaty Rights at Risk
Tribal Hunting
Tribal Water Rights
Voluntary Stewardship Program
Wildlife Conservation
Wildlife/Wolf Management
Working Natural Lands



NATURAL RESOURCES & ENVIRONMENT... CONTINUED

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AGENCIES

Ecology, Department of
Health, Department of (Environmental Health Division)
Pollution Liability Insurance Agency

Other Agencies as related to Ocean Health:

- Agriculture, Department of
- Alliance to Combat Ocean Acidification
- Commerce, Department of
- Ecology, Department of (Ocean Acidification)
- Fish and Wildlife, Department of
- Health, Department of
- Marine Resource Advisory Council
- Natural Resources, Department of
- Puget Sound Partnership
- State Parks
- UW Washington Ocean Acidification Center
- UW Washington Sea Grant
- Washington Coastal Marine Advisory Council

ISSUES

401 Certification/Major Project Siting
 Air Quality
 Chehalis Basin
 Columbia River Water Supply
 Derelict Vessels
 Drinking Water
 Environmental Assessment
 Hazardous Waste & Toxics Reduction
 Mining Permits
 Oil spill response
 Ocean Acidification (And other climate-related effects on ocean)
 Ocean Health
 Pacific Coast Collaborative
 Marine Spatial Planning
 Nuclear Waste Program (Hanford)
 Shellfish Management
 Shoreline Management Act
 Skagit Water Resources
 Solid Waste Management
 Toxics – Cleanup & Reduction
 Toxics – Safe Products
 Waste (Clean up)
 Water Quality
 Water Resources
 Willapa Shellfish
 Yakima River Integrated Water Plan



OUTDOOR RECREATION & ECONOMIC DEVELOPMENT

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AGENCIES

Commerce, Department of (Recreation & Economic Development)

Columbia River Gorge Commission

Fish and Wildlife, Department of (Recreation, Fishing & Hunting)

Natural Resources, Department of (Recreation)

Recreation and Conservation Office (Recreation)

State Parks and Recreation Commission

Transportation, Department of (Bike, Ped and Active Transportation)

Traffic Safety Commission (Bike, Ped)

ISSUES

Bicycle and Pedestrian Safety

Boating & Camping

Discover Pass

Economic Development and Small Business

Indoor Recreation and Fitness

Local parks and recreation

Motorsports

No Child Left Inside grants

Outdoor Environmental Education

Public Land and Conservation Land Access

Recreation Benefits

Recreation Economy

Recreation and Recreation Planning

Recreation Workforce Planning

Sports and Athletics Youth, K-12, Adult Recreation, Higher Ed & Professional Sustainable Fishing, Hunting and Wildlife-related

Sustainable Fishing, Hunting and Wildlife-related Recreation and Commercial Experiences

Tabletop Gaming & Electronic Gaming (Non-Gambling)

Tourism

Veteran's Conservation Corp

Washington Wildlife and Recreation Program Grants

Watchable Wildlife

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AGENCIES

Administrative Office of the Courts

Attorney General, Office of the

Corrections, Department of

Criminal Justice Training Commission

Fire Marshall

Forensic Investigation Council

Indeterminate Sentencing Review Board

Judicial Conduct Commission

Sentencing Guidelines Commission

State Patrol

Washington Partnership Council on Juvenile Justice

ISSUES

Byrne JAG Grant

Courts

Crime Victims

Crime Lab/Toxicology Lab

Criminal Law/Criminal Offenses

Domestic Violence

Firearms

Human Trafficking

Juvenile Justice

Law Enforcement

Public Defense



TRANSPORTATION & ECONOMIC DEVELOPMENT

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AGENCIES

- County Road Administration Board
Freight Mobility Strategic Investment Board
Licensing, Department of (Fees)
Pilotage Commissioners, Board of
Traffic Safety Commission
Transportation, Department of
Transportation Commission
Transportation Improvement Board

ISSUES

- Autonomous Vehicles
Aviation Service
Clean transportation programs
Ferry & Vehicle Electrification
Freight Mobility
Licensing Fees
Multimodal (Transit, light rail, bikes, pedestrian)
Passenger Rail
Ports
Transit Oriented Development
Transportation Revenue
Transportation Priorities and Budget
Transportation technology innovation
Tolling
Fish Passage Barrier Removal
Ultra-High-Speed Rail
Vehicle Tabs

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AGENCIES

- Community Economic Revitalization Board (CERB)
Commerce, Department of
Environmental & Land Use Hearings Office
Growth Management Hearings Board
Public Disclosure Commission
Statewide Broadband Office
Utilities & Transportation Commission (Telecommunications)
Economic and Revenue Forecast Council
Economic Development Finance Authority
Office of the Insurance Commissioner (Business)
Office of the State Treasurer
Retirement Systems, Department of
Revenue, Department of
Services for the Blind, Department of Washington
State Center for Deaf and Hard of Hearing Youth (CDHY)
State Investment Board
Washington State School for the Blind (WSSB)

ISSUES

- Broadband
Aerospace Sector
Advanced Manufacturing/Composites
Business Recruitment, Retention and Expansion
Digital Media and IT Sector
Housing Tax Incentives
International Trade and Investment
Life Science/Global Health Sector
Maritime Sector
Military/Defense Sector
Post-Disaster Economic Redevelopment
Strategic Reserve Fund
Campaign Finance
Digital Equity and Inclusion
Growth Management
Land Use & Planning
Rural Economic Development
Services for the Deaf & Hard of Hearing
Services for the Blind and Visually Impaired
Telecommunications



WASHINGTON, D.C. OFFICE – FEDERAL

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AGENCIES

Agriculture, Department of
Attorney General, Office of the
Blind, School and Services for the
Children, Youth & Families, Department of
Commissions on African American, Asian &
Pacific-American, and Hispanic Affairs
Community & Technical Colleges, State Board of
Conservation Commission
Developmental Disabilities Council
Disability Issues & Employment, Office of
Enterprise Services, Department of
Financial Management, Office of
Fish & Wildlife, Department of
Health, Department of
Health Care Authority
Indian Affairs, Governor's Office of
Insurance Commissioner, Office of the
LGBTQ and Women's Commissions
Liquor & Cannabis Board
Minority & Women Business Enterprises, Office of
Natural Resources, Department of
Parks & Recreation, Department of
Recreation & Conservation Office
Social & Health Services, Department of
Student Achievement Council
Superintendent of Public Instruction, Office of the
Traffic Safety Commission
Transportation, Department of
Workforce Training & Education Coordinating Board

ISSUES (Federal Affairs)

Agriculture
Census and Redistricting
Child Care and Child Welfare
Civil Rights
COVID-19 Testing and Vaccines
Criminal Justice
Disability Issues
Education and Early Learning
Emergency Management
Health Care
Housing
Human Services
Immigration
Marijuana Legalization
Tribal Affairs
Workforce Development (shared)

KEY ECONOMIC SECTORS (Federal Affairs)

Agriculture
Life Sciences/Global Health

Membership in the National Governors Association
(NGA), Western Governors Association (WGA)
and other inter-state coalitions



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AGENCIES

Arts Commission
Commerce, Department of
Corrections, Department of
Ecology, Department of
Emergency Management Division
Employment Security, Department of
Financial Institutions, Department of
Historic Preservation, Department of
Housing Finance Commission
Labor & Industries, Department of
Licensing, Department of
Lottery Commission
Military Department
Puget Sound Partnership
Retirement, Department of
Revenue, Department of
Secretary of State
State Patrol
Treasurer, Office of the
Utilities and Transportation Commission
Veterans' Affairs, Department of
Washington Technology Solutions

ISSUES (Federal Affairs)

Climate Change
Cybersecurity
Elections
Energy
Environment/Resources and Public Lands
Financial Services
Gun Safety
Hanford Cleanup
International Relations
Labor
Military and Defense
Puget Sound, Salmon and Orca Recovery
Small Business
Taxes and Opportunity Zones
Telecommunications
Trade
Transportation/Infrastructure
Veterans
Workforce Development (shared)

KEY ECONOMIC SECTORS (Federal Affairs)

Aerospace
Clean Technology
Forest Products
Information and Communications Technology
Maritime
Military and Defense

Related membership in National Governors Association (NGA), Western Governors Association (WGA), and other inter-state coalitions