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AGENCIES

Columbia River, Office of the
Commerce, Department of (Clean Technology)
Ecology, Department of (Climate)
Financial Institutions, Department of
(Market Regulation and Oversight)
Revenue, Department of
(Clean Energy Incentives, Carbon Taxes)
State Building Code Council

ISSUES

Air Quality (Beyond climate)
Carbon Pricing
Carbon Taxes
Cap and Trade
Chehalis River Program
Clean Building
Clean Energy Incentives
Climate Change Legislation (Buildings)
Columbia River Water Supply
Emissions Trading Systems
Energy Efficiency
Pacific Coast Collaborative
Skagit Water Resources
US Climate Alliance
Yakima River Integrated Water Plan

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AGENCIES

Commerce, Department of (State Energy Office)
Energy Facility Site Evaluation Council
NW Power and Conservation Council
Pollution Liability Insurance Agency
Pilotage Commissioners, Board of
Utilities & Transportation Commission
WSU Energy Office

ISSUES

401 Certification/Major Project Siting
Clean Electricity
Climate Change Legislation (Electricity)
Derelict Vessels
Mining Permits
Oil Spills / Safety
Renewable Energy
Shoreline Management
Solid Waste / Recycling
Spill Prevention and Response

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AGENCIES

Transportation, Department of (Clean Transportation)
Utilities & Transportation Commission (Electric Vehicles)

ISSUES

Air Quality (Climate)
Clean Cars
Clean Energy Economy
Clean Fuels
Clean Transportation
Climate Change Legislation (Transportation)
Fossil Fuel Carbon Emission
US Climate Alliance



EDUCATION

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AGENCIES

Apprenticeship Council
Community & Technical Colleges, State Board for
Four-Year College & Universities
Higher Education Facilities Authority
Office of Superintendent of Public Instruction (Higher Ed)
Student Achievement Council
Washington Academy of Sciences
Workforce Training & Education Board

ISSUES

Apprenticeship Programs
Career and Technical Education and Skills Centers
Employment and Training Programs
Financial Aid - Guaranteed Education Tuition
Governor's STEM Innovation Alliance
Postsecondary Education and Training
Running Start
Science, Technology, Engineering and Mathematics
Skills Centers
Workforce Investment Act
Workforce Education and Training

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AGENCIES

Charter School Commission
Education Opportunity Gap Oversight & Accountability
Committee
Education Research & Data Center
Higher Education Institutions (College access/success)
Office of Superintendent of Public Instruction
Office of the Education Ombudsman
ParaEducator Board
Professional Educator Standards Board
School Employees Benefits Board
State Board for Community and Technical
Colleges (College access/success)
State Board of Education
WA Student Achievement Council (College access/success)

ISSUES

Alternative Learning Experience
Basic Ed
Charter Schools
College Access and Affordability
College Bound
Education Reform and Accountability
Elementary and Secondary Education Act
Online Learning
Opportunity Gap
School Safety, Student Health and Nutrition
Student Assessment
Teacher, Principal Quality and Preparation



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AGENCIES

Administrative Hearings, Office of
Auditor's Office
Board for Volunteer Firefighters and Reserve Officers
Consolidated Technology Services
Enterprise Services, Department of
Gambling Commission
Horse Racing Commission
Licensing, Department of
Liquor Cannabis Board
Lottery
Office of Regulatory and Innovation Assistance
Office of Administrative Hearings
WA Tech

ISSUES

Administrative Hearings
Agency Rulemaking
Cannabis
Contracting/Procurement (State)
Cybersecurity
Drones
FirstNet
Gambling
Horsingracing
Information Technology
Licenses (Drivers, professional)
Liquor
Lottery
Open Public Meetings
Public Records
Real ID

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AGENCIES

Arts Commission
Ethnic Commissions
Human Rights Commission
Interagency Committee of State Employed Women
LGBTQ Commission
Office of Minority and Women's Business Enterprises
Salaries for Elected Officials
Secretary of State
State Historical Societies
Women's Commission

ISSUES

Campus Child Care Center
Census
Civil Rights
Diversity Equity & Inclusion
Dream Act
Elections
Ethics
Historic Preservation
Opportunity Gap
Refugees and Immigrants
Voting Rights

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AGENCIES

Archaeology & Historic Preservation Department of
Commerce, Department of (Community Housing Services)
Housing Finance Commission
Emergency Management Division
Veterans Affairs, Department of
WA Youth Academy
Washington Military Department
Washington Military Alliance

ISSUES

Affordable Housing
Emergency Management & Disasters
Drought Response
Homeless Issues
Housing and Essential Needs
Military Affairs
Radiological Emergencies
Veterans
Wildfires



HEALTH

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AGENCIES

- Health, Board of
- Health, Department of
- Health Benefit Exchange, WA
- Health Care Authority
- Indian Health Council
- Insurance Commissioner, Office of
- Level 1 Trauma Center

ISSUES

- Affordable Care Act
- All Payer Claims Database
- Agency Medical Directors Group
- Bree Collaborative, Health Technology and Other Evidence based Medicine Initiatives
- Certificate of Need
- Delivery System
- Evidence Based Medicine Initiatives
- Health Insurance
- Health Leadership Team (L&I, DOC)
- Healthiest Next Generation
- Health Professions and Systems Regulatory Issues
- Health Care Workforce
- Hepatitis C
- Medicaid and Medicaid Managed Care
- Operational Issues Related to State Health Care Payers
- Payment Reforms
- PEBB and Employee Wellness (SmartHealth)
- Prescription Drug Pricing and Transparency
- Public Health
- Public Option
- Reproductive Health
- Rural Health Care Reform (RHCs, FQHCs, CAH)
- SEEB Implementation
- Surprise Billing
- Telemedicine
- Total Cost of Care
- Vaping



HEALTH... CONTINUED

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AGENCIES

Relating to Behavioral Health:

- Commerce (Housing)
- Health, Department of (Opioid Use & Prevention, Suicide Prevention, BH Licensing & Certification)
- Health Care Authority
- Social & Health Services, Department of

Social & Health Services, Department of

- Long Term Care and Aging
- Intellectual and Developmental Disabilities

ISSUES

- Behavioral Health Facilities
- Behavioral Health Integration
(Physical, mental and substance use)
- Behavioral Health Services, Treatment and Recovery
- Behavioral Health Workforce
- Children and Youth's Behavioral Health
- Community Behavioral Health Facilities Licensing and Certification
- Dementia Collaboration
- Developmental/Intellectual/Physical Disabilities
- Forensic Mental Health
- Involuntary Treatment Act
- Long Term Care and Aging
- Long Term Care – Trust Act
- Nursing Homes
- Opioid Use Prevention, Treatment and Recovery
- Peer Supports and Services
- Public Safety Review Panel
- Special Commitment Center
- State Psychiatric Hospitals
- Substance Use
- Suicide Prevention
- Trueblood Lawsuit and Settlement
- UW Behavioral Health Teaching Hospital



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AGENCIES

Children, Youth & Families (DCYF), Department of Family & Children's Ombuds, Office of Homeless Youth Prevention & Programs, Office of (Commerce)
K-20 Ed Network
Office of Superintendent of Public Instruction (Early Learning)
Social & Health Services, Department of -Including ORIA, Child Care (ESA)

ISSUES

Adolescent Services
Child Care
Child Support Enforcement
Child Welfare
Early Learning
Federal Family Engagement
Head Start
Home Visiting
Homeless Issues (Youth and Young Adult)
Ounce of Prevention
Vocational Rehabilitation

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AGENCIES

Commerce, Department of (Housing & Sheltering Services)
Housing Finance Commission
Social & Health Services, Department of (RA –Disabilities, Economic Services)

ISSUES

Aged, Blind & Disabled
Basic Food Assistance Program (SNAP)
Child Support & Child Welfare
Homeless Issues
Affordable Housing
WorkFirst/TANF
Sheltering Programs

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AGENCIES

Commerce, Department of (Housing Tax Incentives)
Executive Ethics Board
Services for the Blind, Department of Washington State Center for Deaf and Hard of Hearing Youth (CDHY)
Washington State School for the Blind (WSSB)

ISSUES

Housing Tax Incentives
Services for the Deaf
Services for the Blind



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AGENCIES

Insurance Commissioner, Office of the
Employment Security Department
Human Resources, Office of
Industrial Insurance Appeals, Board of
Labor and Industries, Department of
Public Employment Relations Commission

ISSUES

Agricultural Labor Needs
Collective Bargaining
Employment Standards
Farmworker Issues
Human Resources
Immigration
Insurance
Labor Relations
Minimum Wage
Paid Family and Medical Leave
Paid Sick Leave
Unemployment Insurance
Wage and Hour Laws
Workers Compensation
Worker Health and Safety



NATURAL RESOURCES & ENVIRONMENT

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AGENCIES

Agriculture, Department of
 Fish and Wildlife, Department of
 Natural Resources, Department of (Salmon)
 Governor's Salmon Recovery Office
 Natural Resources, Board of
 Puget Sound Partnership
 Recreation and Conservation Funding Office (Salmon)
 Salmon Recovery Funding Board
 Washington State Conservation Commission

ISSUES

Aquatic Invasive Species
 Columbia River BiOp
 Columbia River Treaty Coordination
 Co-management of Fisheries
 Commodity Commissions
 Conservation Districts
 Culverts Case
 Dams (Salmon)
 Endangered Species
 Fisheries Management
 Forest Management & Forest Practices
 Genetically Modified Organisms
 Habitat Work Schedule
 Irrigation
 Natural Heritage Program
 Natural Resource Management
 North of Falcon
 Orca Recovery
 Puget Sound Recovery
 Salmon Recovery and Protection
 Treaty Rights at Risk
 Tribal Hunting
 Tribal Water Rights
 Voluntary Stewardship Program
 Wildlife Conservation
 Wildlife/Wolf Management
 Working Natural Lands



NATURAL RESOURCES & ENVIRONMENT... CONTINUED

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AGENCIES

Health, Department of (Environmental Health Division)

Related to Ocean Health:

- Alliance to Combat Ocean Acidification
- Commerce, Department of
- Ecology, Department of (Ocean Acidification)
- Fish and Wildlife, Department of
- Health, Department of
- Marine Resource Advisory Council
- Natural Resources, Department of
- Puget Sound Partnership
- State Parks
- UW Washington Ocean Acidification Center
- UW Washington Sea Grant
- Washington Coastal Marine Advisory Council

ISSUES

- Drinking Water
- Hazardous Waste
- Ocean Acidification (And other climate-related effects on ocean)
- Ocean Health
- Ocean Hypoxia
- Marine Spatial Planning
- Shellfish Management
- Toxics – Cleanup & Reduction
- Toxics – Safe Products
- Waste (Clean up)
- Water Quality
- Willapa Shellfish



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AGENCIES

Commerce, Department of (Recreation)
Columbia River Gorge Commission
Fish and Wildlife, Department of (Recreation, Fishing & Hunting)
Natural Resources, Department of (Recreation)
Recreation and Conservation Office (Recreation)
State Parks and Recreation Commission
Transportation, Department of (Bike, Ped)
Traffic Safety Commission (Bike, Ped)

ISSUES

Bicycle and Pedestrian Safety
Boating
Discover Pass
No Child Left Inside grants
Outdoor Environmental Education
Public Land and Conservation Land Access
Recreation Benefits
Recreation Economy
Recreation and Recreation Planning
Recreation Workforce Planning
Sports and Athletics
Sustainable Fishing, Hunting and Wildlife-related Recreation and Commercial Experiences
Outdoor Tourism
Veteran's Conservation Corp
Washington Wildlife and Recreation Program Grants
Watchable Wildlife

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Administrative Office of the Courts
Attorney General, Office of the
Corrections, Department of
Criminal Justice Training Commission
Fire Marshall
Forensic Investigation Council
Indeterminate Sentencing Review Board
Judicial Conduct Commission
Rehab. Administration (Juvenile Justice)
Sentencing Guidelines Commission
Social & Health Services, Department of
Office of Juvenile Justice (Juvenile Rehabilitation and Office of Juvenile Justice)
State Patrol
Washington Partnership Council on Juvenile Justice

ISSUES

Border Security
Byrne JAG Grant
Courts
Crime Victims
Crime Lab/Toxicology Lab
Criminal Law
DNA
Domestic Violence
Drugs Enforcement
Firearms
Human Trafficking
Immigration
Juvenile Justice
Law Enforcement
Public Defense
Sex Offenders
Sexual Assault



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AGENCIES

County Road Administration Board
Freight Mobility Strategic Investment Board
Licensing, Department of (Fees)
Transportation, Department of
Transportation Commission
Transportation Improvement Board
Transportation Investment Board

ISSUES

Aviation Service
Freight Mobility
Licensing Fees
Multimodal (Transit, light rail, bikes, pedestrian)
Passenger Rail
Ports
Transit Oriented Development
Transportation Revenue
Transportation Priorities and Budget
Tolling
Fish Passage Barrier Removal
Vehicle Tabs

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Commerce, Department of
Economic and Revenue Forecast Council
Economic Development Finance Authority
Financial Institution, Department of
Office of the Insurance Commissioner – Business
Office of the State Treasurer
Retirement Services, Department of
Revenue, Department of
State Investment Board
Transportation, Department of (Clean Transportation Technology)
Transportation Commission (Autonomous Vehicles)
Utilities & Transportation Commission (Electric Vehicles)

ISSUES

Aerospace Sector
Advanced Manufacturing/Composites
Autonomous Vehicles
Business Recruitment, Retention and Expansion
Clean Technology (Vehicles, ferries, etc)
Digital Media and IT Sector
Global Affairs
International Trade and Investment
Life Science/Global Health Sector
Maritime Sector
Military/Defense Sector
Post-Disaster Economic Redevelopment
Strategic Reserve Fund
Ultra High Speed Rail



Transportation & Economic Development... Continued

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AGENCIES

Board of Accountancy
Board of Tax Appeals
Community Economic Revitalization Board (CERB)
Commerce, Department of (Growth Management)
Environmental & Land Use Hearings Office
Growth Management Hearings Board
Public Disclosure Commission
Statewide Broadband Office
Utilities & Transportation Commission
(Telecommunications)

ISSUES

Broadband
Campaign Finance
Digital Equity and Inclusion
Growth Management & Growth Management Act
Growth Management Services
Growth Management Review Process
Land Use
Main Streets
Rural Economic Development
School Siting
Telecommunications



WASHINGTON, D.C. OFFICE – FEDERAL

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AGENCIES

Attorney General, Office of the
Commissions on African American, Asian & Pacific-
American, and Hispanic Affairs
Commerce, Department of
Conservation Commission
Ecology, Department of
Emergency Management Division
Enterprise Services, Department of
Financial Management, Office of
Fish & Wildlife, Department of
Health, Department of
Health Care Authority
Historic Preservation, Department of
Indian Affairs, Governor’s Office of
Insurance Commissioner, Office of the
LGBTQ and Women’s Commissions
Licensing, Department of
Natural Resources, Department of
Parks & Recreation, Department of
Puget Sound Partnership
Recreation & Conservation Office
Revenue, Department of
Traffic Safety Commission
Transportation, Department of
Utilities & Transportation Commission
Washington Technology Solutions

ISSUES (Federal Affairs)

Civil Rights
Climate Change
Emergency Management
Energy
Environment/Resources and Public Lands
Hanford Cleanup
Health Care
Immigration
International Relations
Puget Sound, Salmon and Orca Recovery
Taxes and Opportunity Zones
Telecommunications
Trade
Transportation/Infrastructure
Tribal Affairs

KEY ECONOMIC SECTORS (Federal Affairs)

Aerospace
Clean Technology
Forest Products
Life Sciences/Global Health
Maritime

Membership in the National Governors Association (NGA), Western Governors Association (WGA), and other inter-state coalitions



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AGENCIES

Agriculture, Department of
Arts Commission
Blind, School and Services for the
Children, Youth & Families, Department of
Community & Technical Colleges, State Board of
Commerce, Department of (Housing)
Corrections, Department of
Developmental Disabilities Council
Disability Issues & Employment, Office of
Employment Security, Department of
Financial Institutions, Department of
Housing Finance Commission
Labor & Industries, Department of
Liquor & Cannabis Board
Lottery Commission
Military Department (Except EMD)
Minority & Women Business Enterprises, Office of
Retirement, Department of
Secretary of State
Social & Health Services, Department of
State Patrol
Student Achievement Council
Superintendent of Public Instruction, Office of the
Treasurer, Office of the
Utilities & Transportation Commission (Telecom)
Veterans' Affairs, Department of
Workforce Training & Education Coordinating Board

ISSUES (Federal Affairs)

Agriculture
Census 2020
Child Care and Welfare
Criminal Justice
Cybersecurity
Disability Issues
Education
Elections
Financial Services
Gun Safety
Housing
Human Services
Immigration (shared)
Labor
Marijuana Legalization
Military and Defense
Small Business
Telecommunications
Veterans
Workforce Development

KEY ECONOMIC SECTORS (Federal Affairs)

Agriculture
Information and Communications
Technology Military and Defense

Related membership in NGA, WGA and other inter-state coalitions