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</table>
STAFF

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<table>
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<tr>
<th>AGENCIES</th>
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| Columbia River, Office of the Commerce, Department of (Clean Technology)  
Ecology, Department of (Climate)  
Financial Institutions, Department of (Market Regulation and Oversight)  
Revenue, Department of (Clean Energy Incentives, Carbon Taxes)  
State Building Code Council | Air Quality (Beyond climate)  
Carbon Pricing  
Carbon Taxes  
Cap and Trade  
Chehalis River Program  
Clean Building  
Clean Energy Incentives  
Climate Change Legislation (Buildings)  
Columbia River Water Supply  
Emissions Trading Systems  
Energy Efficiency  
Pacific Coast Collaborative  
Skagit Water Resources  
US Climate Alliance  
Yakima River Integrated Water Plan |

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<table>
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<tr>
<th>AGENCIES</th>
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| Commerce, Department of (State Energy Office)  
Energy Facility Site Evaluation Council  
NW Power and Conservation Council  
Pollution Liability Insurance Agency  
Pilotage Commissioners, Board of  
Utilities & Transportation Commission  
WSU Energy Office | 401 Certification/Major Project Siting  
Clean Electricity  
Climate Change Legislation (Electricity)  
Derelict Vessels  
Mining Permits  
Oil Spills / Safety  
Renewable Energy  
Shoreline Management  
Solid Waste / Recycling  
Spill Prevention and Response |

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360.688.6804  
[Reed.Schuler@Gov.Wa.Gov](mailto:Reed.Schuler@Gov.Wa.Gov)

<table>
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<tr>
<th>AGENCIES</th>
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</table>
| Transportation, Department of (Clean Transportation)  
Utilities & Transportation Commission (Electric Vehicles) | Air Quality (Climate)  
Clean Cars  
Clean Energy Economy  
Clean Fuels  
Clean Transportation  
Climate Change Legislation (Transportation)  
Fossil Fuel Carbon Emission  
US Climate Alliance |
## EDUCATION

### JOHN AULTMAN – SR. POLICY ADVISOR, HIGHER ED & WORKFORCE DEVELOPMENT

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**JOHN.AULTMAN@GOV.WA.GOV**

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<td>Apprenticeship Council</td>
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<td>Community &amp; Technical Colleges, State Board for Four-Year College &amp; Universities</td>
<td>Career and Technical Education and Skills Centers</td>
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<td>Higher Education Facilities Authority</td>
<td>Employment and Training Programs</td>
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<td>Office of Superintendent of Public Instruction (Higher Ed)</td>
<td>Financial Aid - Guaranteed Education Tuition</td>
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<tr>
<td>Student Achievement Council</td>
<td>Governor’s STEM Innovation Alliance</td>
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<tr>
<td>Washington Academy of Sciences</td>
<td>Postsecondary Education and Training</td>
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<td>Workforce Training &amp; Education Board</td>
<td>Running Start</td>
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<td>Science, Technology, Engineering and Mathematics</td>
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<td>Skills Centers</td>
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<td>Workforce Investment Act</td>
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<td>Workforce Education and Training</td>
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</tbody>
</table>

### MADDY THOMPSON – SR. POLICY ADVISOR, EDUCATION & COLLEGE ACCESS

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**MADDY.THOMPSON@GOV.WA.GOV**

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<tr>
<td>Charter School Commission</td>
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<td>Education Opportunity Gap Oversight &amp; Accountability Committee</td>
<td>Basic Ed</td>
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<td>Charter Schools</td>
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<td>Higher Education Institutions (College access/success)</td>
<td>College Access and Affordability</td>
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<tr>
<td>Office of Superintendent of Public Instruction</td>
<td>College Bound</td>
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<td>Office of the Education Ombudsman</td>
<td>Education Reform and Accountability</td>
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<td>ParaEducator Board</td>
<td>Elementary and Secondary Education Act</td>
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<td>Professional Educator Standards Board</td>
<td>Online Learning</td>
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<td>School Employees Benefits Board</td>
<td>Opportunity Gap</td>
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<td>State Board for Community and Technical Colleges (College access/success)</td>
<td>School Safety, Student Health and Nutrition</td>
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<tr>
<td>State Board of Education</td>
<td>Student Assessment</td>
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<tr>
<td>WA Student Achievement Council (College access/success)</td>
<td>Teacher, Principal Quality and Preparation</td>
</tr>
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</table>
### General Government

**Sheri Sawyer – Sr. Policy Advisor, General Government**  
360.902.4113  
Sheri.Sawyer@Gov.Wa.Gov

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<tr>
<th>AGENCIES</th>
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<tbody>
<tr>
<td>Administrative Hearings, Office of Auditor’s Office</td>
<td>Administrative Hearings Agency Rulemaking</td>
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<td>Board for Volunteer Firefighters and Reserve Officers</td>
<td>Cannabis Contracting/Procurement (State)</td>
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<td>Consolidated Technology Services</td>
<td>Cybersecurity Drones</td>
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<td>Enterprise Services, Department of Gambling Commission</td>
<td>FirstNet Gambling</td>
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<tr>
<td>Horse Racing Commission</td>
<td>Horseracing Information Technology</td>
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<tr>
<td>Licensing, Department of Liquor Cannabis Board</td>
<td>Licenses (Drivers, professional) Liquor</td>
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<td>Lottery</td>
<td>Lottery Open Public Meetings</td>
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<td>Office of Regulatory and Innovation Assistance</td>
<td>Public Records Real ID</td>
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<td>Office of Administrative Hearings</td>
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<td>WA Tech</td>
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### RaShelle Davis – Sr. Policy Advisor, Civil & Human Rights

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<tbody>
<tr>
<td>Arts Commission</td>
<td>Campus Child Care Center</td>
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<td>Ethnic Commissions</td>
<td>Census Civil Rights</td>
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<td>Human Rights Commission</td>
<td>Diversity Equity &amp; Inclusion Dream Act</td>
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<td>Interagency Committee of State Employed Women</td>
<td>Elections Ethics</td>
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<td>LGBTQ Commission</td>
<td>Historic Preservation Opportunity Gap</td>
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<td>Office of Minority and Women’s Business Enterprises</td>
<td>Refugees and Immigrants Voting Rights</td>
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<td>Salaries for Elected Officials</td>
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<td>Secretary of State</td>
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<td>State Historical Societies</td>
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<td>Women’s Commission</td>
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### Jim Baumgart – Sr. Policy Advisor, Military & Housing

**360.902.0559**  
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<th>AGENCIES</th>
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<tr>
<td>Archaeology &amp; Historic Preservation Department of Commerce, Department of (Community Housing Services)</td>
<td>Affordable Housing Emergency Management &amp; Disasters</td>
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<td>Housing Finance Commission</td>
<td>Drought Response Homeless Issues</td>
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<td>Emergency Management Division</td>
<td>Housing and Essential Needs Military Affairs</td>
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<td>Veterans Affairs, Department of WA Youth Academy</td>
<td>Radiological Emergencies Veterans</td>
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<td>Washington Military Department</td>
<td>Wildfires</td>
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</table>
HEALTH

MOLLY VORIS – SR. POLICY ADVISOR, PUBLIC HEALTH AND HEALTH CARE
360.902.0557

AGENCIES
Health, Board of
Health, Department of
Health Benefit Exchange, WA
Health Care Authority
Indian Health Council
Insurance Commissioner, Office of
Level 1 Trauma Center

 ISSUES
Affordable Care Act
All Payer Claims Database
Agency Medical Directors Group
Bree Collaborative, Health Technology and Other
   Evidence based Medicine Initiatives
Certificate of Need
Delivery System
Evidence Based Medicine Initiatives
Health Insurance
Health Leadership Team (L&I, DOC)
Healthiest Next Generation
Health Professions and Systems Regulatory Issues
Health Care Workforce
Hepatitis C
Medicaid and Medicaid Managed Care
Operational Issues Related to State Health Care Payers
Payment Reforms
PEBB and Employee Wellness (SmartHealth)
Prescription Drug Pricing and Transparency
Public Health
Public Option
Reproductive Health
Rural Health Care Reform (RHCs, FQHCs, CAH)
SEEB Implementation
Surprise Billing
Telemedicine
Total Cost of Care
Vaping
# Health... Continued

**Amber Leaders – Sr. Policy Advisor, Behavioral Health, Aging and Disability**  
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<table>
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<tr>
<th>Agencies</th>
<th>Issues</th>
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| Relating to Behavioral Health:  
- Commerce (Housing)  
- Health, Department of (Opioid Use & Prevention, Suicide Prevention, BH Licensing & Certification)  
- Health Care Authority  
- Social & Health Services, Department of Social & Health Services, Department of  
- Long Term Care and Aging  
- Intellectual and Developmental Disabilities | Behavioral Health Facilities  
Behavioral Health Integration (Physical, mental and substance use)  
Behavioral Health Services, Treatment and Recovery  
Behavioral Health Workforce  
Children and Youth’s Behavioral Health  
Community Behavioral Health Facilities Licensing and Certification  
Dementia Collaboration  
Developmental/Intellectual/Physical Disabilities  
Forensic Mental Health  
Involuntary Treatment Act  
Long Term Care and Aging  
Long Term Care – Trust Act  
Nursing Homes  
Opioid Use Prevention, Treatment and Recovery  
Peer Supports and Services  
Public Safety Review Panel  
Special Commitment Center  
State Psychiatric Hospitals  
Substance Use  
Suicide Prevention  
Trueblood Lawsuit and Settlement  
UW Behavioral Health Teaching Hospital |
# HUMAN SERVICES

360.902.0655  

**AGENCIES**  
- Children, Youth & Families (DCYF), Department of Family & Children’s Ombuds, Office of Homeless Youth Prevention & Programs, Office of (Commerce)  
- K-20 Ed Network  
- Office of Superintendent of Public Instruction  
- Social & Health Services, Department of -Including ORIA, Child Care (ESA)  

**ISSUES**  
- Adolescent Services  
- Child Care  
- Child Support Enforcement  
- Child Welfare  
- Early Learning  
- Federal Family Engagement  
- Head Start  
- Home Visiting  
- Homeless Issues (Youth and Young Adult)  
- Ounce of Prevention  
- Vocational Rehabilitation  

---

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**AGENCIES**  
- Commerce, Department of (Housing & Sheltering Services)  
- Housing Finance Commission  
- Social & Health Services, Department of (RA –Disabilities, Economic Services)  

**ISSUES**  
- Aged, Blind & Disabled  
- Basic Food Assistance Program (SNAP)  
- Child Support & Child Welfare  
- Homeless Issues  
- Affordable Housing  
- WorkFirst/TANF  
- Sheltering Programs  

---

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**AGENCIES**  
- Commerce, Department of (Housing Tax Incentives)  
- Executive Ethics Board  
- Services for the Blind, Department of Washington State Center for Deaf and Hard of Hearing Youth (CDHY)  
- Washington State School for the Blind (WSSB)  

**ISSUES**  
- Housing Tax Incentives  
- Services for the Deaf  
- Services for the Blind
# Labor

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<table>
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<tr>
<th>AGENCIES</th>
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| Insurance Commissioner, Office of the Employment Security Department  
Human Resources, Office of  
Industrial Insurance Appeals, Board of  
Labor and Industries, Department of  
Public Employment Relations Commission | Agricultural Labor Needs  
Collective Bargaining  
Employment Standards  
Farmworker Issues  
Human Resources  
Immigration  
Insurance  
Labor Relations  
Minimum Wage  
Paid Family and Medical Leave  
Paid Sick Leave  
Unemployment Insurance  
Wage and Hour Laws  
Workers Compensation  
Worker Health and Safety |

1-17-20
## Natural Resources & Environment

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### AGENCIES
- Agriculture, Department of  
- Fish and Wildlife, Department of  
- Natural Resources, Department of (Salmon)  
- Governor’s Salmon Recovery Office  
- Natural Resources, Board of  
- Puget Sound Partnership  
- Recreation and Conservation Funding Office (Salmon)  
- Salmon Recovery Funding Board  
- Washington State Conservation Commission

### ISSUES
- Aquatic Invasive Species  
- Columbia River BiOp  
- Columbia River Treaty Coordination  
- Co-management of Fisheries  
- Commodity Commissions  
- Conservation Districts  
- Culverts Case  
- Dams (Salmon)  
- Endangered Species  
- Fisheries Management  
- Forest Management & Forest Practices  
- Genetically Modified Organisms  
- Habitat Work Schedule  
- Irrigation  
- Natural Heritage Program  
- Natural Resource Management  
- North of Falcon  
- Orca Recovery  
- Puget Sound Recovery  
- Salmon Recovery and Protection  
- Treaty Rights at Risk  
- Tribal Hunting  
- Tribal Water Rights  
- Voluntary Stewardship Program  
- Wildlife Conservation  
- Wildlife/Wolf Management  
- Working Natural Lands
## AGENCIES

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<th>Related to Ocean Health:</th>
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<tr>
<td>Health, Department of (Environmental Health Division)</td>
<td>Drinking Water</td>
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<tr>
<td>- Alliance to Combat Ocean Acidification</td>
<td>Hazardous Waste</td>
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<tr>
<td>- Commerce, Department of</td>
<td>Ocean Acidification (And other climate-related effects on ocean)</td>
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<tr>
<td>- Ecology, Department of (Ocean Acidification)</td>
<td>Ocean Health</td>
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<tr>
<td>- Fish and Wildlife, Department of</td>
<td>Ocean Hypoxia</td>
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<tr>
<td>- Health, Department of</td>
<td>Marine Spatial Planning</td>
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<tr>
<td>- Marine Resource Advisory Council</td>
<td>Shellfish Management</td>
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<tr>
<td>- Natural Resources, Department of</td>
<td>Toxics – Cleanup &amp; Reduction</td>
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<tr>
<td>- Puget Sound Partnership</td>
<td>Toxics – Safe Products</td>
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<tr>
<td>- State Parks</td>
<td>Waste (Clean up)</td>
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<tr>
<td>- UW Washington Ocean Acidification Center</td>
<td>Water Quality</td>
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<td>- UW Washington Sea Grant</td>
<td>Willapa Shellfish</td>
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<td>- Washington Coastal Marine Advisory Council</td>
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## ISSUES

- Drinking Water
- Hazardous Waste
- Ocean Acidification (And other climate-related effects on ocean)
- Ocean Health
- Ocean Hypoxia
- Marine Spatial Planning
- Shellfish Management
- Toxics – Cleanup & Reduction
- Toxics – Safe Products
- Waste (Clean up)
- Water Quality
- Willapa Shellfish
### OUTDOOR RECREATION & ECONOMIC DEVELOPMENT

**JON SNYDER – SR. POLICY ADVISOR, OUTDOOR RECREATION & ECONOMIC DEVELOPMENT**  
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JON.SNYDER@GOV.WA.GOV

**AGENCIES**  
- Commerce, Department of (Recreation)  
- Columbia River Gorge Commission  
- Fish and Wildlife, Department of (Recreation, Fishing & Hunting)  
- Natural Resources, Department of (Recreation)  
- Recreation and Conservation Office (Recreation)  
- State Parks and Recreation Commission  
- Transportation, Department of (Bike, Ped)  
- Traffic Safety Commission (Bike, Ped)  

**ISSUES**  
- Bicycle and Pedestrian Safety  
- Boating  
- Discover Pass  
- No Child Left Inside grants  
- Outdoor Environmental Education  
- Public Land and Conservation Land Access  
- Recreation Benefits  
- Recreation Economy  
- Recreation and Recreation Planning  
- Recreation Workforce Planning  
- Sports and Athletics  
- Sustainable Fishing, Hunting and Wildlife-related Recreation and Commercial Experiences  
- Outdoor Tourism  
- Veteran’s Conservation Corp  
- Washington Wildlife and Recreation Program Grants  
- Watchable Wildlife

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**AGENCIES**  
- Administrative Office of the Courts  
- Attorney General, Office of the  
- Corrections, Department of  
- Criminal Justice Training Commission  
- Fire Marshall  
- Forensic Investigation Council  
- Indeterminate Sentencing Review Board  
- Judicial Conduct Commission  
- Rehab. Administration (Juvenile Justice)  
- Sentencing Guidelines Commission  
- Social & Health Services, Department of  
  Office of Juvenile Justice (Juvenile Rehabilitation and Office of Juvenile Justice)  
- State Patrol  
- Washington Partnership Council on Juvenile Justice

**ISSUES**  
- Border Security  
- Byrne JAG Grant  
- Courts  
- Crime Victims  
- Crime Lab/Toxicology Lab  
- Criminal Law  
- DNA  
- Domestic Violence  
- Drugs Enforcement  
- Firearms  
- Human Trafficking  
- Immigration  
- Juvenile Justice  
- Law Enforcement  
- Public Defense  
- Sex Offenders  
- Sexual Assault
TRANSPORTATION & ECONOMIC DEVELOPMENT

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AGENCIES
County Road Administration Board
Freight Mobility Strategic Investment Board
Licensing, Department of (Fees)
Transportation, Department of
Transportation Commission
Transportation Improvement Board
Transportation Investment Board

ISSUES
Aviation Service
Freight Mobility
Licensing Fees
Multimodal (Transit, light rail, bikes, pedestrian)
Passenger Rail
Ports
Transit Oriented Development
Transportation Revenue
Transportation Priorities and Budget
Tolling
Fish Passage Barrier Removal
Vehicle Tabs

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AGENCIES
Commerce, Department of
Economic and Revenue Forecast Council
Economic Development Finance Authority
Financial Institution, Department of
Office of the Insurance Commissioner – Business
Office of the State Treasurer
Retirement Services, Department of
Revenue, Department of
State Investment Board
Transportation, Department of (Clean Transportation Technology)
Transportation Commission (Autonomous Vehicles)
Utilities & Transportation Commission (Electric Vehicles)

ISSUES
Aerospace Sector
Advanced Manufacturing/Composites
Autonomous Vehicles
Business Recruitment, Retention and Expansion
Clean Technology (Vehicles, ferries, etc)
Digital Media and IT Sector
Global Affairs
International Trade and Investment
Life Science/Global Health Sector
Maritime Sector
Military/Defense Sector
Post-Disaster Economic Redevelopment
Strategic Reserve Fund
Ultra High Speed Rail
## Transportation & Economic Development... Continued

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WASHINGTON, D.C. OFFICE – FEDERAL

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Membership in the National Governors Association (NGA), Western Governors Association (WGA), and other inter-state coalitions
## AGENCIES

- Agriculture, Department of
- Arts Commission
- Blind, School and Services for the
- Children, Youth & Families, Department of
- Community & Technical Colleges, State Board of
- Commerce, Department of (Housing)
- Corrections, Department of
- Developmental Disabilities Council
- Disability Issues & Employment, Office of
- Employment Security, Department of
- Financial Institutions, Department of
- Housing Finance Commission
- Labor & Industries, Department of
- Liquor & Cannabis Board
- Lottery Commission
- Military Department (Except EMD)
- Minority & Women Business Enterprises, Office of
- Retirement, Department of
- Secretary of State
- Social & Health Services, Department of
- State Patrol
- Student Achievement Council
- Superintendent of Public Instruction, Office of the
- Treasurer, Office of the
- Utilities & Transportation Commission (Telecom)
- Veterans’ Affairs, Department of
- Workforce Training & Education Coordinating Board

## ISSUES (Federal Affairs)

- Agriculture
- Census 2020
- Child Care and Welfare
- Criminal Justice
- Cybersecurity
- Disability Issues
- Education
- Elections
- Financial Services
- Gun Safety
- Housing
- Human Services
- Immigration (shared)
- Labor
- Marijuana Legalization
- Military and Defense
- Small Business
- Telecommunications
- Veterans
- Workforce Development

## KEY ECONOMIC SECTORS (Federal Affairs)

- Agriculture
- Information and Communications
- Technology Military and Defense

Related membership in NGA, WGA and other interstate coalitions