SR 530 Landslide Commission Meeting

Thursday, October 2, 2014; 5:00 – 8:00 p.m.

The Everett Community Center, Port Gardner Rooms A&B
3900 Broadway, Everett, WA 98201
Phone: (425) 385- 4019

Meeting Summary

ATTENDANCE

See Attachment 1

Welcome and Meeting Overview

Discussion:

General announcements:

Kathy Lombardo, Executive Director, welcomed attendees and reviewed the purpose of the meeting, to hear from each research group an update on what they have learned to date and very preliminary recommendations for the Commission to discuss. Kathy explained that each research group is still meeting with people and their thinking continues to evolve about lessons learned and possible recommendations. This meeting is the first opportunity for the two research groups to report to the entire Commission.

Kathy also mentioned that the meeting notes for September 18th would be posted following electronic review by commissioners ahead or our next meeting on October 13th. The September 30th and the October 2nd meeting summaries will be ready for Commission review at the meeting on October 13th.

Emergency Management Research Group Update

Group Leader: John Erickson

Group Members: Joann Boggs, Renee Radcliff Sinclair, Lee Shipman, Chief Steve

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Overall comments:

The emergency management research group (group) emphasized that the response to the incident was good and that there are always opportunities for improvement. The group expressed appreciation for the efforts of each and every responder that was involved in the incident. The group stated that, in addition to listening to presentations at Commission meetings, they have met with and read reports from a number of agencies and organizations.

The group has identified eight issues for further consideration by the full Commission. The issues outlined below are preliminary and have not been prioritized. With ongoing feedback in

the weeks to come these issues could change, develop further, or be dropped if more pressing information is identified.

Issues and preliminary recommendations:

1. Command and Control

Background: There was ongoing confusion during the earliest stages of rescue and recovery about who was in charge and how best to coordinate actions and strategies during this very complex incident. The landslide, while a relatively 'small' event in terms of most disasters, was exceedingly complex and very large for the communities engulfed.

Recommendation: That there be well-defined systems of command and control at all levels of response (rescue, recovery, redevelopment). Training protocols vary between the many response agencies and community volunteers. Increase training and exercise opportunities for responders.

2. Fatality Management

Background: In Washington State, fatality management falls under the local jurisdiction, typically the coroner (RCW 36.24) or medical examiner offices (RCW 36.24.19). Coroners are elected; medical examiners are appointed. Coroners don't necessarily have medical expertise since it is an elected position. Most coroners are used to planning for and handling small incidents like traffic accidents. They can be overwhelmed in larger incidents with many fatalities. In the SR 530 landslide there were a significant number of fatalities (43). During the landslide and subsequent flooding there was confusion in several areas including data collection.

Recommendations:

- Statewide mutual aid agreements between medical examiners and coroners around the state are needed before an incident occurs. This will streamline processes for assisting one another in major events.
- Family assistance centers need to be established early in an incident and be a standard part of response actions. Even though family assistance centers are in some emergency response plans they were not set up during the SR 530 landslide incident.
- Improve and establish relationships and protocols for fatality management with tribes. Improve understanding of tribal issues related to fatality management.

3. Statutory Responsibility under RCW 38.52

Background: John Pennington, Director of Snohomish County Department of Emergency Management, stated in the white paper that he discussed with the Commission that there needs to be clarity in statutory responsibility and it is important to review RCW

38.52 as well as review funding strategies for emergency management. The research group agrees that there are many questions and issues that must be addressed in order to improve our emergency management systems.

Recommendations:

- Establish a Task Force focused on identifying specific areas of improvement. Include in the discussion and decision whether to establish a regional/interstate response organization.
- Establish a workgroup to discuss sustainable funding models and identify how best to establish and utilize mutual aid agreements throughout the state.

4. Coordination with and Incident Impacts on Tribes

Background: Tribes are sovereign nations with independent governing systems. Two of the three tribes impacted by the landslide have robust emergency management programs. All three tribes experienced cultural, economic and environmental impacts during and after the landslide. There was a lack of communication and effective interaction between tribes and other government agencies and organizations during the incident. Tribal liaisons can be used effectively during emergency responses.

Recommendations:

- Tribal liaisons must initiate immediate contact with all potentially impacted tribes during an incident.
- Improve coordination among agency tribal liaisons, federal agencies and the agency focused on Indian health.
- Volunteer and community response organizations need to create tribal liaison positions.
- Establish training for tribal liaisons that includes developing trusting relationships prior to events.

5. Standardization of information among Volunteer Organizations

Background: There are numerous volunteer organizations that provide services during an incident. Impacted individuals have difficulty navigating through multiple organizations. Victims' families and survivors often have to repeat the same information to separate organizations multiple times. Answering the same questions over and over again was depicted as 'cruel' and, emotionally difficult.

Recommendations:

- Develop one standard form for missing persons and shared data base that can be accessed and used by all emergency responders and volunteer organizations.
- Further develop the navigator programs already in use by Snohomish County. Navigators will be helpful throughout rescue, recovery and redevelopment.

6. Volunteer Management and Communication

Background: There were a number of interpersonal communication issues that broke down between first responding professionals and volunteer organizations and skilled community volunteers. Response agencies may not have similar training in regard to how to work with volunteers. There was also a range of skill and training levels among volunteers who participated in the response.

Recommendations:

- Develop a pre-incident training and trust-building system to bring together emergency responders with community volunteers and volunteer organizations.
 Conduct joint training and table-top exercises in an effort to establish a better understanding of the value each group brings to a response and recovery effort and to develop mutual trust.
- Timely post-incident debriefs must occur within and across organizations in order to break down silos and build trust.
- Develop a pre-certification system to prequalify and have ready contracts with local businesses.
- Municipalities are encouraged to develop and maintain an inventory of community resources (equipment and skills) to engage during emergencies.
- Develop fact sheets to aide communications while working with communities and individuals; manage expectations and an understanding of what responding agencies can and cannot do to help.
- Develop a statewide campaign that explains and clarifies to the public the roles and responsibilities of volunteer agencies that participate in emergency response.
- A statewide system for volunteer training is needed.

7. Rescue and Recovery Timeline

Comments: The research group expects that the whole Commission will compile the timeline for the event. Kathy stated that the Commission has collected a few timelines. She and the Ruckelshaus team are working on consolidating elements of the timelines into one.

8. Communications

Background: Numerous people have reported that communications were challenging particularly in the first 24-72 hours. The research group referred to a draft report (attached) that discusses the use of radios for emergency communications. The report stipulates some of the technical issues encountered during the response and provides recommendations for further consideration. A key element of effective emergency communications is sufficient training and exercises. The group expressed the interest in

meeting with Bill Schrier, Senior Policy Advisor, Washington State Office of the Chief Information Officer, and to look at the 911 call logs from the incident.

Recommendations:

The research group is still reviewing information and therefore is not prepared to make preliminary recommendations on emergency communications at this time.

Closing comments:

The research group also updated the Commission on their conversations with representatives from the Red Cross. Time allowing, the research group suggested a presentation from the Red Cross to the entire Commission would be useful. It was stated there might be information on the websites of the Red Cross and the United Way showing how funds donated for the SR 530 landslide response are being utilized. See: http://www.redcross.org/wa/everett/news-events and http://www.uwsc.org/recoveryfund.php

Commissioner Q&A and Group Dialogue

Commissioners responded to the Emergency Management Research Group's report-out with a number of observations, questions to consider and some preliminary thoughts on possible recommendations.

Commissioner dialogue:

- There needs to be greater clarity of roles, responsibilities and seamless command and control transitions from one stage to the next. We must also be mindful of Home Rule and at the same time create a straightforward process for clarifying roles and responsibilities. For explanation of Home Rule see:
 - http://www.mrsc.org/subjects/governance/locgov12.aspx
 - It is important to empower front line emergency responders to be flexible and to execute what they know must be done in a timely manner during an emergency while honoring command and control. Providing suggestions on how to increase clarity is great, but it is important that requirements or emphasis on more training is paired with additional funding and capacity building of emergency response and preparedness.
- The key to effective coordination is building relationships and this responsibility should be on the leadership that exists within municipalities, cities and counties. Community organizations can and do practice together and practicing together builds mutual trust.
- The Commission heard repeatedly that the ordering system was cumbersome and that it
 was difficult to actually get what was ordered. Some would like to see a statewide
 uniform ordering system.
- There is constant tension during emergencies when communicating with media. Leaders need to be empowered to provide guidelines for communication to staff and allow for

- some judgment. Is there a simple mechanism that can be created to accomplish this? NIMS is supposed to provide this.
- Most emergency organizations will not want more training/exercises, as they already train extensively. Most existing training programs are designed for large population centers. Training needs to be developed and designed for rural areas as they have different needs than large population centers. Having small/rural cities and counties be as prepared as possible has real value. Citizen Emergency Response Teams (CERT) could be publicized and advertised statewide during a specific month every year to help communities better prepare for disasters.

Land Use and Geologic Hazards Research Group Update

Group Leaders: Wendy Gerstel and Bill Trimm

Group Members: Paul Chiles, Diane Sugimura, Dave Montgomery

Overall Comments

The research group (the group) reviewed issues focused on prevention and minimizing loss of life and property going forward.

Preliminary recommendations (not yet prioritized):

1. Define and map the highest priority landslide risk areas (including run-out zones) in highly populated, commerce and transportation corridors.

Commentary:

It is important to get a handle on the terminology to make sure that rock falls, debris flows, earth movement, etc. are addressed in mapping and risk analysis. All types of earth movement need to be addressed in mapping. Then it is important to spatially identify where risks are located. We need to develop priorities because it is unlikely that we could map the entire state. New mapping that covers actual risks should be developed.

2. Independent review of the effects of forestry practices on landslides and the role of public safety on decision-making.

Commentary:

Commissioner of Public Lands Peter Goldmark is requesting the next state budget fund ways to better assess the risk of logging in landslide-prone areas. The Commission might want to consider how to support an independent review.

3. Each county to have a qualified geologist (or access to a geologist) to respond to perceived threats to the public.

Commentary:

How might citizens' best provide information from observations on earth movement and to whom? There is lack of clarity about whom an individual can go to if they observe a potential geologic threat. Whose responsibility is it to interface, document and possibly follow up with public concerns?

4. Develop protocol for community members to contact a local geologist, and to advance concerns up to the state if necessary. Based on mapping products outlined above, establish county-managed monitoring protocols and early-warning systems i.e. perceived threats to public safety.

Commentary:

Assuming there are coordinated community workshops and educational forums are being offered, the core of this educational effort could be K-12 curriculum/teaching on earth processes and awareness about landslides, earthquakes and other earth processes relevant to the local geology.

- 5. Each county and state geologist should receive training in national incident command structure.
- 6. Establish a statewide GIS system that is accessible to the public. Suggestion of GIS layers include high resolution Lidar, soils, geologic forms, steep slopes, run-out zones, parcel maps. Mapping needs to be generated in such a manner that will inform title companies, financing institutions, purchasers and sellers of potential risks and include such disclosures on Seller Disclosure Statement Form 17.

Commentary:

If mapping was done it could be useful to require the real estate community to inform buyers of the risks. Society often looks to the market to correct situations, for example, a lender will not finance if property is in harm's way, etc.

Mapping doesn't have to be legislated. It is important to have information available to the public when making purchasing decisions. Seattle has a great system for mapping and working with property owners. This system could serve as a model for dealing with land development. The system also identifies properties potentially at risk.

Links from the City of Seattle are:

- Geotechnical reports by address:
 http://www.seattle.gov/dpd/toolsresources/soilsreport/default.htm
- GIS with mapped steep slope areas, known slides, potential slide due to geologic conditions, and contour lines:

http://web1.seattle.gov/dpd/maps/dpdgis.aspx

• Seattle Landslide Study:

http://www.seattle.gov/dpd/aboutus/whoweare/emergencymanagement/default.htm

Soil Mapping link:

https://fortress.wa.gov/dnr/geology/?Theme=subsurf

This database was put together by GeoMap NW - the UW/USGS project led by Kathy Troost and Derek Booth, and was used to develop the new geologic maps for the City of Seattle.

7. Public education and outreach program (videos, public TV, public school education) of natural hazard risks including landslides, debris flows, and flooding. Improve public education of earth science in K-12 system.

Commentary:

The intent of this recommendation is to offer practical approaches that will help inform the general population. It is important to have a public that is aware and informed. Involving children can be helpful. It may also be helpful to use student observations for monitoring. There are organizations that are involved in developing curricula and programs. A statewide effort might be able to liaise with these organizations.

8. Create a hazard identification institute with strong and clear partnerships among government and academic institutions to help collaborate and provide a statewide resource to identify natural hazards, funding sources, mitigation measures and to assist municipalities in resilience planning and strategies.

Commentary:

This recommendation poses questions about funding. Funding sources need to be identified and allocated. There has been significant statewide education about earthquakes, but not as much on other geologic hazard events. There also needs to be a greater focus on how to deal with the broader issues related to resilience. There is no place that focuses on the whole system where everyone is working collaboratively across disciplines/silos. It is important to identify how to get different players to collaborate and work together.

9. In order to reduce or avoid life and property loss we must accurately identify natural hazards and develop risk assessments. The public needs easy access to simple GIS systems.

Commentary:

It would be helpful to have a state repository of GIS available to all municipalities.

10. Update GMA to require geological mapping in critical area regulations to provide up-to-date inventories based on a statewide mapping program. Require designated geological hazard areas to include defined natural resource mapping concurrent with county GMA/development regulations update schedule.

Commentary:

Comprehensive plans are updated every 8 years. Cities and counties could start on this as they update their plans.

- 11. Provide public notification information of hazard and risk assessment pursuant to mapping.
- 12. Designate a technical information officer to be the primary contact on major hazard events.

Commentary:

The main issue is who should be talking to the press.

Closing Comments:

Not all landslides behave the same way. Each incident is unique. The take away message from the SR530 landslide is **not** to extrapolate that what happens in one landslide is applicable to all other landslides. Also, it is important to provide on- call geological expertise early to provide event-specific information.

The underlying point is to get the right expertise on scene as early as possible so that the unique conditions of an event are communicated with the responders.

Q&A and Commission Dialogue

Commissioners responded to the Land Use and Geologic Hazards Research Group's report-out with a number of observations, questions to consider and some preliminary thoughts on possible recommendations. Provided below are highlights of the conversation.

- The state is developing the capacity to text 911. As part of this, the State EMD is working with counties on developing GIS standards.
- The idea of an institute is appealing and could be a great benefit to the State. There are many potential options for raising money, especially if there is a connection to public education.
- What might be the scope of mapping for highest risk areas and what might this cost?
 In his presentation, Dave Norman provided recommendations on scope and cost and

stated that adding 5 or 6 additional geologists would be helpful. The scope would begin with mapping the highest risk areas. The good news is that the geology of the state is not changing quickly so mapping could occur over decades. Mapping could be one of the tasks of a new institute. There may be other partnerships or contributors, for example approaching private industry to share the Lidar information that they already have.

- If there was mapping there could be a requirement that a potential landslide risk be disclosed to a property buyer. It would be important not just to rely on disclosure during a potential real estate transaction, but also to share the information more widely with the public.
- If hazards are identified what happens to insurance rates and property values?
 These are important considerations. There can be a financial impact. There are no easy answers.
- The Real Estate Commission has continuing education requirements for agents in order to maintain their licenses. Landslide risk assessment and hazard training could become a curriculum requirement to fulfill agents' core hours. The Real Estate Commission determines what subjects are part of the core requirements.
- What does it take to change Seller's Disclosure Statement Form 17 to add more about landslide risk? The language is already there.
- Historically, properties have had different values for a variety of reasons. Isn't it
 important that property buyers be made aware of the potential risks? Different
 people have different risk tolerances and some will make significant investments to
 mitigate the risks.
- Regarding risk, the challenge is to define what is meant by the risk and to communicate it appropriately it so that buyers can make an informed decision.

Other Research Updates, Information Needs, Report Outline

Update on Fire Mobilization Plan Research:

Mayor Jill Boudreau provided an update on her research regarding the Fire Mobilization Plan. The Plan was written for all hazards and was operating as an all hazards plan until a few years ago when a legal opinion was written that suggested the State should only be funding wild land fire incidents.

Mayor Boudreau is interested in understanding whether the response to the SR 530 event would have been different had the Fire Mobilization Plan been funded for all hazards. It is important to try to evaluate the cost if the Plan is restored to cover all hazards. Considering funding in context with other State funding needs is also required.

Discussion following the update focused on whether funding for all hazards would take away from the State's annual wild land firefighting budget. It was stated that adding funding for all hazards is a significant policy decision since it is also important to maintain the annual budget

for wild land fires. The Commission could consider recommending a disaster response fund that is additive to the wild land fire budgets. A meeting is scheduled with the State Fire Chief and State Patrol in the next week to learn more. Commissioners agreed it was important to continue to assess whether and how it would have improved the response to the SR530 landslide had the Fire Mobilization Plan been able to fund all hazards. Commissioners could consider recommending that the original opinion be re-reviewed.

Structure for Upcoming Meetings

The October 13th Commission meeting will focus on refining each group's preliminary recommendations in priority order. The Fire Mobilization Plan issues and possible recommendations will become part of the Emergency Management Research Group's focus if the Commission decides to pursue it as a recommendation.

The Commission's preliminary recommendations will be vetted further with two panels of 'advisors' during the October 20th Commission meeting. In addition, the panels would be asked for ideas regarding funding.

The November 4th Commission meeting will focus on reviewing the draft report. A preliminary draft report outline has been developed and Kathy will email it to Commissioners.

Public Comments

Peter Selvig – Summary of comments:

Technology has changed in the ICS system. Mayor Dan Rankin and Kevin Ashe were unable to attend this meeting. The County did not support the east side like they supported the west side. The number one key in an incident is to check to see what resources you have available from day one. Tracking of resources was not achieved at the beginning. Volunteer excavators were not signed up. Response was great on the Arlington side. In the first 24 hours they should have implemented a Type 1 or Type 2 Command Team to come in. Mr. Selvig has a complete unit log. It is important to review what was in the documentation box to see what people were doing or should be doing. There is only one way to order resources. The County never exercised efforts to create land use agreements with property owners. Written testimony is attached.

April Putney, Futurewise- Summary of comments:

Futurewise has been following the Commission's work to see what the emerging draft ideas are. Futurewise commends the Commission for the approach being taken and commends the focus on land use and geologic hazards. The approach of identifying hazards, assessing risk, notifying the public and mitigating is good. She likes the idea of updating mapping and including this information in Comprehensive Plans. She also likes the recommendations that focus on informing the public of landslide issues and risks. It is a good idea to include language on Form 17 for real estate transactions. The Commission is encouraged to recommend that adequate information be provided to property owners if mapping occurs.

Will Knedlik:

Mr. Knedlik read the attached written testimony.

Final Matters, Wrap-up, Adjourn

Research groups agreed to meet for 5 minutes after the Commission meeting to identify potential panelists for the October 20th Commission meeting.

| Upcoming SR 530 Commission Meeting Dates | Location |
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| October 13th, 5-8 p.m. | Everett Community Center |
| October 20th, 5-8 p.m. | Everett Community Center |
| November 4th, 5-8 p.m. | Everett Community Center |
| December 2nd, 5-8 p.m. | Everett Community Center |

Attachment 1

Meeting Attendees

| Name | Title and Affiliation |
|-------------------------|---|
| Kathy Lombardo | Executive Director |
| Joann Boggs | Pend Oreille County Emergency Management Director, current Chair Washington state Emergency Management Association |
| Hon. Jill Boudreau | Mayor, Mount Vernon |
| Paul Chiles | Owner/ President, Chiles & Co Real Estate |
| John Erickson | Former Director of Emergency Preparedness, Department of Health |
| Wendy Gerstel | Principle, Qwg Applied Geology |
| David Montgomery | Director, UW Geomorphological Research Group |
| Renee Radcliff-Sinclair | Former Representative, Current Strategic Initiatives for Western United States for Apple Inc. |
| Lee Shipman | Emergency Management Director, Shoalwater Bay Tribe |
| Steve Strachan | Chief, Bremerton Police Department |
| Diane Sugimura | Director, Seattle Dept. of Planning and Development |
| Bill Trimm | County Planner/Land Use Expert, Member, Snohomish County Planning Advisory Council representing Mountlake Terrace |
| Mike Gaffney | Ruckelshaus Center |
| Amanda Murphy | Ruckelshaus Center |
| John Snyder | Ruckelshaus Center |
| Phyllis Shulman | Ruckelshaus Center |

SR 530 LANDSLIDE COMMISSION MEETING SIGN-IN SHEET

Meeting Date & Time:

October 2, 2014, 5:00pm - 8:00pm

Location:

The Everett Community Center, 3900 Broadway, Everett, WA 98201

| Name | Title | Affiliation | Phone | E-Mail |
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| Pater Salvis | LSCIT | DARRINGTON | 3604361168 | Pdselvig@ Frontier.com |
| ALLEN MCGUIRE | , , , , , , , , , , , , , , , , , , , | DUR | 360-856350 | AL-Mcburk & DUR. WA. GOV |
| APRIL PUTNEY | | FUTUREWISE | 2064503622 | APPLIL E FUTURAUISE. OR 6 |
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SR 530 LANDSLIDE COMMISSION MEETING PUBLIC COMMENT SIGN-IN SHEET

Meeting Date & Time: October 2, 2014, 5:00pm – 8:00pm

Location: The Everett Community Center, 3900 Broadway, Everett, WA 98201

Welcome to the SR 530 Landslide Commission Meeting. Public comment is encouraged and appreciated. If you wish to speak, please sign-in and provide the agenda item topic you wish to speak about to the Commission.

A total of 15 minutes will be provided for public comment, starting at 8:45pm. Please limit comments to 3 minutes per person. No speaker may convey or donate his or her time to another speaker. In an effort to be respectful of everyone's time, Commission members will not be able to engage in a dialogue with individual members of the audience and no immediate action will be taken on any public comment issue.

| Name | Address/Phone/Email (Optional) | Representing Self/Business | Agenda Item/Topic | Wish to Provide Written Comment? |
|---------------|-----------------------------------|-------------------------------|--|----------------------------------|
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| APPIL PUTNEY | 206-343-0681 x 120 | FUTUREWISE | RESEARCH GROW: LAND USE & HAZARDS | WILL BMAIL |
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SR 530 LANDSLIDE COMMISSION MEETING MEDIA SIGN-IN SHEET

Meeting Date & Time:

October 2, 2014, 5:00pm - 8:00pm

Location:

The Everett Community Center, 3900 Broadway, Everett, WA 98201

Welcome to the SR 530 Landslide Commission Meeting. If you are a member of the media please sign in.

| Name | Representing: | Phone/email |
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PETER K. SELVIG

National Incident Command System Training Incident Management Specialist

Professional Experience

- -43 years of incident management experience with the US Forest Service
- -Timber management, recreation special uses, law enforcement coordinator, and developed recreation supervisor on the Mt. Baker-Snoqualmie National Forest
- -Member of Area Incident Management Teams for past 32 years

Education

- -Iowa State University, forest management
- -Skagit Valley Community College
- -Command and General Staff (S-420)
- -Certified Public Works Contracting Officers Representative
- -Certified hazard tree consultant
- -Level III law enforcement officer
- -IS-700 and 800 from FEMA
- -Advanced Contract Officer Training

Emergency Management Experience

- -Facilities Unit Leader on recovery efforts for Hurricane Katrina in Camp Beauregard, Louisiana
- -Facilities Unit Leader for Columbia Shuttle recovery in Corsicana, TX
- -Logistic Section Chief for the Thirtymile Firefighter Fatality Memorial in

Yakima, WA

- -Assistant to the Quarantine Vet on the Exotic Newcastle Disease Eradication in Los Angeles, Ca
- -Coordinated law enforcement activities on the Mt. Baker-Snoqualmie for cedar theft, recreation, and search and rescue
- -Coordinated memorial with Darrington Fire Department for fallen firefighter
- -Facilities Unit Leader and Security manager for large wildfire complex in Texas and many other wildland fires

Teaching and Training Experience

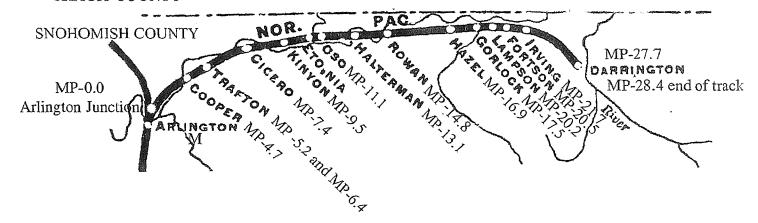
- -Qualified Type 2 Logistic Section Chief, Facilities Unit Leader, Security Manager and Ground Support Unit Leader
- -Taught Food Unit Leader and Facilities Unit leader courses
- -Assisted with teaching Command and General Staff (S-420)
- -Trained law enforcement personnel as security managers

Mile Post 14.0 to 14.9 14.8 Rowan, Flag Stop at Section House in Section 12, Township 32 N. Range 7 E. 14.8 Bridge # 14, 45 Foot, Built in 1922. North Fork Stillaguamish River Bridge # 14 45 Foot Built in 1922 **ROWAN** Eric Erickson Collection

THE STREET

1910 Darrington Branch Mile Post Map –0 to 27.7

SKAGIT COUNTY



The Darrington Branch begins at the Arlington Junction mile post 0.00. Depots were constructed in 1904 at Oso (mile post 11.2) and at Darrington (mile post 27.7). During the same year stations were constructed at Trafton (mile post 5.2), Cicero (mile post 7.4), August (not shown on 1910 map) (mile post 8.3), Rowan (former name was Sheridan) (mile post 14.7), Hazel (mile post 17.0), Lampson (mile post 20.2) and Chapman (not shown on 1910 map) (mile post 22.0) The stations at August and Chapman were removed prior to 1910.

Over the years following this 1910 map, stations and other stops came and went as necessary to meet traffic demands. The following sections of this book are arranged by mile post, with more details of the activities at those locations.

Eric Erickson Collection

March 16, 1901: A sidetrack has been put in at the rock quarry two and 1/2 miles east of town. A camp has been established at this same spot. The railroad hospital is now located in the cottage lately occupied by Mr. Coolidge. A steam shovel and plough has arrived and is to be used in getting out ballast for the new road. The fencing gang is hard at work. The wire is distributed for about 4 miles and the posts are set for about the same distance. Steel is now laid as far as the third crossing of the Stillaguamish one and 1/2 miles above Oso. The track laying crew will now be delayed several days waiting for the finishing of this bridge. In the mean time the crew is ballasting up the track and getting out rock for rip raping.

March 21, 1901: The Seattle & International Ry. is Sold to The Northern Pacific Ry.

March 23, 1901: Messer's Sayers and Caruthers, of Tacoma, who have the contract for erecting the depots and section houses on the Darrington Branch were in Arlington this week making arrangements to begin work on their contract. They wanted to employ several carpenters here, but it is understood they were unable to find any idle men and will bring a crew from Tacoma. Material for the section houses is at Arlington and these buildings will be erected first. There will be 3 of them, each 16 X 24 feet, with a wing of the same dimensions, affording comfortable dwellings with separate bunk houses for crew. Two work trains are being used on the new line, one distributing gravel and the other ballast. The Emerson bridge will be completed by the first of the week. There will then be little to delay track laying until Boulder Creek is reached. Superintendent of telegraph, Green, of the NPRy, passed through Arlington Thursday on a tour of inspection. He says work will commence stringing wire about the middle of next week.

March 30, 1901: Fagan McGuire has a contract hauling in about 25,000 railroad ties, and will be through about the first of next month.

April 13, 1901: The track is completed as far as Camp # 8, a distance of about 17 miles. Telegraph linemen on the Darrington Branch have the poles set for 8 miles and wire strung as far as Trafton. A laborer employed on the Darrington Branch was killed by a land slide at Camp # 8 Friday.

WEST SINE

| NAME, | AGENCY | PHONE | NAME | AGENCY | PHONE |
|---------------------|-------------------------|--------------|--|-------------------|--|
| Alan Smith | SNO CO PW | 425.388.7520 | Kathi Lang | SCSO | 425.754.7013 |
| Alison Hitchcock | NWIMT | 360.708.1187 | Ken Gaydos | Support 7 | |
| Allen McGuire | WA DNR | 360.770.3979 | Ken Klein | SNO CO COUNCIL | |
| Bill DeHon | NWIMT | 360.770.6046 | | NWIMT | 425.892.3872 |
| Bob Aldrich | SNO CO | | Kirk Bailey | SNO CO | 425.354.8521 |
| Bob VanderYacht | NWIMT | 360.815.3967 | Kirt Hanson | SNO CO SWU | 1 |
| Brad Reading | NWIMT | | Kristin Banfield | CITY OF ARLINGTON | 360.403.3444 |
| Brendan Cowan | NWIMT | 360.298.0455 | | NWIMT | 360.815.3380 |
| Brent Speyer | SNO CO Undersheriff | | Lauren Bausky | NWIMT | 206.940.5524 |
| Brian Dewitt | ARLINGTON POLICE | <u> </u> | Laurie Bergvall | WA DNR | 360.708.8459 |
| Brian Hyatt | NWIMT | | Levon Yengoyan | NWIMT | 425.508.0136 |
| Brian McMahan | NWIMT | | Lindsay Payton | SNOCOM | 425.344.5068 |
| Brittany Kleiman | COA | | Marcus Deyerin | NWIMT | 360.815.3410 |
| Bruce Stedman | ARLINGTON FIRE | 423.233.0722 | Mark Sheppard | NWIMT | 206.510.7118 |
| Carolyn Patterson | NWIMT | 360.391.4744 | Mayor Tolbert | CITY OF ARLINGTON | 200.310.7110 |
| Chris Caiola | WSP | | | WSDOT - NWR A-Z | 360.770.4219 |
| Chris Johnson | WSDOT | 425.971.1806 | Michael Gonia | US ARMY CORP ENG. | 206.764.6194 |
| Cindy Higdon | SNO CO ROADS | | Mike Breysse | WSDOT | 200.764.0194 |
| | SNO CO ROADS | 425.754.8504 | | | 125 250 2941 |
| Dale Topham | | | | EVERETT FIRE | 425.359.3841 |
| Dave Halloran | NWIMT | 360.622.6652 | Ned Worcester | NWIMT SNO.60 | 206.954.7512 |
| David Crandall | SCSO | | Norman Skjelbreia | SNO CO. | 425.306.9636 |
| David Tagliani | NW Disaster Search Dogs | 425.246.1770 | Paul McIntyre | NWIMT | 425.754.4338 |
| Deana Dean | ARLINGTON FIRE | 425 504 0205 | Rachelle Heinzels | SCSO | <u> </u> |
| Derek Wilson | SNOCOM | 425.501.9295 | | Support 99 | 425 754 4467 |
| Doug Hennick | WDFW | | Rodney Rochon | SCSO | 425.754.1167 |
| Doug Schmidt | AFD - EMS | 425.754.1659 | | NWIMT | 509.674.8747 |
| arl Klinefelter | NWIMT | | Ron Whitehall | WA DNR | 360.480.9369 |
| EJ Swainson | WSP | | Scott Coulson | SNO CO FIRE #26 | 500 010 5710 |
| iric Andrews | NWIMT | 425.356.7373 | | NWIMT | 509.910.6742 |
| Sary Duranceau | NWIMT | 360.661.2148 | | NWS Vol. | |
| Bary Ward | WSDOT | 360.961.4034 | Sgt. Wickstrom | SCSO | 425.754.6780 |
| Graeme Kennedy | WSP | | Sharleen Hill | WSDOT | 253.861.3326 |
| aregg Farris | SNO CO | | Stephen Slaughter | WA DNR | 360.742.9103 |
| Gregg Sieloff | LFD 425760-9673 | 425.205.1812 | | SNO CO ROADS | 425.359.0903 |
| lenry Blankenship | SNO #4 | | Steve Mason | NWIMT | 425.754.2182 |
| tolly Salkeld | NWIMT | | Steve Thomsen | SNO CO PW | 425.359.2104 |
| ackie Brunson | NWIMT . | | Steve Westlake | NWIMT | 206.999.3684 |
| ason Armstrong | WSP | | Suzan DelBene | US Rep. | |
| ason Bierman | SNO DEM | 425.754.2209 | Terry Quintrall | ARLINGTON POLICE | 425.754.6282 |
| ason Knott | WSP | 425.508.1825 | The state of the s | WSDOT | 206.949.1022 |
| ason Villarreal | US ARMY CORP ENG. | 817.896.4656 | Tod Gates | NWIMT | 425.754.1499 |
| eff Sass | WSP | 206.786.3945 | Tom Pearce | WSDOT PIO . | |
| ll Mckinnie | Con. Rick Larsen | 425.252.1183 | Tom Peterson | WSDOT - Aviation | 206.949.2022 |
| m Kelly | CITY OF ARLINGTON | 425.754.7431 | Travis Hots | SNOHOMISH 22 | 360.913.0351 |
| VI Biermann | SNO CO DEM | | Ty Trejary | SCSO | |
| ohn Caverly | WSDOT - ASAR | 253.302.7144 | | | |
| ohn Lopez Jr. | WSDOT - Aviation | 206.949.1022 | | 200 | |
| hn Lovic | SNO CO EXEC | | 20 - Carlo Car | | |
| seph Downes | Sen. Cantwell | 425.232.8772 | | | I |
| ari Randall-Secrest | | 360 700 5424 | | | ************************************** |

| - MEANDATION ASSIGNMENT LIST | 9. Operations Section Chief (Planning) Staye (Westlake |
|---|--|
| 157.507MERC#14.0995 | Ohel Western Steve Mostern |
| 21666 15 11 1311/G10 | Peculy Ron Adams, 866 Varkieryacht a. Bronch:—LAW ENFORCEMENT |
| Moren 23:2014 0600 | Bronch Lifector Rob Palmer |
| 4. Operational Period March 24, 2014 - 0600 to 2000 | DAMODI(GROUD SECURITY Andy Kahler |
| Position Name | Skistov Grup TRAFFIC Cists Clocks |
| 5. Incident Commander and Staff | Disson Groce SAR (Sergation) |
| Incident Commander Brad Reading / Unified | Branch Director Bruce Stedinan |
| Deputy Gregg Sletoff Safety Officer Michael Lingrey | Division/Group SUPPRESSION Steve Mason (West) |
| Information Officer Marcus Deyerin / JIC | Tom Cooper (East) |
| Liaisan Brendon Cowan | Division/Group TECHNICAL Steve Mason (West) |
| 6. Agency Representative | (IOM COOPS (COM) |
| Adington FD. Bruce Steaman | Branch Evector Bon Schwartz |
| Darrington FD Dennis Fenstermaker | d. Branch - ENGINEERING |
| Arlington PW Ellis | Branch Director Sleve Tromson |
| WSDOT Gary Ward | Division/Group ANALYSIS |
| (Shalicoling) (SiThomson) | Division/Group FLOOD FLOOD Division/Group TECH SERVICES |
| WSP Sass 5CSO Trenary | Division/Group WASTE WATER Jim Kelly |
| Liaison (DEM) Jason Bierman | II e III Branch - EQUIPMENT |
| IDNR Wan McGuire | 8ranch Director Gary Ward |
| 7, Planning Section | Division/Group f: Air Operations Branch |
| Chief Gary Duranceau | Branch Director Tom Peterson |
| Deputy Lauren Brallsky Deputy Allson Hitchcock | Alr Affack Supervisor Wicksfrom |
| Resources Unit Earl Klinefelter | - Air Support Supervisor Mondragon - Helicopter Manager |
| Situation Unit | Air Tanker Coordinator |
| GIS Specialist Sean Carson, Karl Randali-Secrest | 10. Finance Section. |
| Status Check in Carolyn Patterson 8. Logistics Section | Chief Jill Brunson |
| Chiel Poul Mointyre | Deputy Chief Brian Hyaff |
| Deputy | Time Chit Procurement Unit |
| Communications Unit Mark Sheppara Ned Worcester | Compensation/Claims Unit |
| Medical Unit | - Coupment time |
| | Prepared by (Resource Unit Leader) |
| | Earl Klinefelter |
| \hat{A}_{i} | |

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WASHINGTON
FIRE SERVICES RESOURCE
MOBILIZATION
PLAN

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| Request | ing Agency | Informa | ation | | | | | | | |
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| Date of Request | ing / igonoy | | Time | | | | | | | |
| Agency | | | Contact # | | | | | | | |
| Fire Chief or Designee | | | Contact # | | | | | | | |
| On Scene IC | | | Contact # | | | | | | | |
| Regional Coordinator* | | | Contact # | | | | | | | |
| *Has the Regional Coordinator been contact | ed? 🗌 Yes | ☐ No | | | | | | | | |
| The requesting agency agrees to comply with all provisions of the Mobilization Plan. Yes No | | | | | | | | | | |
| Inc | ident Inforn | ation | | | | | | | | |
| Incident Name | Inciden | t Type | | | | | | | | |
| Has an Incident Complexity Analysis been complete | ed? | ☐ No | If yes, incide | ent type: 1 | □2 □3 | | | | | |
| Size (acres, blocks, miles) | Growin | g in size | or contained? | | | | | | | |
| Weather: Temperature Wind S | peed | W | ind Direction | | RH | | | | | |
| Fuels involved | | Fu | el Type(s) | | | | | | | |
| Nearest Town/City | | | | | | | | | | |
| Location relative to roads/landmarks | | | | | | | | | | |
| Land ownership (Check all that apply) | ☐ Federal ☐ | ☐ State | Unprotect | ∋d | | | | | | |
| Is the incident within the requesting agency's fire ju | risdiction? | Yes 🗌 | No | | | | | | | |
| Is the requesting agency's jurisdiction imminently the | | Yes 🗌 | No | | | | | | | |
| Have local resources been exhausted? | | | l aid been expe | | es 🗌 No | | | | | |
| Does the incident jeopardize the ability of the reque | sting jurisdictio | n to prote | ect lives and pr | operty? 🔲 Y | es 🗌 No | | | | | |
| What is at risk? (i.e., homes, crops, infrastructure) | <u> </u> | | | | | | | | | |
| Evacuations | <u> </u> | ☐ 3 E | Estimated num | ber to evacuate | | | | | | |
| Shelter location | | | | | | | | | | |
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| | sources Ne | | 1 | ······································ | | | | | | |
| What specific resources are needed? (i.e., 3 wildland strike teams) | | | | | | | | | | |
| and the state of the | madian Las | ation | | Augustina y terranaka | | | | | | |
| Command Post | porting Loc | auon | | | | | | | | |
| (location/address) | | | | | | | | | | |
| Contact Person | | | Contact # | | | | | | | |

Submit Completed Request with Incident Complexity Analysis to the Emergency Operations
Center

Fax 253.512.7203 OR E-mail dutyofficer@emd.wa.gov

Part 1: NRF/NIMS recommended changes to NFES stocking of ICS forms

- E-ISuite has used these form versions (e-ISuite field test summer 2014; implement fall 2014).
- The following change requests are made to Equipment Technology Committee/NFES Subcommittee regarding ICS form stock.

| form # | form title | form version | used in e-ISuite | NWCG/ PMU/Products actions | ETC/NFES change request actions |
|------------|--|-----------------|---------------------|--|---|
| ICS 201 | Incident Briefing | FEMA | | NWCG version eliminated link to FEMA version | 1. eliminate current stock + kit 2. delete NFES #001325 from ICBS |
| ICS 202 | Incident Objectives | FEMA | e-ISuite | NWCG version eliminated link to FEMA version | 1. eliminate current stock + kit 2. delete NFES #001326 from ICBS |
| ICS 203 | Organization Assignment List | FEMA | e-ISuite | NWCG version eliminated link to FEMA version | 1. eliminate current stock + kit 2. delete NFES #001327 from ICBS |
| ICS 204 WF | Assignment List | WF | e-ISuite | NWCG Revised ICS 204 WF (1/2014) will be posted as fillable/savable form | 1. eliminate current stock + kit 2. delete NFES #001328 from ICBS |
| ICS 205 | Incident Radio Communication Plan | FEMA | e-ISuite | NWCG version eliminated. Link to FEMA version. Moving to WF later | 1. eliminate current stock + kit 2. delete NFES #001330 from ICBS |
| ICS 206 WF | Medical Plan | WF | e-ISuite | NWCG Revised ICS 206 WF (2014) will be posted at nwcg.gov | 1. eliminate current stock + kit 2. delete NFES #001331 from ICBS |
| ICS 207 | Organization Chart | FEMA | | NWCG version eliminated. Link to FEMA version. | 1. eliminate current stock + kit 2. delete NFES #001332 from ICBS |
| ICS 207 | Organization Chart (wall size) | FEMA | | n/a | 1. eliminate current stock 2. delete NFES #001367 from ICBS |
| ICS 209 WF | Incident Status Summary | WF | | n/a | Not stocked at NFES, online only. Next revision will assign ICS 209 WF https://fam.nwcg.gov/fam-web/sit/ics209.pdf |
| ICS 210 | Status Change | FEMA | | NWCG version eliminated Link to FEMA version | Not stocked at NFES |
| ICS 211 | Check-In List | FEMA | | NWCG version eliminated Link to FEMA version | 1. eliminate current stock + kit 2. delete NFES #001335 from ICBS |
| ICS 212 WF | Incident Demobilization Vehicle Safety Inspection | WF | | NWCG version ICS 212 WF will be posted at nwcg.gov | Use current edition, then transition to WF version as printed copy. No need to eliminate current stock. When WF version is printed for restock, change ICBS description to either (1997) or (2014) editions as acceptable. |

| ICS 213 | General Message | FEMA | NFES #001336 will continue to be stocked by NFES. Use current edition then transition to FEMA version as printed copy. Link to FEMA version. | Use current edition, then transition to FEMA version as printed copy. No need to eliminate current stock. When FEMA version is printed for re-stock, change ICBS description to either (1979) or (2014) editions as acceptable. |
|-----------|---|------|---|--|
| ICS 214 | Unit Log | FEMA | NWCG version eliminated. Link to FEMA version | 1. eliminate current stock + kit 2. delete NFES #001337 from ICBS |
| ICS 215 | Operational Planning Worksheet | FEMA | NWCG version eliminated. Link to FEMA version | 1. eliminate current stock + kit 2. delete NFES #001338 from ICBS |
| ICS 215 | Operational Planning Worksheet (wall size) | FEMA | NFES #001374 will continue to be stocked by NFES. Use current edition, then transition to FEMA version as printed copy. | Use current edition, then transition to FEMA version as printed copy. No need to eliminate current stock. When FEMA version is printed for restock, change ICBS description to either (1986) or (2014) editions as acceptable. |
| ICS 215A | Incident Safety Analysis | FEMA | NWCG version eliminated. Link to FEMA version. | 1. NFES #002221 eliminated + kit. 2. delete NFES #002221 from ICBS |
| ICS 215A | Incident Safety Analysis wall size | FEMA | | 1. NFES #002227 eliminated +kit 2. delete NFES #002227 from ICBS |
| ICS 216 | Radio Requirements | N/A | NO FEMA | 1. eliminate current stock + kit 2. delete NFES #001339 from ICBS |
| ICS 217 | Radio Frequency Assignment | N/A | NO FEMA | 1. eliminate current stock + kit 2. delete NFES #001340 from ICBS |
| ICS 218 | Support Vehicle Inventory | FEMA | NWCG version eliminated. Link to FEMA version. | 1. eliminate current stock 2. delete NFES #001341 from ICBS |
| ICS 219-1 | Resource Status Card, Label (header) | FEMA | NFES #001342 will continue to be stocked by NFES. Use current edition until depleted, then transition to FEMA version as printed copy. Link to FEMA version. | Use current edition, then transition to FEMA version as printed copy. No need to eliminate current stock. When FEMA version is printed for restock, change ICBS description to either (1981) or (2014) editions as acceptable. |

| ICS 219-8 | Resource Status Card, Equip/Task Force | FEMA | | NFES #001350 will continue to be stocked by NFES. Use current edition until depleted, then transition to FEMA version as hard copy. Link to FEMA version. | 1. Use current edition, then transition to FEMA version as printed copy. No need to eliminate current stock. 2. When FEMA version is printed for restock, change ICBS description to either (1982) or (2014) editions as acceptable. |
|------------------|---|------|----------|---|--|
| ICS 219-9 WF | Resource Status Card, Accountable Property Assignment | WF | | NFES #002098 will continue to be stocked by NFES. No FEMA | Use current edition, then transition to WF version as printed copy. No need to eliminate current stock. When WF version is printed for restock, change ICBS description to either (1988) or (2014) editions as acceptable |
| ICS 219-9A WF | Tag, Accountable Property Transfer | WF | | NFES #002099 will continue to be stocked by NFES. No FEMA | Use current edition, then transition to WF version as printed copy. No need to eliminate current stock. When WF version is printed for restock, change ICBS description to either (1988) or (2014) editions as acceptable |
| ICS 220 | Air Operations Summary | FEMA | e-ISuite | NWCG version eliminated. Link to FEMA version. | 1. eliminate current stock + kit 2. delete NFES #001351 from ICBS |
| ICS 221WF | Demobilization Checkout | FEMA | | NWCG version eliminated. Link to FEMA version. | 1. eliminate current stock + kit 2. delete NFES #001353 from ICBS |
| ICS 224 WF | Crew Performance Rating | WF | | NFES #002718 will continue to be stocked by NFES. Use current edition until depleted, then transition to WF version as printed copy. Post fillable, savable version on NWCG site. | Use current edition, then transition to WF version as printed copy. No need to eliminate current stock. When WF version is printed for restock, change ICBS description to either (2011) or (2014) editions as acceptable |
| ICS 225 WF | Incident Personnel Rating | WF | | NFES #001576 will continue to be stocked by NFES. Use current edition until depleted, then transition to WF version as printed copy. Post fillable, savable version on NWCG site. | Use current edition, then transition to WF version as printed copy. No need to eliminate current stock. When WF version is printed for restock, change ICBS description to either (1986) or (2014) editions as acceptable |
| ICS 226 | Individual Performance Rating | N/A | | | eliminate current stock delete NFES #002074 from ICBS |

| ICS 259-1 | Resource Order, Aircraft | WF | NO FEMA Copies kept at NICC site as ROSS backup | Not stocked. No action. |
|------------|--|----|---|-------------------------|
| ICS 259-10 | Resource Order, Equipment, Continuation | WF | documentation. http://www.nifc.gov/nicc/logistics/references.htm | |
| ICS 259-13 | Resource Order, Overhead | WF | integral www.inter.gov/incerlogistics/references.nam | |
| ICS 259-14 | Resource Order, Overhead, Continuation | WF | | |
| ICS 259-15 | Resource Order, Supplies | WF | | |
| ICS 259-2 | Resource Order, Aircraft, Continuation | WF | | |
| ICS 259-3 | Resource Order, Crew | WF | | |
| ICS 259-4 | Resource Order, Crew, Continuation | WF | | |
| ICS 259-9 | Resource Order, Equipment | WF | | |
| ICS 260-1 | Resource Order, 4-part | WF | | |
| ICS 260-2 | Resource Order, Continuation, 4-part | WF | | |

Part 2: ICS form changes to NFES Kits

- The following changes to NFES Kits result from the ICS form changes listed above.
- The following recommendations are made to Equipment Technology Committee/NFES Subcommittee/Kit Subcommittee.

Air Operations Branch Kit

| KEEP | NFES 001336 | ICS 213, General Message |
|------|-------------|--|
| KEEP | NFES 001342 | ICS 219-1, RSC, Label, Grey |
| KEEP | NFES 001346 | ICS 219-4, RSC, Helicopter, Blue |
| KEEP | NFES 001347 | ICS 219-5, RSC, Personnel, White |
| KEEP | NFES 001348 | ICS 219-6, RSC, Aircraft, Salmon |
| KEEP | NFES 001350 | ICS 219-8, RSC, Equip/Task Forces, Tan |

Finance Kit

| KEEP | NFES 001336 | ICS-213, General Message |
|--------|-------------|--|
| REMOVE | NFES 001337 | ICS-214, Unit Log |
| KEEP | NFES 001576 | ICS-225, Incident Personnel Rating, 3 part set |

Logistics Kit

| _ | | |
|--------|-------------|--|
| REMOVE | NFES 001335 | ICS-211, Check in List |
| KEEP | NFES 001251 | ICS-212, Incident Demobilization Vehicle Safety Inspection |
| KEEP | NFES 001336 | ICS-213, General Message |
| REMOVE | NFES 001337 | ICS-214, Unit Log |
| REMOVE | NFES 001339 | ICS-216, Radio Requirements Worksheet |
| REMOVE | NFES 001340 | ICS-217, Radio Frequency Assignment |
| REMOVE | NFES 001341 | ICS-218, Support Vehicle Inventory |
| KEEP | NFES 001342 | ICS-219-1, Resource Status Card, Label, Grey |
| KEEP | NFES 002099 | ICS-219-A, Tag, Accountable Property Transfer, White |
| | | |

Planning Kit

| REMOVE | NFES 001325 | ICS-201, Incident Briefing |
|--------|---------------|--|
| REMOVE | NFES001326 | ICS-202, Incident Objectives |
| REMOVE | NFES 001327 | ICS-203, Organization Assignment List |
| REMOVE | NFES 001328 | ICS-204, Assignment List |
| REMOVE | NFES 001330 | ICS-205, Incident Radio Communication Plan |
| REMOVE | NFES 001331 | ICS-206, Medical Plan |
| REMOVE | NFES 001332 | ICS-207, Organization Chart |
| REMOVE | NFES 001335 | ICS-211, Check in List |
| KEEP | NFES 001336 | ICS-213, General Message |
| REMOVE | NFES 001337 | ICS-214, Unit Log |
| REMOVE | NFES 001338 | ICS-215, Operational Planning Worksheet |
| KEEP | NFES 001374 | ICS-215, Operational Planning Worksheet 36" x 64", wall size |
| REMOVE | NFES 002221 | ICS-215A, Incident Safety Analysis (LCES) |
| REMOVE | NFES 002227 | ICS-215A-WS, Incident Safety Analysis (LCES) 64" x 36" |
| KEEP | NFES 001342 | ICS-219-1, Resource Status Card, Label, Grey |
| KEEP | NFES 001344 | ICS-219-2, Resource Status Card, Crew, Green |
| KEEP | NFES 001345 | ICS-219-3, Resource Status Card, Engines, Rose |
| KEEP | NFES 001346 | ICS-219-4, Resource Status Card, Helicopter, Blue |
| KEEP | NFES 001347 | ICS-219-5, Resource Status Card, Personnel, White |
| KEEP | NFES 001348 ` | ICS-219-6, Resource Status Card, Aircraft, Orange |
| KEEP | NFES 001349 | ICS-219-7, Resource Status Card, Dozers, Yellow |
| KEEP | NFES001350 | ICS-219-8, Resource Status Card, Equip/Task Forces, Tan |
| REMOVE | NFES 001351 | ICS-220, Air Operations Summary |
| REMOVE | NFES 001353 | ICS-221, Demobilization Checkout |
| KEEP | NFES 002718 | ICS-224, Crew Performance Rating, single page |
| KEEP | NFES 001576 | ICS-225, Incident Personnel Rating, 3 part set |
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Quintessential step to ensure that forty three of our fellow citizens shall not have died in vain

The 43 western cedar saplings now planted along State Route 530 will offer a further truly fitting tribute to a devastating tragedy, as they grow, for decades beyond every life in this room tonight.

Thus, that living memorial will last far longer than many others – however entirely suitable and however genuinely heartfelt – including an official presidential visit made to the Oso Firehouse.

Yet, commemorations and valedictories all must and all do pale toward relative insignificance in any reasoned comparison with the monument that can and should be constructed by each member of this commission impaneled to honor those 43 souls felled at Steelhead Haven by ensuring that no citizen of, nor visitor to, our state shall be added cruelly to the ranks of needlessly fallen dead.

In our conversations of August 22nd and of September 10th, I have respectfully noted objectives that are estimable, and sentiments that are admirable, as ably stated by commission members and as duly reported by leading publications located both in Snohomish County and also in Seattle.

But good intentions are simply not enough, particularly given the enormous responsibilities that have been placed directly on your shoulders and that your leadership has squarely acknowledged.

Given this commission's oversize fiduciary obligations, and given an extremely short time frame in which to complete its study and its recommendations, absent actual soundness, in design, even the very best of good intentions can and quite likely will result in a suboptimal product or worse.

Simply stated, if this commission does not identify and prioritize the greatest of threats to human life, then your worthy service in a position of true public trust will yield unworthy disservice to state citizens as this body fails both its important mission, as directed by Governor Jay Inslee and by County Executive John Lovick, and also its central operating principles, as developed and as adopted by this key body (which were quoted from and read into the record on September 10th).

Without attention to systematic risk triage to identify highest jeopardies of major losses of human lives in the Everett-to-Seattle rail corridor, as known since not later than mid 1897, as well as any other like-or-larger dangers, as identified by this body, your report will lack adequate foundation.

When Geoffrey Chaucer exited public service in 1399 –after four decades as poet to the London court – he reported a "hevy chere," because his purse "been lyght," leaving him therefore lacking for a warm coat against the elements from drizzly winter weather, on the Thames, then and now.

You can do nothing about state finances, of course, but please do not leave state citizens without the basic protection that you can afford against slides known to derive from supersaturated soils.

Please honor the dead by ensuring that no more lives are wasted, needlessly, because the work of this commission does not identify nor quantify the relative risks faced by Washingtonians, today, as application of systematic risk triage methods allows – if only you do not choose to bury them.

Please do not fail the people of the state of Washington by breaching your patent fiduciary duties and your equally clear *de jure* obligations to identify and to prioritize grave threats to human life.

Testimony by Will Knedlik to the Joint SR 530 Landslide Commission on October 2, 2014