PROPOSED 2019–21
BUDGET & POLICY HIGHLIGHTS

Governor Jay Inslee | December 2018
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Investing in Washington’s continuing success

After historic K-12 education funding increases, Gov. Inslee continues education investments while putting unprecedented focus on Washington’s behavioral health system, statewide broadband, orca recovery, other vital needs.

Washington consistently ranks as a top state for business AND the top state for workers. The state’s unemployment rate is at a 42-year low. On a bipartisan basis, we have invested in infrastructure and programs that make it possible for Washington to export more products than nearly every other state, operate world-class research universities and expand access to affordable pathways to college and career-connected learning. We value our diverse and inclusive communities and embrace our responsibilities as stewards of our environment. To sustain and enhance our economic growth across the state, Gov. Jay Inslee believes we must continue to invest in services, programs and projects that move Washington forward.
Over the past five years, Gov. Inslee and the Legislature tackled one of the greatest budget challenges the state has ever faced — meeting our constitutional obligation to fully fund basic education. The state had been falling short on its obligation for decades, and fixing the problem required an enormous infusion of state funding for schools.

Though the state still has work to do in meeting the needs of students and teachers, these funding increases are a significant achievement. Among other things, the higher funding is helping to reduce class sizes in kindergarten through third grade, expand all-day kindergarten to all students, raise teacher compensation and fully cover school district transportation and operating costs.

Just over a decade ago, funding for public schools made up less than 40 percent of overall Near General Fund spending. Now, for the first time since the early 1980s, public schools receive more than 50 percent of that spending.

While solving the school-funding problem has been the primary focus in Olympia, Inslee and the Legislature have moved the state forward on a number of other fronts since 2013. For example:

- The state is preparing to launch the best-in-the-nation paid family and medical leave program.
- The state’s new Department of Children, Youth, and Families, which combines early learning, child protection and juvenile rehabilitation services, is helping to ensure better outcomes for children and families.
- As has been the case for decades, the state continues to be a leader nationwide in expanding health care coverage.
- The state in 2015 made the biggest transportation improvement investment in state history.

The state has worked to hold tuition in check at the public colleges and universities while continuing to expand one of the most generous financial aid systems in the country. Last year the governor launched the Career Connect Washington initiative to help more students pursue good-paying jobs after high school through career-ready education such as registered apprenticeships and technical training programs. And our state in recent years has made historic investments to alleviate the rising demand in the behavioral health system and serve the growing number of people battling opioid addiction and homelessness.

Although the economic boom here has created enormous opportunity for Washingtonians, it has also exacerbated other challenges as our population has rapidly grown and some parts of the state still struggle with unemployment.

Heading into its next two-year budget, Washington faces major challenges in meeting pent-up needs and new obligations that have grown over the decade.

Ten years ago, amid the worst national recession since the Great Depression, the state had to squeeze spending in many areas even as the need for services grew. Then, as the economy recovered, the governor and the Legislature had to steer the bulk of any additional revenue to meeting the state’s constitutional education funding obligations. In the past three biennial budgets, Near General Fund-State spending increased about $13.4 billion. Nearly 70 percent of that new spending — about $9.2 billion — went to K-12 education.

The fact is, state revenue is not growing fast enough to cover both the huge new mandated outlays for K-12 education as well as meet rising demands and new obligations in a broad range of areas.

**Budget homes in on state’s behavioral health system, strategies to fight climate change and protect Southern Resident orcas, and builds up statewide broadband**

Gov. Inslee understands additional investments are still needed in our public schools, but believes we can no longer delay the focus on a broader array of urgent needs across the state. Through his 2019–21 operating, capital and transportation budgets, the governor is putting forward coordinated and comprehensive plans for addressing several of the state’s most pressing issues.
This spring, the governor announced a five-year plan to transform the state’s behaviorial health system, including how and where people with acute mental illness are treated. His 2019–21 operating and capital budgets provide significant new resources to launch that transformative effort.

His budgets continue investments to improve patient care and patient and staff safety at the state’s psychiatric hospitals and to expand alternative placement capacity in the community. Most significantly, the governor proposes adding capacity for treating civil patients in smaller, community-based facilities so they can be closer to their loved ones and friends.

Supporting Southern Resident orca recovery efforts is another key focus of Inslee’s budgets. His operating, capital and transportation spending plans include an unprecedented level of investments that will support recovery efforts for the endangered Southern Resident orca population. Besides helping orcas, these investments would have significant benefits for the entire Puget Sound ecosystem.

His budgets also include funding to protect and restore habitat, reduce barriers to salmon migration, boost salmon hatchery production, expand pollution prevention and cleanup efforts and alleviate disturbance and noise from vessel traffic to promote a healthier environment and sufficient food source for orcas.

Continuing in his commitment to make Washington a leader in combating climate change, the governor is putting forward a comprehensive package...
to steadily reduce greenhouse gas emissions statewide and help the state meet greenhouse gas reduction goals set in law.

The package includes a new initiative to reduce emissions in the state’s building sector, the second-largest source of emissions. The governor’s operating and capital budgets also include funding to promote a wide range of clean energy projects and research. And his transportation budget includes funding to expand the number of electric vehicle charging stations and to begin converting the state ferry fleet to electric-hybrid vessels.

To expand broadband internet access, especially in rural areas of the state, the governor proposes setting up a new Statewide Broadband Office to serve as the central planning and coordinating body for public and private efforts to deploy broadband. His budgets also include funding for a competitive grant and loan program to extend broadband services to unserved and underserved people and to remote pockets of the state.

With the state’s new children’s agency up and running, the governor is calling for bold new investments in the state’s early learning system. His budgets include funding to provide newborn screening assessments and home visiting services for all Washington families, expand and improve preschool opportunities, create a statewide referral system to connect families with early learning services and build more early learning facilities.

The budgets will make major funding and service improvements throughout our public education system.

The governor proposes new funding to support special education efforts and for more school counselors, nurses and social workers to support student needs. The governor also proposes protecting the ability of local communities to invest more local levy funding to enhance K-12 programs and services, with voter approval.
Washington has long been a leader in providing financial aid for higher education students. The governor builds on that success by fully funding the Washington College Promise (formerly State Need Grant), which by the 2021–22 school year will guarantee financial aid for all students who qualify for it.

Among other things, the budgets will also increase funding for the Career Connect Washington initiative, boost efforts to combat homelessness and opioid abuse, enhance services for people with developmental disabilities and improve our state park system.

The governor is also proposing modest pay increases for most state employees, largely to help the state meet the challenge of attracting and retaining workers in a strong economy.

Improving Washington’s outdated tax structure

By every measure, the state’s economy is doing well. In Washington, however, economic growth does not necessarily translate to equivalent growth in state revenues. That’s because we have an outdated state tax system that fails to keep pace with economic growth.

The bulk of Washington’s tax system was put in place in the 1930s, when our economy was largely goods based. Today, however, we spend a smaller share of our disposable income on goods and a larger share on services. The bottom line: We do not tax services to the extent we tax goods.

More than half our revenue comes from retail sales taxes, which disproportionately impact people at the lower end of the economic scale and allow the very wealthiest individuals and most prosperous businesses to pay relatively less in taxes.

The state has invested enormously in building up one of the most skilled workforces in the country, designing and maintaining an infrastructure that enables businesses to transport a growing volume of goods and products, and in preserving the beautiful spaces that companies tout when recruiting employees. When companies and individuals do well, everyone benefits when they help pay it forward so the state can continue investing in the things that ensure the same opportunities for all Washingtonians.

To pay for the investments laid out in his budget, the governor proposes using a portion of the state’s budget reserves in combination with revenue from one new tax and changes to two current state taxes:

- A new capital gains tax on the sale of stocks, bonds and other assets. With the tax geared to very large capital gains, only a tiny fraction of the state’s wealthiest taxpayers would be affected. Exemptions are provided for retirement accounts, homes, farms and forestry. Earned income from salaries and wages are not capital gains and would not be taxed at all.
- Increasing the state business and occupation tax on services, such as those provided by accountants, architects, attorneys, consultants and real estate agents.
- Changing the state’s real estate excise tax from a regressive flat rate to a progressive graduated rate that would lower the tax on sales of lower-value properties and increase it for sales of properties valued at $1 million or more. Additional revenue generated by the change will help fund the removal of fish passage barriers, or culverts, across the state.

The proposed tax changes would raise nearly $4 billion in the next biennium. Even with the revenue increases the governor is proposing, Washington’s tax collections as a share of the economy will remain below the national average. Heading into the next biennium, the state is projected to have about $3 billion in total reserves. Under Inslee’s proposal, the state would still have about $2.8 billion in total reserves at the end of the biennium.
Continuing strong economic performance has buttressed Washington state’s advantage throughout the current expansion, and the state should outperform the nation in job and income growth for the foreseeable future.

Washington’s unemployment rate, which hovered above the national rate during the past two years, reached a record monthly low of 4.3 percent in October 2018. Washington’s jobless rate has traditionally been higher than the national average due to the state’s outsized share of seasonal industries and its attractiveness to in-migrants drawn to the strong economy as well as the Northwest experience.

During the past three years, nearly 72 percent of Washington’s population growth has been due to new people moving into the state. More recent forecasts expect Washington’s jobless rate to remain above the national average, likely the result of strong population growth and the accompanying frictional lag in employment. In fundamental ways, that reflects the confidence workers have in finding gainful employment. By the end of the upcoming biennium (2019–21), Washington’s annual unemployment rate is projected to be 4.4 percent, down from the current 4.7 percent. In the subsequent biennium (2021–23) the rate is projected to increase to 4.6 percent as economic growth moderates.

Personal income in Washington is expected to make above-average gains over the next several biennia. Real personal income should gain 3 percent in fiscal year 2020, 2.8 percent in fiscal year 2021, 2.6 percent in fiscal year 2022 and 2.8 percent in fiscal year 2023 — measurably higher than the respective 2.6 percent, 2.3 percent, 2.2 percent and 2.3 percent projections for the nation. On a per-capita basis, Washington’s real personal income should reach $58,100 in fiscal year 2021 and $59,764 in fiscal year 2023, more than $6,550 above the U.S. average in 2021 and $6,600 above the U.S. average in 2023.

These gains in Washington’s personal income will occur notwithstanding the absence of growth in aerospace employment, one of the traditional drivers of Washington’s economy. Aerospace employment is expected to hold at 84,900 jobs from fiscal year 2020 through fiscal year 2023. However, thanks to employment gains in other high-salary industries such as software publishing, electronic shopping and mail order, Washington is projected to net a 1.8 percent increase in total payroll jobs in fiscal year 2020, 1.2 percent in fiscal year 2021 and 1 percent in fiscal years 2022 and 2023.

Construction activity in Washington is expected to remain at a healthy level over the next two biennia. While multi-family home construction growth was prompted by demand for rental units in the aftermath of the recession, strong income gains have renewed demand for single-family housing. Building permits should reach 44,100 in fiscal year 2020, 42,900 in fiscal year 2021 and then slow to 41,800 in fiscal year 2022 and 41,000 in fiscal year 2023. Despite the easing trend, construction activity in each year of the forecast is still above the long-term state average. As a result, annual construction employment should hold above 213,000 jobs over the next four years. With overall
nonfarm jobs on the rise, the share of construction jobs should ease to 5.9 percent of total nonfarm employment, still a bit above historic averages yet reflective of a stabilizing housing and commercial building market.

General Fund-State revenues are on pace to close out the 2017–19 biennium with a 14.6 percent increase over the previous budget cycle. General Fund-State revenues are forecasted to increase 11.7 percent in the 2019–21 biennium and 7.6 percent in the 2021–23 biennium. The expanding economy, strong gains in hiring, solid growth in personal income and sound housing markets should keep revenues growing at a steady pace.
Governor’s Proposed 2019–21 Biennial Budget

Near General Fund-State and Opportunity Pathways Accounts

$ in millions

- K-12 schools: $28,113,208
- Social and health services: $6,636,366
- Health Care Authority: $6,080,873
- Higher education: $4,357,582
- Bond retirement & interest: $2,471,831
- Corrections: $2,340,157
- Dept. of Children, Youth, & Families: $1,917,595
- General government: $1,329,774
- All other*: $910,377
- Natural resources: $476,181

*All other includes several agencies such as Dept. of Health, Employment Security Dept. and Dept. of Labor & Industries

Total: $54,633,944

All funds – operating plus transportation capital

$ in millions

- K-12 schools: $30,155,588
- Health Care Authority: $22,375,857
- Higher education: $15,773,027
- Social & health services: $14,115,272
- Transportation: $8,869,296
- General government: $5,296,012
- Bond retirement & interest: $4,278,896
- All other*: $3,960,361
- Dept. of Children, Youth, & Families: $3,014,064
- Corrections: $2,443,397
- Natural resources: $2,165,500

*All other includes several agencies such as Dept. of Health, Employment Security Dept. and Dept. of Labor & Industries

Total: $112,447,270
## Governor’s Proposed 2019–21 Budget Balance Sheet

### General Fund-State, Education Legacy Trust Account, Opportunity Pathways Account and Budget Stabilization Account

<table>
<thead>
<tr>
<th>$ in millions</th>
<th>2017-19</th>
<th>2019-21</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>RESOURCES</strong></td>
<td></td>
<td></td>
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<tr>
<td>Beginning Fund Balance</td>
<td>$1,149</td>
<td>$1,460</td>
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<tr>
<td>November 2018 Revenue Forecast</td>
<td>45,799</td>
<td>50,002</td>
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<tr>
<td>Transfer to Budget Stabilization Account (1% of general state revenue)</td>
<td>(438)</td>
<td>(490)</td>
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<tr>
<td>Transfer to Budget Stabilization Account (extraordinary revenue growth)</td>
<td>(1,575)</td>
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<tr>
<td>Transfer from BSA (ERG)</td>
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<tr>
<td>Enacted Fund Transfers</td>
<td>162</td>
<td>-</td>
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<tr>
<td>Actual/Assumed Prior Period Adjustments &amp; CAFR Adjustment</td>
<td>85</td>
<td>41</td>
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<tr>
<td><strong>Governor’s Proposed Revenue Changes</strong></td>
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<td></td>
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<tr>
<td>Governor’s Tax Package</td>
<td>3,696</td>
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<tr>
<td>Additional 1% BSA Transfer</td>
<td>(16)</td>
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<tr>
<td>Fund Transfers</td>
<td>249</td>
<td></td>
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<tr>
<td>Budget Driven Revenue</td>
<td>(8)</td>
<td></td>
</tr>
<tr>
<td><strong>Total Resources (including beginning fund balance)</strong></td>
<td>$46,260</td>
<td>$54,934</td>
</tr>
</tbody>
</table>

| **EXPENDITURES** |         |         |
| 2017-19 Biennium |         |         |
| Enacted Budget | $44,661 | |
| Governor’s Proposed 2019 Supplemental Budget | 334 | |
| **Governor’s Proposed 2019-21 Budget** |         |         |
| Maintenance Level Base Budget | $51,077 | |
| Policy Changes | 3,557 | |
| Actual/Assumed Reversions | (195) | (272) |
| **Total Expenditures** | $44,800 | $54,362 |

| **RESERVES** |         |         |
| Projected Ending Balance (GFS + ELTA + OPA) | $1,460 | $572 |
| Budget Stabilization Account |         |         |
| Budget Stabilization Account Beginning Balance | 1,638 | 1,606 |
| Plus Transfers from General Fund and Interest Earnings | 2,054 | 595 |
| Additional 1% BSA Transfer | 16 | |
| BSA Transfer to Pension Stabilization Account | (925) | |
| Appropriations for Fire Response | (84) | |
| Less Transfers out to GFS (extraordinary revenue) | (1,078) | |
| **Projected Budget Stabilization Account Ending Balance** | $1,606 | $2,217 |
| **Total Reserves (Near General Fund plus Budget Stabilization)** | $3,066 | $2,789 |
## Balance Sheet Detail

**Fund Transfers, Revenue Legislation and Budget Driven Revenues**

$ in millions

<table>
<thead>
<tr>
<th>Fund Transfers To/From GFS (Excluding Transfers To/From BSA)</th>
<th>2019-21 Biennium</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>GF-S</td>
</tr>
<tr>
<td>03M Municipal Criminal Justice Account</td>
<td>$(1.0)</td>
</tr>
<tr>
<td>22T Tourism Marketing Account</td>
<td>(3.0)</td>
</tr>
<tr>
<td>05C Criminal Justice Training Account</td>
<td>8.4</td>
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<tr>
<td>05H Disaster Response Account</td>
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<td>404 Treasurer’s Service Account</td>
<td>20.0</td>
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<tr>
<td>492 School Employees Insurance Account Loan Repayment</td>
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<td>058 Public Works Assistance Account</td>
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<tr>
<td><strong>Subtotal</strong></td>
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<table>
<thead>
<tr>
<th>Revenue</th>
<th>2019-21 Biennium</th>
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<tbody>
<tr>
<td></td>
<td>GF-S</td>
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<tr>
<td>Capital Gains Tax</td>
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<td>B&amp;O Tax on Services</td>
<td>522.0</td>
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<td>Wayfair Retail Sales Tax</td>
<td>92.8</td>
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<tr>
<td>Wayfair Business and Occupation Tax</td>
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<td>Extension of the Renewable Energy M&amp;E</td>
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<td>Renewable Energy Cost Recovery Incentive Extension</td>
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<td>Raise Cigarette Age to 21</td>
<td>(8.9)</td>
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<tr>
<td>Additional 1% BSA Transfer</td>
<td>(16.1)</td>
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<tr>
<td><strong>Subtotal</strong></td>
<td>$1,590.2</td>
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<tr>
<th>Budget Driven Revenues</th>
<th>2019-21 Biennium</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>GF-S</td>
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<tr>
<td>Lottery Revenue Distribution Change</td>
<td>$(1.2)</td>
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<tr>
<td>Liquor Account Distribution</td>
<td>(9.8)</td>
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<tr>
<td>Cannibus Revenue Distribution Change</td>
<td>3.4</td>
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<tr>
<td><strong>Subtotal</strong></td>
<td>$(7.6)</td>
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</table>

<table>
<thead>
<tr>
<th>All Revenue Changes</th>
<th>2019-21 Biennium</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>GF-S</td>
</tr>
<tr>
<td>All Revenue Changes</td>
<td>$1,691.7</td>
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Gov. Inslee puts forward plan to significantly increase community-based treatment

Washington’s behavioral health system is based on an outdated model of care. We know the best way to treat patients is in the community and in smaller facilities that help them stay closer to home. Yet today, we lack enough community-based treatment options. This puts too much of a burden on our aging, oversized state psychiatric hospitals, where staffing and safety concerns strain treatment efforts. Meanwhile, a host of other problems — such as opioid abuse and a shortage of mental health treatment professionals — further stress our treatment systems. Gov. Jay Inslee’s 2019–21 state operating and capital budgets make significant investments to help transform our system of care.

For more information, see governor’s policy brief.
Gov. Inslee’s comprehensive strategy

Last spring, Inslee announced a five-year plan to dramatically reshape how and where we treat people suffering from acute mental illness. His proposed 2019–21 operating and capital budgets provide significant new resources to launch that transformative effort. The plan immediately invests in developing community capacity and treatment services. This means individuals will be diverted from the state hospitals, and individuals at the hospitals can successfully transition back to the community. The plan also invests in long-term strategies to grow the behavioral health workforce while building additional civil commitment beds in the community. Lastly, the governor makes investments in the state hospitals to keep them running and safe for patients and staff while the system is being transformed.

To launch this effort, the governor’s operating budget includes $404 million and his capital budget includes $271 million in investments during the next biennium, primarily in five key areas.

Expanding behavioral health treatment options

A February 2015 report from the Washington State Institute for Public Policy, “Inpatient Psychiatric Capacity and Utilization in Washington State,” found that the prevalence rates for mental health conditions in Washington are among the highest in the nation. With an estimated 24 percent of adults experiencing a diagnosable mental health condition and 7 percent meeting criteria for serious mental illness, Washington ranks third and second, respectively, in the nation on these measures.

In 2015, approximately 180,000 individuals received an outpatient mental health service; of these patients, just over 1 percent were also admitted to a state hospital.

Effective behavioral health treatment options in the community help make sure patients can be appropriately discharged from the state hospitals and help address behavioral health issues early on, preventing some individuals from needing psychiatric hospitalization in the first place. And, in some instances, effective treatment in the community can divert individuals from the criminal justice system.

Even for individuals with severe and chronic behavioral health needs, services in the community can offer timely and effective care that supports them in managing their condition outside the state hospitals.

To discharge patients from the state psychiatric hospitals and provide the necessary services, the governor’s budget includes more than $40 million to expand community alternative placements — such as long-term care facilities and state-operated living facilities — and creates new facility types for individuals who no longer need treatment but have high behavioral needs.

More than $30 million is invested in community services — such as intensive outpatient treatment, partial hospitalization and intensive wraparound services — to make sure discharge placements are successful and to divert individuals from more inpatient care.

In addition to expanding mental health treatment options, the governor makes investments in substance use disorder treatment by increasing provider rates for secure withdrawal management and stabilization facilities across the state.

More housing support

Stable housing, paired with community treatment options, is essential to successfully stabilize individuals in their communities. Meeting housing needs can reduce the use of jails, emergency services and shelters. It can also help individuals who are ready for hospital discharge but lack the housing to go to.
Washington received federal approval to use Medicaid funding to provide the supportive services necessary to stably house the highest-need chronically homeless individuals. However, these federal dollars do not cover rental assistance, so many individuals who are eligible for these services remain homeless. The governor invests nearly $35 million in rental assistance for permanent supportive housing services to an estimated 1,000 vulnerable people; priority is given to patients being discharged from the state hospitals.

The governor also proposes $20 million in capital funding in the Housing Trust Fund for permanent supportive housing for people who suffer from chronic mental illness.

**Workforce development**

The demand for behavioral health professionals has outpaced our treatment system’s ability to keep up nationwide. Meanwhile, high turnover rates, noncompetitive compensation and a shortage of professionals have compounded workforce challenges in our behavioral health system. In his 2017–19 biennial budget, Inslee invested in compensation increases and professional loan repayment to recruit and retain employees at our state hospitals.

Additional investment is needed to continue growing the workforce. Today there are 300 licensed psychiatrists in Washington state, 45 of whom are at Western State Hospital alone. As of November 2018, there were 17 vacant psychiatrist positions at the hospital.

The governor proposes investing a total of $4 million to address these workforce shortages. His budget creates a new behavioral health conditional scholarship for 50 students who commit to working in high-demand behavioral health fields in state hospitals and state behavioral health community sites. The governor also adds five residency positions at the University of Washington’s psychiatry residency program.

In addition to these proposed items, funding is provided for advanced behavioral home care aide specialist training and supports for providers who care for individuals in the community.

**Appropriate community-based facilities**

While community treatment options are essential, some individuals need institutional care. Two years ago, Inslee laid out a vision to move all civil commitments out of the hospitals and into the community over time. This will be done through a combination of community providers and new state-owned and -operated facilities in regional settings. This way, patients can remain close to their family and friends and be better connected to community resources upon discharge.

In his operating budget, the governor invests more than $35 million for community providers to serve patients committed under the Involuntary Treatment Act, a key first step in his plan to phase all civil commitments into the community. Community providers can more quickly expand civil commitment capacity while work is underway on future capital budget investments in state-owned and -operated facilities. To aid in this effort, the capital budget includes $110 million for grants to community hospitals and community providers. These grants expand capacity that helps divert and discharge individuals from the state hospitals. This investment is projected to add more than 500 beds statewide.

This governor also proposes making a major investment in transforming the way state-owned, state-operated civil commitments are served. His capital budget includes $31 million to begin work on state-operated civil behavioral health facilities. Of this sum, nearly $23 million will be tabbed for predesign and design of four 16-bed and two 48-bed facilities. The remaining $8.3 million is for predesign of three 150-bed facilities. All these facilities will provide smaller settings to better serve patients in the community.
In addition, the governor’s capital budget proposes $2 million to conduct a predesign of a behavioral health-focused teaching hospital at the University of Washington.

Continued investment in state hospitals
While adding capacity in the community for civil placements, the governor recognizes we must continue to serve patients in our state hospitals. His capital budget includes nearly $56 million for building improvements and critical infrastructure at Western and Eastern State hospitals. Almost half this funding is for fire safety projects and others to help keep patients from harming themselves or others.

It is nearly impossible to bring Western State Hospital back into compliance with building code and federal standards, both requirements for federal certification. The governor’s capital budget includes $7.5 million to conduct a predesign for a new 500-bed forensic hospital; this is a key step in planning a facility that will provide a 21st century model of care for forensic services. The intent is to pursue about $25 million in the 2021–23 budget for design and $528 million in the 2023–25 budget for construction. In the interim, nearly $47 million is provided to construct two new wards and a modern treatment space at Western State Hospital.
Human Services

**Department of Social and Health Services – Behavioral health institutional services**

**State hospital operations**
Provide high-quality patient care to individuals referred through behavioral health organizations, the civil court system or the criminal justice system to Western and Eastern State hospitals. ($82.1 million General Fund-State)

**Western State Hospital safety response**
Implement a multi-pronged approach to reduce violence and boost patient and staff safety at Western State Hospital. Two new units will be established to serve the highest-acuity patients through evidence-based best practices: a STAR, or Specialized Treatment Assessment and Recovery unit, will serve up to 10 patients at a time and a Step Up unit will serve up to 20 patients as a transition from the STAR unit to a standard ward. Other initiatives include greater security and staff training and enclosing nurses stations. ($22.2 million GF-S)

**Psychiatric intensive care unit**
Fund eight psychiatric intensive care unit beds at Eastern State Hospital to serve high-acuity, assaultive patients. PICU beds will house patients for short-term stays; patients will transition to a standard ward once stabilized. Providing this level of specialized care and treatment in the PICU will reduce violence and increase patient and staff safety across the hospital. ($10.2 million GF-S)

**Ross lawsuit compliance**
Hire 23 staff as outlined in the Ross v. Lashway compliance plan. Additional staff will improve the quality and timeliness of treatment for patients found not guilty by reason of insanity. ($6.2 million GF-S)

**Child Study and Treatment Center capacity**
Hire 84.7 individuals to staff the newly constructed 18-bed cottage at the Child Study and Treatment Center, located on the grounds of Western State Hospital. The center serves the state’s most-acute child patients in the Children’s Long-term Inpatient Program. This new cottage increases state CLIP bed capacity by more than 38 percent. ($10.8 million GF-S)

**Trueblood settlement agreement**
A settlement agreement has been approved in the case of Trueblood v. Department of Social and Health Services. Agreement implementation will occur in phases in regions of the state, with the first phase including the Pierce, Spokane and Southwest regions. The agreement outlines five key areas of investments: competency evaluations; competency restoration; crisis diversion and supports; education and training; and workforce development. It requires DSHS to open 80 new forensic beds at Eastern State Hospital and Western State Hospital, as provided in the 2018 supplemental budget. Under the agreement, accrual of fines ceases December 2018 and continues unless the state is considered to be in material breach by the court. ($90.7 million GF-S; $3.7 million GF-Federal across several agencies)

**Department of Social and Health Services – Aging and long-term and developmental disabilities services**

**Community transition expansion**
Provide 100 community residential placements in state-operated living alternatives for individuals seeking a community placement. Placements will be phased in over a four-year period. ($10.8 million GF-S; $10.4 million GF-F)
Strengthening our response to the deadly opioid crisis

Opioid overdose deaths are now the leading cause of accidental deaths in nearly every part of our state, surpassing even motor vehicle and firearm-related fatalities. In 2017, a total of 739 people, or almost two a day, succumbed to opioid overdoses in Washington. While the number of deaths from prescription opioid drugs is slowly declining, deaths from heroin overdose are on the rise, particularly among young people.

Overuse of medically prescribed opioids to treat chronic pain has contributed to this epidemic. Through a first-in-the-nation set of guidelines developed here in Washington for use of opioids to treat chronic pain, the volume of these prescriptions has declined. While in 2016, Gov. Inslee issued Executive Order 16-09, which implements our state opioid response plan, the work is not done.

Inslee is advancing a plan to step up the state’s response to the crisis. His budget and accompanying legislation will build upon substantial work underway to treat more of those in need of services and prevent the epidemic from claiming more lives.

Summary of opioid crisis-related items in the governor’s budget

Treatment and recovery ($19.3 million total)

Substance use disorder peer support
Create a Medicaid substance use disorder peer service benefit and fund the training and certification program. ($1.8 million General Fund-State; $9.1 million total)

Pregnant and parenting women residential program site expansion
Provide start-up costs for four new 16-bed pregnant and parenting women residential treatment sites that allow mother and child to reside together during the mother’s treatment. ($1.3 million GF-S)

Chemical dependency/substance use disorder specialist
Fund one staff member at the Department of Children, Youth, and Families to support pregnant and parenting individuals receiving chemical dependency or substance use disorder treatment. ($200,000 GF-S)

Provider incentives and transportation for post-jail treatment
Provide transport and an incentive payment to providers to hold appointments so individuals being released from jail have no disruption in access to medication-assisted treatment for opioid use disorder. This will ease transition from jail and ensure access to treatment for individuals. ($1.2 million GF-S)

Department of Corrections discharge planners
Fund four registered nurses to support released individuals who have medication needs and require behavioral health services or substance use disorder treatment upon release from a Department of Corrections facility. ($1.4 million GF-S)

Substance abuse disorder assessments
Fund two chemical dependency professionals to complete approximately 2,000 more substance abuse disorder assessments at Department of Corrections reception centers. ($406,000 GF-S)

Prevention ($10.7 million total)

Chiropractic care for spinal pain
Provide Medicaid-covered adults access to certain nonpharmacological interventions for spinal pain diagnoses. ($5.1 million GF-S; $10.2 million total)

Fentanyl testing strip kits
Provide one-time funding and staff support to supply fentanyl test strips kits for distribution to syringe services programs. BTNX fentanyl test strips have been shown to be highly accurate, correctly detecting the presence of fentanyl and/or fentanyl analogues approximately 98 percent of the time. Data shows that 66 percent of individuals who found positive fentanyl test results reduced their risk-taking behaviors. ($101,000 GF-S)

Electronic mail screeners
Fund four electronic mail screeners in the mail rooms at each of the stand-alone minimum security prison facilities to keep drugs and other contraband from inmates. ($460,000 GF-S)
Community respite beds
Expand overnight planned respite services for adults and enhanced respite services for children by six beds each. The current daily rate is increased from $374 to $450–$550 for adult services and from $350–$448 to $400–$510 for children’s services starting July 1, 2019. ($5.3 million GF-S; $1 million GF-F)

Children’s state-operated living alternatives
Add two new children’s SOLA homes on the west side of the state to serve children age 20 and younger. These children who are no longer eligible for residential habilitation center admission are not able to successfully transition to out-of-home residential placement because suitable community options do not exist. These SOLA homes will house three children each in King and Pierce counties. ($2.5 million GF-S; $2.3 million GF-F)

Residential habilitation center compliance
Hire 183.9 staff to meet requirements from the federal Centers for Medicare and Medicaid Services on continuous, aggressive active treatment in all intermediate care facilities, which are components of the residential habilitation centers, for individuals with intellectual disabilities. This includes residential habilitation center nursing facility capacity and additional SOLA capacity to transition some current clients with intellectual disabilities to more appropriate levels of services and supports. ($20.1 million GF-S; $20.1 million GF-F)

Group training homes
Add 14 new group training home beds. These are community-based, residential facilities serving two or more adults that provide 24-hour instruction and support services in an integrated setting that supports personal power, choice and full access to the greater community. This item is part of the governor’s statewide behavioral health reform package. ($2.6 million GF-S)

Increase in-home personal needs allowance
Raise the income level at which in-home personal care clients must contribute to the cost of their care to 120 percent, up from 100 percent of the federal poverty level. This allows clients greater flexibility to cover their expenses which helps them to remain in their homes rather than move to more expensive residential settings. ($10.9 million GF-S; $13.8 million GF-F)

Additional enhanced discharge beds
Provide 440 additional community placement beds for patients discharging from the state psychiatric hospitals. These include beds in enhanced service facilities, adult family homes, skilled nursing facilities, shared supportive housing, assisted living facilities, specialized dementia facilities and SOLAs. This item is part of the governor’s statewide behavioral health reform package. ($49.6 million GF-S; $44.2 million GF-F)

Kinship Care Support Program
Assist low-income caregivers with short-term financial supports to meet children’s urgent needs and provide them greater stability. Program funds can be used to purchase goods such as beds, clothing, safety items or supplies, and services when no other resources are available to meet a child’s particular needs. ($500,000 GF-S)

Enhanced service facilities rate increase
Increase the daily rate for enhanced service facilities from $425 to $450 and add 78 beds. This item is part of the governor’s statewide behavioral health reform package. ($14.9 million GF-S; $14.9 million GF-F)

Targeted vendor rate increase
Set the quality enhancement component of the nursing home rate formula at a flat 2 percent of the overall rate, instead of a fixed dollar amount that decreases in percentage as the overall rate for nursing homes continues to grow. This increases the rate paid to assisted living facilities to 64 percent of the new rate system enacted by the Legislature in 2018, with an emphasis placed on significant increases for higher acuity classifications. This matches what the Health Care Authority now pays for contracted skilled nursing, nurse delegation and private duty nursing. ($30.4 million GF-S; $35.5 million GF-F)
Community residential rate increase
Increase the rate paid to community residential providers by 10 percent effective Jan. 1, 2020, and an additional 10 percent effective Jan. 1, 2021. Community residential providers deliver valuable in-home care services to keep citizens living in community settings. ($59.4 million GF-S; $58.2 million GF-F)

Department of Social and Health Services – Economic Services Administration

Automatic voter registration
Fund staff and information technology to implement automatic voter registration, consistent with state law. The department will provide information about an individual’s right to register and offer the opportunity to opt out of automatic voter registration. ($459,000 GF-S; $188,000 GF-F)

Naturalization services increase
Expand contractor capacity for the Office of Refugee and Immigrant Assistance Naturalization Services Program to help up to 1,800 additional eligible refugees and immigrants annually to become citizens of the United States. ($2 million GF-S)

Pregnant Women Assistance grant increase
Increase the maximum Pregnant Women Assistance program grant from $197 to $363 per month. Increasing the grant allows pregnant individuals who are ineligible for Temporary Assistance for Needy Families to meet more of their foundational needs, such as securing a safe home. Approximately 62 percent of PWA recipients report experiencing unstable housing, with half reporting as homeless. ($300,000 GF-S)

Department of Social and Health Services – Division of Vocational Rehabilitation

Support individuals who are the most significantly disabled
Expand supported employment services to an additional 428 eligible individuals with the most significant disabilities. Services help individuals achieve competitive, integrated employment.

Without additional funding, some individuals in need of supported employment services will be placed on a waitlist. ($2 million GF-S)

Health Care Authority – Other

Healthier Washington savings restoration
Restore savings assumed in the 2017–19 budget. Under Healthier Washington, HCA and DSHS have established integrated clinical models for physical and behavioral health care. This improves the effectiveness of health care purchasing and delivery. Due to aggressive assumptions about savings and delays in integrating the clinical models, full savings will not be realized. ($55 million GF-S; $65.2 million GF-F)

Pharmacy savings restoration
Restore savings assumed in the 2017–19 budget. While HCA has implemented a single Medicaid preferred drug list, the savings assumptions are aggressive and cannot be achieved as quickly nor at the level assumed in the enacted budget. ($14.2 million GF-S; $35.5 million GF-F)

Dental emergency room savings restoration
Restore savings assumed in the 2017–19 budget. HCA has named apparently successful bidders to transition dental services from fee-for-service to managed care. Savings from lower emergency department utilization as a result of dental managed care were assumed in the current budget. However, savings assumptions in the current budget will not be achieved at the level nor within the timeline originally anticipated. ($12.2 million GF-S; $17.6 million GF-F)

Doula services
Add doula services through the Maternity Support Services program, which includes preventive health and education services to help pregnant individuals have healthy pregnancies and healthy babies. Doulas are community-based professionals who provide education, case management and labor support as well as offer home visits. Doula services have been shown to improve perinatal outcomes and reduce negative outcomes among communities affected by disparities. ($4.6 million GF-S; $7.1 million GF-F)
Bi-directional behavioral health rate increase
Increase the rate paid for health and behavior codes and psychotherapy codes that were identified through the stakeholder work group process required under law. ($9.1 million GF-S; $27.7 million GF-F)

Primary care rate increase
Increase the rate paid for adult and pediatric primary care to 83 percent of the Medicare reimbursement rate. This increase helps to retain providers and improves access to medical care for Medicaid beneficiaries. ($56.6 million GF-S; $142.9 million GF-F)

Hepatitis C elimination strategy
Fund a hepatitis C virus elimination strategy established through a governor’s directive. HCA, the Department of Health and other state hepatitis C virus medication purchasers will collaboratively set a comprehensive procurement strategy for the purchase of medications that includes financing public health interventions to affordably eliminate the infection by 2030. ($3.7 million GF-S; $3.7 million GF-F)

Public option
Contract with an insurance carrier to offer at least one health plan in all counties in Washington on the Health Benefit Exchange. ($500,000 GF-S)

Health Care Authority – Community behavioral health

Intensive behavioral health treatment facilities
Create four intensive behavioral health community treatment facilities across the state. This new facility type addresses the need for discharge placements in the community for individuals leaving the state psychiatric hospitals but who possess higher levels of behavioral challenges that alternative behavioral health facilities cannot now accommodate. ($80 million GF-S; $6.4 million GF-F)

Mental health drop-in facilities
Create five mental health drop-in facilities across the state to divert individuals from crisis services and inpatient-level care. Mental health drop-in facilities are peer operated and serve individuals in need of voluntary, short-term, noncrisis services that focus on recovery and wellness in a trauma-informed environment. ($2.4 million GF-S; $2.7 million GF-F)

Community long-term inpatient beds
Increase the daily bed rate to providers to create new 90- and 180-day civil inpatient psychiatric capacity in the community. ($37 million GF-S; $41.7 million GF-F)

Discharge wraparound services
Fund intensive wraparound services for adults discharging from the state psychiatric hospitals to alternative community placements. These services help ensure discharge placements are successful. ($2.8 million GF-S; $5.9 million GF-F)

Intensive outpatient treatment and partial hospitalization
Expand intensive outpatient treatment programs and partial hospitalization programs to Medicaid clients. These evidence-based programs are provided by acute or psychiatric hospitals and tailored to individual patient treatment needs once individuals are discharged from inpatient psychiatric facilities. ($13.9 million GF-S; $23.6 million GF-F)

Program for Assertive Community Treatment
Increase the ACT, or assertive community treatment teams statewide and provide flexibility in treatment models to better serve rural communities. ACT teams provide evidence-based, recovery-oriented intensive outreach services in the community to divert individuals from more intensive levels of care. Currently there are 14 PACTs, or program for assertive community treatment teams across the state and one FACT, or flexible assertive community treatment team being piloted. This funds eight more PACT and FACT teams across the state. ($6 million GF-S; $12.6 million GF-F)
Secure withdrawal management and stabilization vendor rate increase
Increase provider rates for secure withdrawal management and stabilization facilities across the state by 12 percent. These facilities provide up to 17 days of withdrawal management and substance use treatment for adults and adolescents over 13 years of age who present a likelihood of serious harm to themselves or others. ($10.8 million GF-S; $14.9 million GF-F)

Department of Corrections
Yakima County Jail women’s therapeutic community
Establish at 60-bed substance abuse recovery therapeutic community for incarcerated women, with on-site case management, at the new Yakima County Jail. ($2.1 million GF-S)

Earned time
Reduce the prison population through a prospective sentencing change that would make certain incarcerated individuals serving time for nonviolent or drug offenses eligible for 50 percent earned time. These offenders are now allowed to earn up to 33 percent of his or her sentence. A report produced by the Washington State Institute for Public Policy found that offenders who were awarded the increased earned time percentage had a 3.5 percent lower felony recidivism rate after three years than offenders who stayed in prison longer. (Save $13 million GF-S)

Swift and certain sanctioning
Reduce the community violator population through a sentencing change that would allow for nonconfinement sanctions for low-level violations; remove the requirement that after an individual commits five violations under community custody, each subsequent violation must be addressed through a hearing and is subject to a sanction of up to 30 days in jail; and remove requirements outlining special rules for addressing violations that constitute new crimes by individuals on supervision for one of 21 underlying offenses. (Save $8.2 million GF-S)

Concurrent supervision
Require terms of supervision to be served concurrently unless the court expressly orders the terms to be served consecutively. This change simplifies supervision and will allow the department to more accurately track adherence with conditions and ensure treatment for the offender is delivered at the most appropriate time. (Save $9.6 million GF-S)

Capital project operating costs
Hire 107.8 staff and fund the operating costs related to several capacity projects that were funded in the 2017–19 capital budget to reduce overcrowding in prisons. These projects include more programming space at the Washington State Penitentiary, a 128-bed minimum security prison at Maple Lane and a 41-bed expansion of the Ahtanum View work release facility. ($18.6 million GF-S)

Violator bed rate increase
Fund a jail bed rate increase to reflect actual costs incurred to house violators and to ensure continuity of contracts with local jails, which house individuals who violate the terms of their community supervision. ($7.9 million GF-S)

Targeted vendor rate increase
Provide targeted vendor rate increases for contracted services, including chemical dependency treatment providers, health care professionals and psychological evaluators. ($4.2 million GF-S)

Department of Children, Youth and Families – Children and families
Increase behavioral rehabilitation services rates and bed capacity
Provide a rate increase to behavioral rehabilitation services providers. This promotes financial solvency, attracts staff capable of delivering high-quality therapeutic treatment and reduces the average length of stay for youth. It also allows providers to maintain bed capacity, supports future federal accreditation requirements for Title IV-E funding and when combined with new investments in
Behavioral Rehabilitation Services Capacity Grants in the capital budget, allows providers to build bed capacity. ($17.7 million GF-S; $7.6 million GF-F)

Parent Mentoring Program
Fund a contract with a nonprofit entity to reestablish the Parent Mentoring Program which provides parents whose children are in an out-of-home placement with a skilled foster parent mentor. Although highly successful at reducing the length of stay for children in foster care and reducing the rate of re-entry into foster care, the Parent Mentoring Program was terminated in 2009. This funding is sufficient for statewide implementation beginning Dec. 1, 2019, and will serve nearly 2,200 children over the biennium. ($4.9 million GF-S; $1.6 million GF-F)

Foster parent application portal
Procure an online portal for foster parent applications and renewals. Automating the foster parent application will eliminate a cumbersome paper application and renewal process, thereby improving foster parent satisfaction, reducing errors, lessening the licensing process time and supporting efforts to recruit new foster parents. ($1.4 million GF-S; $1.4 million GF-F)

YVLifeSet young adult transitions
Provide intensive case management services using the YVLifeSet clinical consultation model, which significantly improves housing and economic stability, enhances health and safety outcomes and reduces recidivism rates. Funding is sufficient to contract with a community organization with expertise in this model to serve 318 youth. ($1.3 million GF-S)

Child and family welfare service workers
Hire staff to lower the average statewide caseload ratio to 18 families per child and family welfare services worker. These staff manage children in temporary out-of-home placements and children who have reunified with their families following a placement. This step phases in case-carrying child and family welfare services workers, supervisors and support staff, with the goal of filling 106.9 positions. ($7.9 million GF-S; $7.4 million GF-F)

Department of Children, Youth and Families – Juvenile rehabilitation

Acute mental health staffing
Hire 5.6 counselor assistants and two security officers to operate the new acute mental health pod for female youth at Echo Glen Children’s Center and provide mental health treatment programs to the youth housed there. ($1.2 million GF-S)

Reduce assault in juvenile facilities
Hire 65 security officers to bring all three juvenile rehabilitation institutional facilities into compliance with the Prison Rape Elimination Act standard 115.313 (c), which requires each secure juvenile facility to maintain staffing ratios of 1:8 during waking hours and 1:16 during sleeping hours. ($8.4 million GF-S)

Department of Children, Youth and Families – Early learning

Universal home visiting and newborn assessment
Create a new universal home visiting and universal newborn assessment program to serve 16,854 families this biennium. Specialized nurses will conduct in-home assessments to requesting parents with newborns between 3 and 12 weeks of age. Nurses will provide up to six home visits and determine if additional resources and supports are needed. A new statewide early learning referral system is also implemented and will link families to early learning services in their community. The referral system will give home visiting nurses, parents, caregivers, medical professionals and early learning educators access to centralized resources for all early learning services in their area. A total of 2,951 more families will receive additional intensive home visiting services for one to three years. This more than doubles the number of families receiving state-funded intensive home visiting services today. ($38.3 million GF-S; $4 million GF-F; $2.3 million GF-Local)
Early Childhood Education and Assistance Program quality improvement
Fund quality improvements such as coaching, technical assistance, ratings and scholarships for teachers. In order for ECEAP to reach entitlement status by school year 2023, new providers must be recruited. These services will help new providers meet level 4 rating requirement for ECEAP and complete the rating process in a timely manner. ($898,000 GF-S)

Early Childhood Education and Assistance Program expansion to entitlement
Fund 1,037 ECEAP slots in 2020 and 1,348 ECEAP slots in 2021 for a total of 2,385 slots, an 18 percent increase. Eighty percent of the slots are funded as full day and extended day. ($38.5 million GF-S)

Early Childhood Education and Assistance Program rate increase
Fund a 6 percent rate increase for slots in ECEAP, with 3 percent effective July 1, 2019, and another 3 percent effective July 1, 2020. ($12.6 million GF-S)

Early Childhood Education and Assistance Program pilot
Implement a three-year Early ECEAP pilot modeled after the federal Early Head Start program. The pilot will provide services to 154 children, ages birth to 3, in families with income below 110 percent of the federal poverty level. It will offer home-visiting services and age-appropriate curriculum in a classroom setting. ($4.4 million GF-S; $232,000 GF-L)

Preschool expansion
Create a new affordable preschool program with wraparound family support services. The program will offer 1,073 slots in 2020 and 833 more slots in 2021, totaling 1,907 slots for children of families with income up to 200 percent of the federal poverty level. Aligning the income limit with the state’s subsidized child care program requirements maximizes future opportunities to serve children while their parents work full time, extended hours or nontraditional work hours. ($30.1 million GF-S)

Child care equal access
Increase tiered reimbursement rates for child care center providers. The level 3 tiered reimbursement rate is increased by 7 percent and the level 4 TR rate is increased by 4 percent. Federal law requires that payment rates for child care are sufficient to ensure equal access to various child care settings for all eligible children. The intent is to reduce the gap between subsidy and private pay with a focus on incentivizing quality improvements. ($72.3 million GF-F)

Department of Children, Youth and Families – Program support

Reduce gang violence
Use the Office of Juvenile Justice and Delinquency Prevention comprehensive gang model to offer more services for youth. Funds will also be used for a pilot in King County that uses social network data to identify youth and young adults most at risk for gun-related violence. ($740,000 GF-S)

Youth services project
Develop a process for youth who are in crisis to access services outside the court system. This project will develop options for a pre-court process that provides intake, assessment and referral to services. It will also develop recommendations for leveraging federal funding sources to pay for community-based prevention and intervention services. ($350,000 GF-S)

Department of Health

Fund foundational public health
Increase funding to help stabilize local public health systems and improve the public health system’s capability to respond to communicable diseases and other environmental health issues. ($22 million GF-S)

Reduce suicide rates
Expand the National Suicide Prevention Lifeline by adding call centers to better serve Eastern Washington and assist with rising call volumes. ($1.2 million GF-S)
Increase access to fruits and vegetables
Maintain the Food Insecurity Nutrition Incentives and the WIC Farmers Market Nutrition programs to offer fruit and vegetable incentives to low-income individuals to use at grocery stores and farmers markets. Federal funding for these programs expires in 2020. ($2.3 million GF-S)

Conduct mandated newborn screening
Add Pompe disease and MPS-I to the newborn screening panel, as mandated by the Board of Health. Additional expenditure authority and a fee increase are necessary for the Department of Health’s Newborn Screening Laboratory to conduct blood sample testing. ($1.6 million GF-S)

Department of Veterans Affairs
Increase transitional housing
Add 40 beds to the Department of Veterans Affairs transitional housing program, which provides temporary housing and intensive case management services to eligible veterans in the Roosevelt Barracks on the Washington Soldiers Home campus in Orting. ($1.3 million GF-S; $120,000 GF-F)

Department of Labor and Industries
Workers’ compensation systems modernization
Begin a seven-year workers’ compensation system replacement project, including implementation of systems that support employer accounts. This project simplifies the program’s technology architecture, replaces manual processes with electronic features and frees up staff time to focus on improving services to injured workers and their employers. Modernization is critical as the system processes $2.25 billion in workers’ compensation premiums annually, paid by 176,000 employers and 2.9 million workers; processes about 110,000 new injured worker claims annually; and issues about $2.1 billion in provider, time-loss and pension payments annually. ($41 million Accident Account-State; $41 million Medical Aid Account-State)

Preventing worker hospitalizations
Hire two staff to join the Safety and Health Assessment and Research for Prevention program to conduct research on preventing the types of work-related injuries that result in immediate hospitalization. Labor and Industries must submit a report to the governor and Legislature in August 2020, and annually thereafter, summarizing work-related immediate hospitalization and prevention opportunities, actions that employers and workers can take to make workplaces safer and ways to avoid severe injuries. ($273,000 Accident Account-State; $273,000 Medical Aid Account-State)

Health care apprenticeships
Develop and operate an apprenticeship program for several health care occupations, including medical assisting, behavioral health and licensed practical nurse. In addition to connecting workers and employers to fill employment needs, the health care apprenticeship program will partner with community-based organizations to support nonpostsecondary youth ages 16 to 21, low-income individuals and people of color. Health care employers in Washington will match the state financial contribution through funds and resources contributed through the SEIU Healthcare 1199NW Multi-Employer Training Fund. ($1.3 million Accident Account-State; $240,000 Medical Aid Account-State)

Technology apprenticeships
Continue to contract through fiscal year 2020 for supplemental instruction for information technology apprentices. The contractor will collaborate with the State Board for Community and Technical Colleges to offer instruction through one or more Washington community or technical colleges by the 2020–21 academic year. The technology apprenticeship program prepares unemployed Washingtonians to succeed in the tech sector while filling the talent shortage employers are facing. ($1.7 million Accident Account-State; $300,000 Medical Aid Account-State)
Crime victims provider rate increase
Increase the Crime Victim Compensation Program reimbursement rate for medical and health care providers from 70 percent to 100 percent of the workers’ compensation fee schedule. Increasing the rate will allow more medical providers to participate in the program and offer services to victims of crimes when they have no other coverage options. ($6.7 million GF-S)

Employment Security Department

Statewide Reentry Initiative
Hire an additional eight staff to advance the reentry model, which allows the department to proactively engage with incarcerated individuals before release to reduce the state’s recidivism rate. Through collaboration with state and local corrections partners who work with justice-involved people, individuals will receive registration with the state’s job match system WorkSourceWA and individualized job readiness services. ($4.6 million Employment Services Administrative Account-State)

Temporary agriculture program
Fund 14 staff and create the Employment Security Department’s Office of H-2A Compliance and Farm Labor to provide adequate protections for foreign and domestic workers. The office will provide education and outreach services to help agricultural employers maintain a stable workforce and meet federal H-2A program requirements. Sustainable funding for the office comes from new fees that agricultural employers hiring H-2A temporary workers must pay on an annual basis beginning Jan. 1, 2020. ($4.1 million Temporary Agriculture Program Nonappropriated Account)
Gov. Inslee proposes major investments to strengthen state early learning system

Brain science tells us that strong bonds and learning-focused experiences early in life are essential for a child’s healthy development. Unfortunately, across our state, many young children face challenges that have long-term implications for their well-being. In fact, fewer than half our children are kindergarten-ready by age 5.

Gov. Inslee’s 2019–21 operating and capital budgets invest in comprehensive early learning services that will ensure children (regardless of race, family income and/or disability) receive the support necessary to enter kindergarten prepared and well-positioned for success in school and life.

For more information, see governor’s policy brief.
Gov. Inslee’s birth-to-5 early learning system

Investing in a comprehensive early learning initiative is a key focus in Inslee’s 2019–21 budgets. Along with other early learning investments, the governor’s capital and operating budgets include a combined $173 million to:

- Provide **universal home visiting and universal newborn assessments** to all families in Washington. In these programs, specialized nurses conduct in-home assessments on all families who request the service with newborns between 3 and 12 weeks of age. The nurse will provide up to six home visits and determine if additional resources and supports are needed. An additional 2,951 families will receive intensive home visiting services that assist families for one to three years. This more than doubles the number of families receiving state-funded intensive home visiting services today.

- Create a **statewide early learning referral system** linking families to services in their community. The system will give home visiting nurses, parents, caregivers, medical professionals and early learning educators ready access to a centralized resource for all early learning services in their area.

- Make progress toward **Early Childhood Education and Assistance Program entitlement** by adding 2,385 slots (an 18 percent increase), raising provider payment rates and funding quality improvements such as coaching, technical assistance and scholarships for teachers. The majority of new slots will be full-day; a 6 percent rate increase for ECEAP contractors is included.

- Set up a new **affordable preschool program** with wraparound family support services for 1,907 children. Families with incomes up to 200 percent of the federal poverty level will have access to high-quality, state-funded preschool. Aligning the income limit with the state’s subsidized child care program requirements maximizes the opportunity to serve children while their parents work full time, extended hours or nontraditional work hours.

- Build **142 classrooms for ECEAP and preschool**. Capital grants will be made available through the competitive Early Learning Facilities program for eligible contractors to construct new ECEAP and preschool classrooms.

- Set up a three-year **Early ECEAP pilot project** modeled after the federal Early Head Start program for 154 children ages birth to 3 in families with income below 110 percent of the federal poverty level. The model blends home visiting services and age-appropriate curriculum in a classroom setting.

- Construct a state-of-the-art **capitol campus child care center** with the capacity to enroll 148 children. Priority will be given to state employees and low-income families. The child care center will serve as a business model for employee-supported child care and a training site for state preschool licensing staff.

This new and enriched early learning continuum ensures that families receive foundational supports to successfully prepare children for kindergarten and closes the opportunity gap for vulnerable and low-income children. These investments also prevent the need for expensive interventions later in life by improving social, emotional, cognitive, behavioral, educational, economic and health outcomes in adulthood.
K-12 Education

Budget builds on state’s landmark school funding achievements

During the past five years, Gov. Inslee and the Legislature dramatically boosted state funding for public K-12 schools and 1 million students. In response to the 2012 McCleary court decision, the state has phased in public school funding of $4.7 billion. Last year, the final piece of the funding response to the McCleary case was enacted with a $1 billion state increase in education employee compensation.

As new McCleary funding is maintained in the coming years, the focus of state budgets and policies for the public schools will be on enhancing services for all students, especially for those with the greatest needs for help in achieving their bright potential.

The 2019–21 budget will be the first in which all McCleary funding improvements will be fully funded for an entire biennium: The additional cost of meeting McCleary and other K-12 obligations is nearly $4.1 billion above the current budget.

Inslee understands that meeting the state’s basic education funding obligation was just a start. His budget for the next biennium calls for several major enhancements to the state’s public school system.

**Local levy authority**

Funding the McCleary decision was essential to providing appropriate funding for basic education. Yet Inslee believes that mandatory base funding for schools should be a floor for support and not a ceiling, or limit, on local communities’ ability to enhance school services through voter-approved local levies. The governor has heard from schools and families across the state that levy reforms implemented in 2017 simply went too far in reducing local control of school district programming and operations.

With his budget, the governor proposes returning to Washington’s traditional levy structure beginning in calendar year 2020. His levy proposal eliminates old complications such as grandfathering and ghost revenue calculations for a more simplified approach. It allows all districts to levy up to 28 percent of their combined state and federal revenues and reinstates state equalization of local levies at 14 percent of the same. His budget calls for a $214 million biennial increase in Local Effort Assistance.

**Student supports**

The governor proposes increasing staffing levels — as called for under Initiative 1351 — for nurses, social workers, psychologists and guidance counselors in elementary and middle schools. These staff provide a system of support for students’ physical, mental and emotional well-being in addition to serving as potential points of contact for students who may be seeking adults to trust. The budget includes $155 million for districts in which more than half of students are eligible for free and reduced price meals. This kicks off a six-year phase-in beginning with Washington’s lowest-income districts. Eventually, all districts will be served.

**Special education**

Investments in the 2018 legislative session, including the final compensation increase under McCleary, raised special education program funding by $340 million from the 2017–18 to the 2018–19 school years.

In his 2019–21 budget, the governor takes the next steps to funding the special education needs of Washington students:

- $51 million to fully fund the safety net, a program that reimburses districts for extraordinary expenditures on services to students with the highest-cost special education needs.
• $94 million to begin phasing in the targeted and enhanced special education funding structure proposed by Superintendent of Public Instruction Chris Reykdal. As the state explores its goals and options for special education, the superintendent’s plan will align state resources more closely with student needs.

• $1 million for the Washington State Institute of Public Policy to study special education goals, services and outcomes — nationally and internationally — to help inform Washington’s future options for special education.

Science education
The budget includes $4 million to double the current investment in climate science education in our schools. This will promote more teacher development in science education and bolster support for community-based organizations to partner with schools and educational service districts to develop training and curriculum supports.

Another $4 million is for computer science grants, bringing funding for this program to a total of $6 million. This new investment includes a $1 million increase for a grant program that requires private matching funds for disbursement. The other $3 million is for grants to districts in which more than 60 percent of students are eligible for free and reduced price meals.

Student mental health and safety
The budget includes $7.5 million for a regional support structure for districts to offer a coordinated approach to prevention, early identification and intervention for student behavioral health and safety needs. Coordinated by the Office of Superintendent of Public Instruction and with supports delivered by the nine educational service districts, the proposed funding will provide school districts with capacity to:

• Develop and implement comprehensive safe schools plans.

• Recognize and respond to emotional and behavioral distress in students.

• Expand student access to publicly funded behavioral health services.

Addressing the opportunity gap
The governor proposes additional investments to improve educational outcomes for all students and to address opportunity gaps. These include expansion of dual language opportunities and recruitment of educators from diverse populations and with the ability to teach in multiple languages:

• $2.7 million to expand and strengthen the state’s dual language grant program and statewide supports.

• $500,000 to cover exam fees for low-income students seeking to earn the Seal of Biliteracy.

• $300,000 to widen recruitment of bilingual educators across the state.

• $50,000 to develop K-12 Spanish language arts learning standards.

• $3.6 million for scholarships to recruit and retain teachers and address teacher shortages with the condition that the recipients work in Washington public schools for two years (or one year if working in a shortage area).

Paraeducator training
Our public schools rely heavily on paraeducators to serve students in many capacities. A 2017 law requires that all paraeducators receive four days of training in the fundamental course of study within their first year of employment and another 10 days of training during the following three years to obtain a paraeducator certificate. To achieve the goal of a fully trained paraeducator workforce, the governor’s budget includes $24.6 million for four days of training in the 2019–20 school year.
Career Connect Washington: Building a stronger future

Washington has one of the strongest economies in the nation — an economy driven largely by innovation and a diverse, talented workforce. To keep our economy thriving, we must make sure our next generation is fully prepared for the high-demand, high-wage careers in today's labor market.

In the next five years alone, there will be hundreds of thousands of job openings in our state. Unfortunately, many young people do not have access to adequate education and training opportunities or the high-impact experiences that develop the skills necessary to be competitive for those jobs, such as career exploration, pre-apprenticeships, registered apprenticeships and paid internships.

To ensure our young people have the skills they need — and our businesses and industries have an adequate pool of talent — we must invest in creating a career-connected learning system that provides opportunities for all students.

Last year, Gov. Inslee launched the Career Connect Washington initiative, a public-private partnership with the five-year goal of connecting 100,000 young people with employer internships, registered apprenticeships and other learning opportunities.

The governor created the Career Connect Washington Task Force to determine how to better align education programs with career opportunities. Earlier this year, the task force — composed of leaders from business, labor, state government, nonprofit organizations and education — delivered recommendations for improving Washington’s registered apprenticeship and career-connected learning programs.

Based on the task force’s recommendations and to ensure that every student in Washington has meaningful hands-on career experiences and pathways to economic self-sufficiency, the governor proposes $93 million in new investments through his operating and capital budgets. These include:

Regional career connected learning networks

Create career connected learning opportunities that meet local employer and community needs through a competitive grant program. The program will support regional networks of business, labor, education and nonprofit organizations to work together to identify and develop career awareness; prepare career launch programs to meet the needs of their region; and expand innovations across the state. The Employment Security Department will administer the new competitive grant program in partnership with the Office of the Governor. Program intermediaries may include school districts, higher education institutions, workforce development councils, chambers of commerce, nonprofit organizations, labor organizations and industry associations. ($32.7 million General Fund-State)

Student support

Direct resources to K-12 and higher education partners to support student enrollment in dual credit and career and technical education courses, registered apprenticeships, State Work Study and career launch programs. The capital budget includes competitive grants to purchase and install career preparation and career launch equipment at high schools, skills centers, and the community and technical colleges. ($30.3 million GF-S; $17.5 million state bonds)

Statewide system and coordination

Develop a statewide career connected learning system through cross-agency coordination and better data collection. Six agencies will receive additional staffing to support system changes and facilitate collaboration across sectors. Partner agencies are the Department of Labor and Industries, Employment Security Department, Office of Superintendent of Public Instruction, State Board for Community and Technical Colleges, Washington Student Achievement Council and Workforce Training and Education Coordinating Board. ($12.1 million GF-S)
Higher Education

**Washington College Promise**
Guarantee access to the new Washington College Promise Scholarship (formerly State Need Grant) for more than 93,000 students in 2022. This fulfills legislative commitment to eliminate the waitlist for the State Need Grant program by the 2021–22 academic year. Funding covers 6,000 students in the 2019–20 academic year and 12,000 students in the 2020–21 academic year. ($103 million General Fund-State)

**Add capacity in STEM, high-demand fields**
Support the Opportunity Scholarship for low- and middle-income students who have received their high school diploma or GED certificate in Washington and are pursuing a degree or certificate in approved fields such as STEM or health care, and ensure that College Bound students who also receive the Opportunity Scholarship receive a full College Bound award. To date, the state has provided $85 million to match private contributions. ($14.1 million GF-S)

**Build behavioral health workforce**
Create a new behavioral health professional conditional scholarship for 50 students who commit to working in high-demand behavioral health fields in state hospitals and state behavioral health community sites. This will increase the behavioral health workforce to address critical staffing shortages. ($2 million GF-S)

Offer five additional residency positions in the University of Washington psychiatry residency program. ($2 million GF-S)

**Program enhancements, student support**
Support academic program enhancements, student support services and other key university priorities that maintain a high-quality academic experience for students. ($50 million GF-S)

**Guided Pathways**
Assist community colleges with academic program redesign, more academic advising and improved student supports using the Guided Pathways model. The State Board for Community and Technical Colleges may award grants to up to 14 additional colleges to expand advising and counseling resources, support faculty time for program redesign and purchase tools to track student success. ($8 million GF-S)

**Expand worker training**
Scale up customized worker training for current and new employees and their employers by doubling the investment in the State Board for Community and Technical Colleges’ Washington Job Skills program. The program provides customized training to meet employers’ needs on the job site or in the classroom. Funding leverages a dollar-for-dollar employer match. ($12 million GF-S)

**Support access to care and medical education teaching missions**
Maintain access to medical care for uninsured individuals and those covered by Medicaid, and promote the teaching mission and access to services at Harborview Medical Center, University of Washington Medical Center and University of Washington Dental School. ($16 million GF-S)

**Washington State University medical school support**
Support years 3 and 4 of the first class of students at the Elson S. Floyd College of Medicine at Washington State University. ($10.8 million GF-S)
SAVING THE SOUTHERN RESIDENT ORCA

Gov. Inslee puts forward unprecedented funding package that will support recovery efforts

The Pacific Northwest’s iconic Southern Resident orcas are struggling to survive. More than a century of development and human activity along the Puget Sound and the ravages of climate change are largely to blame. Significant efforts and investments are needed throughout the region to prevent Southern Resident orcas from falling closer to extinction.

Supporting Southern Resident orca recovery efforts is one of the top priorities of Gov. Inslee’s 2019–21 budgets. His operating, capital and transportation budgets for the next biennium include a combined $1.1 billion in investments to build toward a thriving and resilient orca population.

Besides helping orcas, these investments will have significant benefits for the region’s entire ecosystem and complement efforts to recover salmon, tackle climate change, improve water quality and more. These investments are based on actions most likely to yield strong benefits for Southern Residents orcas over the short term while setting up a sustainable, data-driven path for longer-term efforts.

For more information, see governor’s policy brief.
Saving the Southern Resident orca

Lack of prey

Southern Resident orcas prey primarily on Chinook salmon. Productive and protected habitat is critical to support sustainable populations of both naturally spawning salmon as well as young hatchery salmon. Fully functioning salmon habitat includes uplands and riparian habitat as well as cool, clear water. To achieve these, Gov. Inslee provides nearly $363 million in the capital budget for salmon recovery, culvert removal, water quality and water supply projects that will expand and improve salmon habitat across the state. The transportation budget includes $296 million for the Washington State Department of Transportation to correct fish passage barriers on state highways and to meet the requirements of the U.S. District Court injunction requiring removal of fish passage barriers in most of Western Washington.

In the operating budget, Inslee includes $6.2 million to boost enforcement and improve compliance with state and federal habitat protection laws, including the Hydraulic Permit Act, Shoreline Management Act and Clean Water Act, as well as to implement legislation improving compliance with the Hydraulics Act.

The governor’s operating and capital budgets provide nearly $19 million to create incentives that encourage voluntary actions by landowners to protect habitat through the Washington State Conservation Commission.

Meanwhile, salmon hatcheries can play an important role in increasing prey abundance for Southern Resident orcas in the near term (three to 10 years) as increasing natural Chinook stocks will take more time. Increases in hatchery production must be consistent with sustainable fisheries management principles and natural stock recovery under the Endangered Species Act. Nearly $12 million is included in the operating budget to maximize existing capacity at Department of Fish and Wildlife hatcheries to produce an additional 18.6 million salmon smolts, which will result in approximately 186,000 additional adult returns. Capital investments totaling $75.7 million are provided to make improvements to keep the hatchery system operating and meet water quality standards.

The recently renegotiated Pacific Salmon Treaty between the United States and Canada will also play an important part in restoring Chinook stocks in the Puget Sound. Gov. Inslee strongly supports full funding by Congress for the habitat restoration projects, increased hatchery production and filling monitoring gaps the treaty calls for. This is likely to result in at least $43 million in new federal funding for Washington state projects and programs.

Salmon in the Columbia and Snake River systems must travel over 14 dams as they migrate as smolts to the ocean and then return as adults. Breaching of the four Lower Snake River dams has been raised by many as a way to increase Chinook for Southern Resident orcas. The Columbia River system is undergoing a federal environmental impact statement review on the operation of the dams. Breaching of the four Lower Snake River dams is one option being evaluated as part of that federal process. The governor’s Southern Resident task force recommended establishing a stakeholder process to discuss the associated economic and social impacts — as well as mitigation costs — of the potential breaching or removal of the Lower Snake River dams. The budget provides $750,000 for the task force to lead this stakeholder process.

While that process is underway, the governor is directing the Department of Ecology to take the steps necessary to allow for increasing spill of water over the dams. Increased spill will speed travel of smolts out to the ocean and help cool the water. To increase spill, the Department of Ecology needs to raise the allowable amount of dissolved oxygen gas. Ecology has taken the first steps to modifying state water quality standards for greater spill; $580,000 is included in the operating budget to complete this process.
In addition, Inslee’s operating budget includes $524,000 to examine issues related to increasing the Chinook population by reestablishing salmon runs above Chief Joseph Dam on the Columbia River and $743,000 to improve monitoring and management of forage fish that provide the food source for Chinook.

Seals and sea lions (pinnipeds), along with other predators such as fish and birds, impact the abundance of Chinook and other salmon that Southern Resident orcas eat. Thanks in large part to the adoption of the Marine Mammal Protection Act in 1972, the population of pinnipeds along the West Coast has increased dramatically. However, pinniped predation is especially a problem at “pinch points” such as dams or other artificial structures where salmon congregate. The operating budget includes $4.7 million to collect additional population information and develop management options for pinnipeds in Puget Sound and to increase management actions in the Columbia River.

The budget includes $1.1 million for the Washington Department of Fish and Wildlife to enforce these requirements.

To reduce the risk of a catastrophic oil spill, the governor supports legislation and $751,000 to fund rule-making that will require tug escorts for barges transporting oil through high risk areas of Puget Sound. Currently only the larger oil tankers have this safety requirement.

Saving the Southern Resident orca

**Disturbance from vessel traffic**

To decrease disturbance to Southern Resident orcas, the governor proposes a permanent increase in the distance all vessels must maintain from the orcas to 400 yards and creates an unprecedented permanent “go-slow” zone for all vessels within half a nautical mile of Southern Resident orcas. Scientists recommend that slowing down boats and providing a large zone where boats are absent are both necessary to quiet the waters near orcas. The governor is also requiring a temporary, three-year suspension on all Southern Resident whale watching. This would be reviewed by the Washington State Department of Fish and Wildlife after the three-year period to evaluate the effectiveness of the suspension. In addition, a limited-entry whale watching system for commercial vessels and kayaks would be established through legislation to limit and manage future interactions with orcas in state waters.

**Toxic contaminants**

Toxic contaminants in water and sediments are harmful to the marine food web supporting Southern Resident orcas. Besides reducing the survival of salmon and other forage fish, these toxics are also absorbed by orcas, which can disrupt reproduction and suppresses their immune system.

To reduce this threat, the operating budget includes $3 million to enhance local source control programs and $4.2 million to speed up the management of toxics cleanups. To remove toxics already contaminating sediments, lands and structures, the operating budget includes $3.5 million to remove toxic creosote structures and the capital budget has
$57.8 million to clean up toxic sites, $51 million to reduce and manage stormwater and $32 million to address contaminants from wastewater systems and other nonpoint sources.

To prevent toxic chemicals from being used in consumer products and then entering the environment where they pose a health risk to people and the environment orcas rely on, the operating budget includes $2.9 million to enhance testing for toxics in products and $236,000 for reducing pharmaceuticals in wastewater. The operating and capital budgets provide $7.3 million to implement chemical action plans for preventing toxics from entering the environment.

**Science and support**

Success in recovering Southern Resident orcas will require additional science and monitoring to fill data gaps, measure progress and improve recovery efforts. The operating budget provides $1.4 million to monitor zooplankton and increase monitoring of pollutants in marine waters and $3.5 million to conduct research and modeling. Meanwhile, $1.3 million is included in the operating budget for state agencies to support overall recovery efforts and consultant support for the second year of the Governor’s Southern Resident Killer Whale Task Force.
Governor, legislators team up on comprehensive clean energy package

The science is clear that climate change poses significant risks to our economy, our health, our environment, our national security and our way of life. The most recent National Climate Assessment, a federal report prepared by hundreds of scientists, details the disruptive impacts anticipated in the United States and the Pacific Northwest if we don’t act now to cut greenhouse gas emissions.

The good news is that leaders at all levels of government around the world are increasing their attention and commitment to this effort. Washington state is well-positioned to do its part and help lead the transition to a new clean energy future.

In 2008, the state Legislature adopted targets requiring the state to limit greenhouse gas emissions to 1990 levels by 2020, to 25 percent below 1990 levels by 2035 and to 50 percent below 1990 levels by 2050. Without additional action, the state is not on track to meet these targets. The latest scientific assessments suggest we

For more information, see governor’s clean energy package.
must reduce emissions even further, and the state Department of Ecology has recommended stronger targets in line with the science of climate change.

Gov. Inslee and legislators are proposing a comprehensive package of legislation and investments that will speed up the transition to a cleaner, carbon-free future. The package includes five initiatives that, combined, will significantly reduce emissions and put Washington on track to meet its statutory targets.

100 percent clean energy

Washington’s clean electricity supply is the cornerstone of its clean energy transition. Inslee’s plan puts Washington on a pathway to 100 percent clean electricity, with aggressive near-term requirements for utilities to begin transitioning to clean energy now. He also proposes additional funding to support the transition, including $57.5 million for the state’s Clean Energy Fund for projects related to grid modernization and development of clean energy technology, and renewed funding for the state’s solar incentive program.

Cleaner buildings

The building sector contributes 27 percent of overall greenhouse gas emissions in Washington state; those emissions have grown by half since 1990. Accelerating investments in energy efficiency and low-carbon technologies can drastically cut this pollution while providing enormous cost savings on energy bills. Inslee’s proposal encourages retrofitting of commercial buildings and modernize codes for construction of new buildings. It also creates a new efficiency standard for natural gas to ensure utilities achieve the same conservation savings required for electricity.

Eliminating HFC super-pollutants

Hydrofluorocarbons, or HFCs, are greenhouse gases that can be thousands of times more damaging to the climate than carbon dioxide. These “super-pollutants” are used in a variety of applications, including aerosols, refrigeration and air conditioning. Climate-safe alternatives are available, and world leaders agreed in 2016 to phase down the use of these chemicals globally. As the federal administration fails to act on this problem, the governor supports legislation to phase down the use of HFCs in Washington state.

Clean fuels

Transportation is responsible for the single largest share of Washington’s greenhouse gas emissions. Cars and trucks alone emit nearly one-third of the state’s carbon pollution. One way we can reduce these emissions is to run our vehicles on lower carbon fuel sources, whether by blending biodiesel and other biofuels into our transport fuel or by introducing more electric vehicles.

A clean fuel standard is a market-based approach used by Oregon, California and the province of British Columbia to cut greenhouse gas emissions from transportation fuels. Inslee supports legislation
to enact a clean fuel standard that would require fuel providers to reduce the carbon intensity of fuels. The program is technology neutral, meaning the requirement can be achieved by any mix of alternative fuels that overall meet the average standard. Setting a clean fuel standard will spur manufacturing investment and create rural jobs processing new fuel here in Washington.

**Clean transportation**

Transitioning to electric vehicles is one of the most important ways to reduce carbon pollution. Inslee’s proposal builds upon current efforts to promote electric vehicles and ferries and ensures electric and zero-emission vehicle options are a more affordable and convenient option for consumers across the state.

### Summary of investments, 2019–21

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<th>Focus Areas</th>
<th>Items</th>
<th>Agency</th>
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<td>EV Infrastructure Bank: fast charging stations</td>
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<td>Convert two ferries to electric-hybrid</td>
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<td>Construct two new electric ferries</td>
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Natural Resources

Department of Ecology

Southern Resident orca recovery – Enhancing prey
Step up enforcement of water quality and water quantity laws, conduct rule making to allow more spills over Columbia and Snake River dams and provide technical assistance to promote forage-fish friendly shoreline development. ($7.3 million General Fund-State; $2.2 million other funds)

Southern Resident orca recovery – Reducing risk from vessels
Assist the Board of Pilotage Commissioners with rule making to require tug escorts for medium-sized oil-laden vessels, pursuant to legislation. ($700,000 State Toxics Control Account)

Southern Resident orca recovery – Reducing risk from contaminants
Accelerate efforts to reduce toxins in the environment by increasing the number of site managers for toxics cleanups, developing chemical action plans to identify sources of and reduce problem chemicals in the environment, boosting support for local governments to help small businesses manage their toxic substances, monitoring toxics affecting juvenile Chinook salmon and studying ways to remove pharmaceuticals from wastewater. ($200,000 GF-S; $15 million Model Toxics Control Act Accounts)

Clarifying water rights
Investigate candidate basins for adjudication to address water rights uncertainties which, if resolved, could reduce conflict over water use, protect water right holders from illegal use, determine priority of use during water shortages and encourage water management to meet emerging economic and environmental needs. ($600,000 Reclamation Account)

Staffing the Office of Chehalis Basin
Staff the Office of Chehalis Basin, providing administrative support to the Chehalis Basin Board to develop and implement the strategy to reduce long-term damage from floods and restore aquatic species habitat in the Chehalis Basin. ($1.5 million GF-S)

Reducing litter and stabilizing the recycling system
Restore funds to the Department of Ecology for litter pickup, implement anticipated 2019 legislation to revitalize recycling markets hit hard by China-imposed import restrictions and reduce contaminants in the recycling stream. ($6 million Waste Reduction, Recycling and Litter Control Account)

Taking action on climate
Pursuant to anticipated 2019 legislation, reduce greenhouse gas emissions from powerful hydrofluorocarbon chemicals, implement a low-carbon fuel standard and fully adopt the zero-emission vehicle program. Funds will also improve the quality and accuracy of greenhouse gas emission reporting. ($1.7 million GF-S; $1.1 million other funds)

Shifting Toxics Account costs back to General Fund-State
Free up capacity in the Model Toxics Control Act accounts by shifting $20 million of MTCA-funded activities in the Air Quality, Environmental Assessment, Shorelands, Water Quality and Administration programs back to General Fund-State, where funding resided before the Great Recession. ($20 million GF-S; save $20 million MTCA Accounts)
Puget Sound Partnership
Southern Resident orca recovery – Recovery plans and monitoring
Advance recovery of endangered Southern Resident orcas by updating Puget Sound recovery plans for the Chinook salmon eaten by Southern Residents, conducting monitoring to advance understanding and guide recovery actions, and providing staff support to the Southern Resident Killer Whale Task Force Vessel Work Group. ($4.8 million GF-S)

Performance accountability
Add capacity in response to a recent Joint Legislative Audit and Review Committee performance audit for evaluating actions, investments and barriers related to Puget Sound recovery. ($800,000 GF-S)

Department of Ecology, Department of Natural Resources and University of Washington
Ocean acidification
Increase monitoring by the departments of Ecology and Natural Resources and the University of Washington for ocean acidification parameters and zooplankton in the nearshore and throughout the state’s marine waters. Improve understanding of how ocean acidification impacts marine organisms. Conduct scientific research at the University of Washington on ocean acidification’s impacts on salmon and forage fish and better understand the role of harmful algal blooms. ($1.2 million GF-S; $1.2 million Aquatic Lands Enhancement Account)

Department of Fish and Wildlife
Southern Resident orcas recovery – Increase prey and reduce threats
Increase efforts launched in the 2018 supplemental budget and identified by the SRKW Task Force to improve for and reduce disturbance of Southern Resident orcas. This includes $11.3 million to increase salmon hatchery production by 19 percent; $2.9 million to reduce predation of salmon from sea lions, harbor seals and nonnative fish; $2 million to increase technical assistance and enforcement of habitat protection laws; $1.7 million to implement new restrictions on commercial and recreational vessels to reduce disturbance of orca behavior and cut down on oil spills from mid-sized barges; $1.5 million to improve efforts to restore salmon habitat and manage forage fish populations and $750,000 to convene a stakeholder process for the Lower Snake River dams. ($19.2 million GF-S)

Preserve current programs and production
Provide stable funding through recreational fishing and hunting license fee increases and the General Fund-State to maintain core operations for fishing, hunting, recreation, conservation and shellfish protection. Funding addresses a significant shortfall to maintain operations at current levels. ($16 million GF-S; $9 million State Wildlife Account; $3 million Columbia River Salmon and Steelhead Endorsement Account)

Payment in lieu of taxes
Provide additional resources to fully fund payments to counties in lieu of taxes for department-owned land. ($761,000 GF-S)

Department of Natural Resources
Southern Resident orca recovery – Reduce pollutants
Remove marine debris and creosote pilings from the marine environment to reduce pollution harmful to orcas and salmon. ($3.5 Aquatic Lands Enhancement Account; $3.5 million State Toxics Account)

Wildfire preparation and response
Increase the state’s ability to respond to wildland fires. This includes $6 million to hire 15 permanent engine leaders, $4.1 million to purchase two helicopters to expand aerial fire response, $3.9 million to expand correctional camp fire crews and $2.2 million to enhance state and local fire crew training. ($17 million GF-S)
Forest health
Hire permanent staff to assist private landowners in protecting their homes from wildfire, conduct forest health treatments on federal lands and implement the department’s forest health strategy. ($4.9 million GF-S)

State Parks
Southern Resident orca recovery – Boater education
Educate recreational boaters on “go slow” guidelines around orcas and boost public education on orcas at Lime Kiln State Park on San Juan Island. ($539,000 GF-S)

Preserve park operations
Provide General Fund-State funding to maintain State Parks’ critical core operations, including customer service, facility maintenance and law enforcement. ($10 million GF-S)

Enhance park operations
Meet customer expectations for more services, replace outdated equipment and conduct critical preventive maintenance of park facilities. ($7.5 million GF-S; $169,000 Parks Renewal and Stewardship Account)

Forest health and land management
Conduct forest health and noxious weed treatments as well as inventories of rare and sensitive plant species. ($1.3 million GF-S)

Department of Agriculture
Tracking cattle for animal health
Expand a voluntary program to electronically track changes in cattle ownership to protect animal health and prevent the spread of disease. ($698,000 Agriculture Local Account)

Pesticide safety education
Increase training and education to agricultural workers on safe pesticide handling and application requirements. ($500,000 GF-S)

Washington State University and Department of Agriculture
Soil health
Create an initiative to identify farming practices to improve soil health practices that will increase crop yield, improve food nutrients, enhance carbon sequestration and enhance water quality. This funds research at Washington State University and project support at the Department of Agriculture. ($3.6 million GF-S)
General government

Department of Commerce

Statewide Broadband Office
Create a Statewide Broadband Office to serve as the central planning and coordinating body for public and private efforts to deploy broadband. The office will promote economic vitality and meet the needs of the state’s education, health care and public safety systems through greater broadband access. It will act as an information clearinghouse and set high-level statewide broadband policy to spur private investment and build local capacity. ($1.2 million General Fund-State)

Meanwhile, the governor’s capital budget includes $25 million for a competitive broadband grant and loan program to be administered by the Public Works Board. For more information, see Capital Budget section.

Legal representation and referral services
Serve more clients by directing additional resources to organizations that provide legal representation and referral services to indigent persons needing help with matters related to their immigration status. ($700,000 GF-S)

Office of the Attorney General

Increasing civil rights enforcement
Increase capacity for outreach, investigations and litigation to protect the constitutional and civil rights of Washingtonians. ($1.8 million GF-S)

Increasing assistant attorneys general salaries
Increase salaries of assistant attorneys general, which remain significantly lower than those in other public law offices. Funding will meet market rates and allow for periodic increments similar to those of public sector peers. ($1.5 million GF-S; $14 million total funds)

Medicaid fraud protection
Meet the state match for an increase approval from the federal Department of Health and Human Services to better protect the Medicaid program and Washington’s most vulnerable citizens. In the past year, the number of Medicaid fraud investigations dramatically increased in number, complexity, nature and scope. ($5.6 million total funds)

State Auditor’s Office

Increase cybersecurity audits
Conduct cybersecurity audits for state agencies and local governments. These audits help to assess security controls and identify weaknesses in security systems. ($2.8 million Performance Audits of Government Account)

Department of Enterprise Services

Cyber insurance for small agencies
Purchase cyber incident insurance for 43 small and medium-sized agencies now without insurance to mitigate the impact of potential cyber risks. ($200,000 GF-S)

Learning Management System upgrade
Upgrade the LMS platform to create a more streamlined and user-friendly interface. The system was made to support 1,500 employees; 60,000 are using it, which slows the system and makes signing up for training more burdensome. ($2.5 million Enterprise Services Account)

Military Department

Expand hazard alert broadcast sirens
Procure and install 16 all-hazard alert broadcast sirens to increase inundation zone coverage. Today there are 68 sirens along the Pacific Coast to alert people that a tsunami is expected and they should go to high ground. ($928,000 GF-S)
Install additional seismic monitoring stations
Procure and install 83 seismic monitoring stations and global navigation satellite systems that integrate with the early warning system known as ShakeAlert. An education and public outreach program is also funded. ($5.2 million GF-S)

Assist schools’ ability to prepare for natural disasters
Collaborate with schools and school districts statewide in the development, planning and exercise of catastrophic preparedness and emergency response plans. Initial work will be prioritized according to the risk level of known natural and other hazards. ($1 million GF-S)

Continue to create a resilient 911 system
Finish the transition and operate the new 911 network, which will be more resilient and provide advanced capabilities, including text to 911, better location accuracy, and ability to transmit data and video. ($10 million 911 Account-State)

Provide National Guard wildfire pay increase
Align state active duty wages for service members with firefighter certifications in wildfire suppression activities to those of their peers and align the hourly wage floor to the state minimum wage from 1.5 times the federal minimum wage for all other activities. ($750,000 GF-S)

Consolidated Technology Services (WaTech)
Small agency desktop and IT support
Provide 14 small agencies with desktop and IT support, including server assistance, security and consultation on IT security policy and agency applications inventory. ($4 million Consolidated Technology Services Revolving Account-State)

Computer Emergency Readiness Team
Meet demand and resolve a workload backlog on independent third-party cybersecurity risk assessments of state agency systems and applications to identify vulnerabilities, opportunities for system hardening and issues. CERT is the state’s central cyber defense, incident response and security operations center. ($1 million Consolidated Technology Services Revolving Account)

IT project oversight
Add four positions at the Office of the Chief Information Officer to align procurement oversight capabilities of major IT projects to the workload, improve technical/architecture review and address gaps in statutory functions and state policy. Larger, more complex projects require more time for oversight than the agency is able to support. ($1.4 million Consolidated Technology Services Revolving Account-State)

Cloud strategy
Assess statewide cloud readiness and develop a cloud migration strategy for state agencies. ($750,000 Consolidated Technology Services Revolving Account-State)

Secretary of State
Increase funding for the Address Confidentiality Program
Broaden access to ACP services by increasing the number of certified advocates statewide, strengthening interagency collaboration, solving critical issues that may deny program access or proper address use and strengthening the security of its case management system. ACP provides a legal substitute address for victims of domestic violence, sexual assault, trafficking or stalking, serving 4,600 clients, more than half of whom are children. ($700,000 GF-S)
Provide prepaid postage on all election ballots
Reimburse counties for the cost of return postage on mail and absentee ballots for all elections, improving access to voting for Washington citizens. ($4.8 million GF-S)

Enhance TVW access
Outfit the Natural Resources Building, Room 172; the Department of Transportation’s Nisqually Conference Room; and the new Utilities and Transportation Commission facility in Lacey with camera equipment. This will allow TVW to more effectively provide televised access of public meetings, including Fish and Wildlife Commission, Transportation Commission and Utilities and Transportation Commission meetings. ($750,000 GF-S)

Lieutenant Governor

Education program administrators
Expand the Complete Washington, Washington World Fellows, Legislative Youth Advisory and Youth Sports Mentoring programs. ($319,000 GF-S)

Liquor and Cannabis Board

Continue modernizing regulatory system
Continue replacement of the outdated regulatory system to increase efficiency of operations and reduce risks associated with the current manual, paper-based licensing enforcement and fee collection process. ($8.7 million Liquor Account-State)

Enhance cannabis enforcement and licensing efforts
Boost cannabis enforcement and licensing activities to meet the growth in the number of cannabis licensees. ($3 million Dedicated Marijuana Account-State)

Eastern Washington Historical Society

Provide mission critical staffing
Continue funding six staff members whose salaries are paid through the agency’s local funds. ($842,000 GF-S)

Replace legacy system and connect to state data center
Purchase an off-the-shelf museum collections database solution and connect it to the state network so the museum can use WaTech’s cloud services. The historical society’s legacy software system is nearing end-of-life and has been plagued with problems that will not be supported by the software vendor. ($389,000 GF-S)

Arts Commission

Enhance Folk Arts job stimulation program
Provide work and in-depth training, especially in rural and underserved parts of Washington, for this program that pairs master practitioners with apprentices who want to improve their skills and achieve mastery of one or more folk and heritage traditions. ($350,000 GF-S)

Enhance care of state-owned public art
Add two staff to maintain and repair artwork in communities around Washington, ensuring that artworks are stored safely and in working condition. A current backlog of more than 1,900 unmet needs, from simple reframing to multi-month, complex repairs, needs to be resolved. ($330,000 GF-S)

Washington State Historical Society

Enhance access to collections
Increase staffing for collections management, with an emphasis on digitization, cataloguing and online access. The historical society holds in trust approximately 83,000 artifacts, 600,000 photographs and more than 8 million documents. ($366,000 GF-S)
Governor puts forward multipronged strategy for combating homelessness

In communities across Washington, the number of homeless individuals has grown steadily since 2013. Gov. Inslee’s 2019–21 state operating and capital budgets provide $262 million for combating homeless. His multipronged approach is centered on three overarching goals:

- Building more affordable housing and preserving affordable units.
- Providing housing assistance to vulnerable people experiencing homelessness.
- Easing the trend of growing homelessness.

Build more affordable housing and preserve affordable units ($165 million)

**Housing Trust Fund ($140 million bonds)**

Affordability and availability of housing are the leading drivers of the rise of homelessness. Throughout the state, Washingtonians living at or below 80 percent of the area median income lack safe, affordable housing. The current supply of low-income housing units isn’t sufficient to house low-income and vulnerable individuals and families.

The governor’s budget includes $110 million to build approximately 2,500 affordable and innovative housing units. These will serve a broad spectrum of vulnerable individuals.

Homelessness is on the rise

**Point-in-time count — homeless individuals — 2013–present**

<table>
<thead>
<tr>
<th>Year</th>
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<th>Unsheltered</th>
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</tr>
<tr>
<td>2018</td>
<td>10,621</td>
<td>11,683</td>
<td>22,304</td>
</tr>
</tbody>
</table>

- Sheltered – people residing in an emergency shelter, transitional housing or safe haven.
- Unsheltered – people who do not use shelters and are typically found on the streets, in abandoned buildings or in other places not meant for human habitation.
populations, including individuals with chronic mental illness who need supportive housing and case management services, homeless families, youth and individuals, veterans, farmworkers, seniors and individuals with special needs.

His budget also includes $10 million to preserve approximately 670 aging, affordable housing units to continue to serve low-income and vulnerable individuals and families.

Reducing the carbon footprint is a major priority for the governor and the state. Providing affordable housing with low- or no energy cost not only meets these goals, but also provides low-income tenants with sustainable and cost-effective housing. The governor's investment of $10 million will create approximately 156 units of net-zero affordable housing. This will incentivize affordable housing developers to continue development of energy-efficient housing for low-income Washingtonians.

Buildable lands and housing affordability ($20 million bonds)

The lack of sufficient safe and affordable housing results from not only traditional barriers to housing such as untreated behavioral health conditions, substance abuse disorders, domestic violence and poverty, but also due to insufficient siting and construction of new affordable housing, a multi-year trend. The governor's budget includes $10 million to expand buildable land footprints by cleaning up hazardous sites that are assessed and ranked as mid-to lowest level of concern and $10 million for grants to local governments to reduce the costs of developing affordable housing. This will incentivize housing developers to continue to develop affordable housing for low-income Washingtonians.

Rural Rehabilitation Loan Program ($5 million bonds)

Substandard housing has a negative impact on many, including residents of rural communities in Washington. Many people, including seniors and disabled persons living in poverty, have equity in their homes but lack the financial resources to borrow against them to keep up with maintenance. The governor's investment of $5 million ensures a continuum of rural home rehabilitation. This cost-effective alternative to building new housing stabilizes housing for people at risk of losing their homes or who live in deteriorating, unsafe homes.

Provide housing assistance to vulnerable people experiencing homelessness

Reduce family homelessness ($38.5 million General Fund-State)

While the 2018 point-in-time count of homeless households in Washington found that 273 families with children are living outside or in locations unfit for human habitation, approximately four times this number of families flow in and out of homelessness during the course of a year. The governor's budget includes $38.5 million for a mix of permanent supportive housing and temporary rent assistance for more than 1,000 families.

Reduce chronic homelessness for individuals with a disability ($34.3 million GF-S)

The vast majority of people living in the outdoors are single adults or households without children. About 3,000 people are chronically homeless, meaning they have been homeless for a long period of time and have a federally recognized disability. The governor's budget aims to alleviate the trauma for many of these chronically homeless individuals living with a disability.

Washington has received federal approval to use Medicaid funding to provide supportive services to stably house the highest-need chronically homeless people through a new Foundational Community Supports program. Research shows that providing this population with housing and supportive services cuts Medicaid costs. But because Medicaid does not pay rent, most of the people eligible to receive these services remain homeless. The sum of $34.3 million is provided in the governor's budget for permanent supportive housing services to bring 1,000 vulnerable people inside by leveraging the benefits offered through the Medicaid Foundational Community Supports program.
Additionally, the governor’s budget will continue nearly $4 million in funding for permanent supportive housing for people with a history of mental illness. A behavioral health facilities siting navigator in the Department of Commerce will coordinate development of effective behavioral health housing options statewide to help individuals who are discharged from the state psychiatric hospitals find housing.

Reduce youth and young adult homelessness ($8 million GF-S)

More than 13,000 young people ages 12 to 24 are experiencing homelessness, yet half of Washington’s counties have no shelter beds or housing options for them. The governor’s budget includes $8 million to expand housing services to youth via two approaches: expanding shelter beds, outreach and housing to unserved areas of the state and leveraging the Anchor Community Initiative. The initiative will provide a blueprint for ending homelessness for youth in four pilot communities: Pierce County, Spokane, Walla Walla and Yakima. The governor’s investment ensures that a continuum of interventions — including prevention, crisis response and long-term housing — are in place to successfully implement the goal of ending homelessness in these pilot communities by 2022, thereby creating a model for communities across Washington.

Ease the trend of growing homelessness

Reduce homelessness ($12 million GF-S)

The Consolidated Homeless Grant Program supports communities by delivering resources to help people obtain and maintain housing. The governor’s budget includes $12 million to increase funding to this program to reduce the number of people living outside through a mix of interventions such as permanent supportive housing, short-term rent assistance and emergency shelter.

Help local governments plan for more affordable housing ($4.3 million GF-S)

Finally, the governor’s budget includes $4.3 million to enable the seven “buildable lands” counties (Whatcom, Snohomish, King, Kitsap, Pierce, Thurston and Clark), the cities within them and regional planning organizations to conduct buildable lands analyses that, among other things, will address the ways zoning and land use regulations are promoting or hindering attainment of affordable housing goals.
As Washington’s economy grows and its jobless rate falls to historic lows, employers must do more to compete for workers. Meanwhile, the state’s strong economy — especially in the central Puget Sound region — is driving up the cost of living.

Like other large employers, state government faces challenges in attracting and retaining the strongest possible workforce.

To help state agencies meet that challenge, the governor’s 2019–21 budget includes funding for a modest general wage increase for most general government and community college employees, and larger, targeted increases to address issues such as recruitment, retention or higher-level duties and responsibilities in certain job classes. The new 2019–21 collective bargaining agreements also include provisions to help the state’s lowest-paid workers as well as those facing higher living costs in King County.

The increases are the result of new agreements and arbitration awards the state recently reached with 38 unions representing about 55,000 state employees and 49,000 publicly funded nonstate employees.

Among other provisions, the agreements:

- For most employees, provide a general wage increase phased in over the biennium (3 percent effective July 1, 2019, and 3 percent effective July 1, 2020).
- Increase the minimum wage for most state employees to $14 per hour and address local minimum wage ordinances.
- Address staffing challenges in certain segments of our workforce by providing targeted pay increases for positions with demonstrated recruitment and retention challenges, including at the two state psychiatric hospitals and in the state agency IT workforce.
- Mitigate the high costs associated with living in and around Seattle by providing a 5 percent premium pay for employees working in King County.
- Expand commuting and vanpool support for the workforce to ease the strain on our transportation infrastructure.

The governor’s budget also includes a variety of increases in hourly wages or daily rates for nonstate employees such as home care workers as well as child and adult care workers. Investing in the home care workforce and adult family homes will enable the state to continue to honor client choice and maximize funding by serving people in the community, not in institutions. Strengthening these services will also be key in helping the state meet its commitment to improving access to community-based behavioral health care, particularly for individuals transitioning from psychiatric care facilities.

Four-year institutions of higher education bargain independently. Community colleges are represented by the state’s bargaining team (with the exceptions of the technical colleges, Highline College and Yakima Valley College, which also bargain independently.) At most schools, higher education’s collective bargaining agreement provisions are similar to the general government agreements, including 3 percent general wage increases in each year of the biennium.

In some instances, when the state and worker unions could not reach agreement, contract terms were set through arbitration.

For example, for four agreements covering a majority of Washington State Ferries employees, arbitrators set wage increases ranging from 7 to 8 percent over the biennium. An arbitrator awarded many Department of Corrections employees a general wage increase of 8 percent while another arbitrator awarded targeted
increases to community corrections officers along with the 6 percent general wage increase agreed to in the agreements for general government employees.

Family child care providers received an arbitration award lifting licensed providers to at least the 55th percentile of the market, according to the market rate survey, in the first year. A 6 percent increase in subsidy rates follows in the second year. License-exempt providers received a 2 percent rate increase in the first year and a 4 percent increase in the second year. Additionally, before- and after-school child care, previously paid at a half-day rate, will now be paid at 75 percent of the full-day rate.

Health care benefits for state employees are bargained with a coalition of most of the unions. Under the agreements for the 2019–21 biennium, health care premium contributions will remain at the current split: 85 percent employer/15 percent employee.

The estimated Near General Fund-State cost of the compensation increases for employees (represented and nonrepresented) and nonstate employees is $691 million.

The budget also includes a 3 percent pension increase for many retirees in the Public Employees’ and Teachers’ Retirement Systems Plan 1. Effective July 1, 2019, the increase would be capped at $62.50 per month. It would affect an estimated 39,000 PERS 1 and 32,000 TRS 1 retirees and cost about $44 million General Fund-State per biennium.

*Based on actual state employee head count. Does not include higher education.
School employee health care

State law sets up new school employee health insurance program

Over the past two years, the Legislature created a new state program that consolidates and funds health care and other insurance benefits for school employees across the state. Prior to the creation of the School Employees Benefits Board, or SEBB, school employee health insurance was administered by local school districts.

Similar to state employee health insurance, the SEBB program is administered by the Health Care Authority. The program will begin providing health care and other insurance benefits (such as life and disability insurance) for school employees and their dependents on Jan. 1, 2020. The SEBB board, in conjunction with HCA, is now designing and approving insurance benefit plans and setting eligibility criteria for participation in them.

As required in statute, the state must fund school employee health care at the same level (or higher) than it does for state agency employees. The law also requires that SEBB insurance benefits be made available to all school employees expected to work at least 630 hours per year. And, as with state employees, the state must collectively bargain to determine the dollar amount it contributes for school employee benefits.

To set terms for the 2019–21 budget, the state bargained with a coalition of school unions representing more than 100,000 school employees. Under the tentative agreement:

- All employees will need to pay some amount toward a monthly premium. The actual amount will vary according to the plan the employee chooses.
- Employees will not pay any of the premium for:
  - dental insurance
  - stand-alone vision insurance
  - basic life and basic long-term disability insurance
- Employer contributions will be the same for all eligible employees — instructional, classified and administrative.
- During the term of the tentative agreement, eligible employees will have the opportunity to earn wellness incentives of $50 for the first calendar year of the plan and $125 for the next.

Including the increase to the PEBB funding rate required in statute, the total estimated increase of the state contribution to school employee benefits is $942 million.
Strengthening Communities

Department of Commerce

Housing Trust Fund
Build approximately 2,500 affordable and innovative housing units. These will serve a broad spectrum of vulnerable populations, including individuals with chronic mental illness who need supportive housing and case management services, homeless families, youths and individuals, veterans, farmworkers, seniors and individuals with special needs. Funds will also be used to preserve approximately 670 aging affordable housing units to continue to serve low-income and vulnerable individuals and families and create approximately 156 units of net-zero energy affordable housing. ($140 million bonds)

Building Communities Fund Program
Fund 25 eligible projects that involve the acquisition, construction or rehabilitation of a nonresidential facility that must be located in a distressed community or serve a substantial number of low-income or disadvantaged persons. ($31.2 million bonds)

Building for the Arts

Department of Commerce

Provide grants to 14 nonprofit organizations for performing arts, art museums and cultural facilities projects statewide. ($12 million bonds)

Healthy Housing Remediation Program

Department of Ecology

Expand buildable land footprints by cleaning up low- to mid-level hazardous sites. This program incentivizes housing developers to develop more affordable housing for low-income Washingtonians. ($10 million bonds)

Energy and Climate

Department of Commerce

Energy Efficiency and Solar Grants Program
Award grants to state agencies, public higher education institutions and local governments to improve the energy efficiency of public facilities and street lighting and install solar systems to reduce energy demand and costs. ($35 million bonds)

Budget establishes new Statewide Broadband Office

Broadband access is essential for full participation in society and the modern economy. People rely on internet service to access health care and other essential services, obtain an education and build careers. Businesses need the internet to market themselves and serve customers. Broadband can also help first responders get quickly to residents in an emergency. Yet too many Washingtonians, especially in the most rural parts of the state, lack access to affordable broadband service.

There is a pressing need for broadband coordination and planning at the state level, along with funding to boost broadband access and deployment in unserved and underserved communities.

Gov. Inslee's 2019–21 operating budget includes funding for a Statewide Broadband Office to serve as the central planning and coordinating body for public and private efforts to deploy broadband. The office will promote economic vitality and meet the needs of the state's education, health care and public safety systems through greater broadband access. It will act as an information clearinghouse and set high-level statewide broadband policy to spur private investment and build local capacity. ($1.2 million, GF-S)

The governor's budget also includes separate capital funding to establish a competitive grant and loan program to be administered by the Public Works Board. The board will distribute funds to applicants for the acquisition, installation and construction of infrastructure to deliver broadband services to unserved and underserved people. The board may also award funding for feasibility studies and strategic planning for deploying broadband service in unserved and underserved areas. ($17.5 million bonds; $7.5 million Public Works Assistance Account)
Weatherization
Leverage approximately $14 million in utility funding to boost energy efficiency and improve the health and safety of approximately 4,070 low-income and vulnerable households. This includes grant funding for the Washington State University Community Energy Efficiency Program that helps homeowners, tenants and small business owners to make sound energy efficiency investments through consumer education. ($25 million bonds)

Clean Energy Fund
Develop, demonstrate and deploy clean energy technologies that save energy and shrink energy costs, reduce harmful air emissions or otherwise increase energy independence for the state. ($57.5 million bonds)

Early Learning
Department of Commerce
Early learning facility grants
Award facility construction and renovation grants to current and potential providers in the Early Childhood Education Assistance Program and the Early Achievers Program. This funding will help provide additional classrooms needed for ECEAP by the 2020–21 school year, as required by law. ($16.5 million bonds)

Expansion of early learning facility grants
Increase early learning facility slots beyond the entitlement mandate and expand ECEAP with wraparound services to families with income between 110 and 200 percent of the federal poverty level. ($5 million bonds)

Department of Enterprise Services
Capitol Child Care Center
Design and construct a child care center on the Capitol Campus to serve approximately 150 children in 11 classrooms with direct access to outdoor nature-based play space. ($12.9 million bonds; $3 million other)

Behavioral Health
Department of Commerce
Behavioral health community facilities
Expand and establish community capacity for more than 500 new behavioral health beds. This grant program will help divert and transition individuals with a complex array of behavioral health needs from the state hospitals. ($110 million bonds)

Department of Social and Health Services
Additional forensic wards at Western State Hospital
Construct two new 30-bed admission units at Western State Hospital’s Center for Forensic Services to address growing demand for competency evaluation and competency restoration services. Funding also completes a predesign for a new 500-bed forensic hospital. ($36.2 million bonds)

State-owned and -operated community civil capacity
Transform the statewide behavioral health system by relocating civil patients from state hospitals to smaller, community-based facilities. Predesign, siting and design funds are for four 16-bed and two 48-bed state-operated civil behavioral health facilities. Predesign and siting funds are for three 150-bed state-operated civil behavioral health facilities. ($30.9 million bonds)

Facility improvements at Western and Eastern State hospitals
Preserve facilities and make improvements such as fire safety upgrades and projects that will reduce potential opportunities in the built environment for patients to harm themselves or others on state hospital campuses. ($56.4 million bonds)

University of Washington
New teaching hospital
Fund predesign for a 150-bed teaching hospital at the University of Washington. This will provide behavioral health treatment capacity as well as build and cultivate a more robust behavioral health workforce. ($2 million bonds)
Other Human Services

Department of Social and Health Services

Fircrest School nursing facilities replacement
Design and construct a new 120-bed nursing facility at Fircrest School in Shoreline. Fircrest provides nursing care for clients with intellectual and physical disabilities. The buildings in which nursing clients are now housed contain failing water, sewer and electrical systems, and the building configuration does not comply with 1:1 bedroom-to-client ratio requirements. ($103.2 million bonds)

Improvements at the residential habilitation centers
Make improvements such as fire safety and cooling system upgrades to the RHC campuses to better treat patients. This preserves facilities and enhances campus safety and security. ($26.2 million bonds)

Department of Child, Youth, and Families

Green Hill School Recreation Building replacement
Construct a modern recreation building that will provide a dynamic therapeutic and physical exercise area so multiple groups can use concurrently. The building’s present configuration makes it difficult for staff to effectively supervise male juvenile offenders housed in this facility. ($36.5 million bonds)

Local Government Infrastructure

Department of Ecology

Stormwater Financial Assistance Program
Finance retrofit projects that treat polluted stormwater in priority areas throughout the state. Funds will be distributed to the highest priority projects through a competitive rating and ranking process to ensure projects provide good water quality value and address problems from urban development. The work accomplished by local governments will help reduce toxics and other pollution from entering waterways and protect marine waters, estuaries, lakes, rivers and groundwater resources. ($37.4 million bonds; $28.6 million State Toxics Control Account)

Water Pollution Control Revolving Program
Provide low-interest loans to local governments, special purpose districts and recognized tribes for high-priority water quality projects statewide. Ecology uses these funds to finance planning, designing, acquiring, constructing and improving water pollution control facilities and for related nonpoint source activities that help meet state and federal water pollution control requirements. ($158 million Water Pollution Control Revolving Account; $56 million federal)

Centennial Clean Water Program
Finance the construction of water pollution control facilities, and plan and implement nonpoint pollution control activities. Grant recipients are public entities that use funds for high-priority statewide water quality needs. ($35 million bonds)

Department of Commerce

Public Works Assistance Program
Provide financial assistance in the form of low- or no-interest loans to local governments to repair, replace or rehabilitate bridges, roads, sanitary sewer systems, domestic water systems, storm sewer systems and solid waste/recycling systems. ($130 million Public Works Assistance Account)

Flood Reduction and Water Supply

Department of Ecology

Floodplains by Design
Restore natural floodplain conditions by preserving open spaces, correcting problems created by earlier but erroneous flood control actions, improving long-term community flood resilience, reducing flood risks to infrastructure and development, and improving habitat conditions for salmon and other species. Floodplains by Design is an integrated approach that combines flood-hazard reduction actions with salmon recovery, river and habitat restoration and other public benefits. ($42.8 million bonds)

Chehalis Basin strategy
Pursue and oversee the implementation of an integrated Chehalis Basin strategy to reduce long-term flood damage and restore aquatic species habitat. In the past 30 years alone, five of the
largest floods in the basin’s recorded history have occurred. Not taking action could cost families and communities $3.5 billion in flood and related damages over the next 100 years. ($50 million bonds)

**Yakima River Basin water supply**
Fund infrastructure, programs and policies in the Yakima River Basin that support aquatic resources, fish and wildlife habitat, dry-year irrigation and municipal water supplies. ($31.5 million bonds)

**Columbia River Water Supply Development Program**
Develop new municipal, domestic, industrial and irrigation water throughout the Columbia River Basin and place one-third of these new water supplies in-stream to meet the flow needs of fish, wildlife and recreational users. ($32 million bonds; $2.4 million other)

**Toxic Cleanup**

**Department of Ecology**

**Remedial Action Grants**
Clean up contaminated sites in Washington with help from local governments. Supports cleanup at contaminated industrial sites that affect the air, land and water resources of the state, and continuing cleanup of Puget Sound. Funding protects public and environmental health, creates jobs, promotes economic redevelopment by allowing contaminated properties to be redeveloped and leverages local match funding. ($32.8 million Local Toxics Control Account)

**Clean up toxics sites in Puget Sound**
Integrate shoreline habitat restoration opportunities with cleanup projects to protect public and environmental health, create jobs and promote economic development in the Puget Sound Basin. ($10.5 million State Toxics Control Account)

**Eastern Washington Clean Sites Initiative**
Remediate contaminated sites, including cleanup work related to metals contamination, leaking underground storage tanks, landfills, salvage yards and wood treatment facilities. ($10.4 million State Toxics Control Account)

**Solid waste management**
Continue grant funding for this program to protect human health and the environment and to reduce human exposure to toxins. Program activities support the implementation of local solid and hazardous waste management plans and resource conservation through waste reduction, recycling and reuse programs. ($20 million Local Toxics Control Account)

**Chemical action plan implementation**
Identify the sources of the worst chemicals reaching the environment and develop recommendations on how to reduce or eliminate those sources. ($3.7 million Local Toxics Control Account)

**Salmon and Habitat Protection**

**Recreation and Conservation Office**

**Salmon Recovery Funding Board programs**
Implement the Salmon Recovery Act and provide funding for projects that protect or restore salmon habitat and for other salmon recovery programs and activities across the state. While other grant programs concentrate on a particular geographic region or bring in other nonsalmon values, this is the one grant program in Washington that focuses exclusively on protecting and restoring salmon habitat statewide. Projects are developed locally and evaluated to assess if and how well each will implement priorities listed in federally adopted salmon recovery plans. ($35 million bonds; $50 million federal)

**Puget Sound acquisition and restoration**
Protect and restore salmon habitat, a large portion of which is necessary for Chinook salmon, which provide one of the most critical food sources for Southern Resident orcas. ($42.5 million bonds)

**Washington Coastal Restoration Initiative**
Restore aquatic and terrestrial habitat on the Washington coast to protect the stronghold of salmon populations and provide jobs. Projects strengthen communities through job creation, more work options for local contractors, flood control, access improvement, climate resiliency and more. ($12.4 million bonds)
Department of Fish and Wildlife

Hatchery improvements for orca
Improve aging hatchery infrastructure to increase fish production for Southern Resident orcas. ($75.7 million bonds)

Fire prevention

Department of Natural Resources and Department of Fish and Wildlife

Forest hazard reduction
Reduce severe wildfire risk and increase forest resiliency through fuels reduction, thinning, fuel break creation and prescribed burning. ($18.2 million bonds)

Recreation

Parks and Recreation Commission

Nisqually State Park
Design and permit a new state park along the Nisqually and Mashel rivers near Eatonville. This is the first phase in developing a new full-service park, including a campground, support facilities and expanded trail system. This will be the state’s first new state park constructed since 1997 and is a cooperative project between State Parks and the Nisqually Indian Tribe. ($2.9 million bonds)

Palouse Falls State Park
Redevelop trails, viewpoints and parking for visitors viewing Palouse Falls, the state waterfall. The project will complete improvements to the day use area to enhance ice-age flood event and cultural heritage interpretive stations, pedestrian and traffic circulation, and visitor safety. ($1.3 million bonds)

Willapa Hills Trail
Construct a pedestrian overpass for the Willapa Hills Trail over SR 6 to enhance pedestrian and motorist safety. ($4.9 million bonds)

Recreation and Conservation Funding Board

Washington Wildlife Recreation Grants
Renovate new local and state parks, protect and restore wildlife habitat and preserve working farms and forests. Projects funded by this grant program contribute significantly to economic opportunities and a healthier population. ($115 million bonds)

Department of Commerce and Recreation and Conservation Funding Board

Youth recreation programs
Build or renovate 15 indoor and outdoor recreational facilities for youth. ($10 million bonds)

Higher Education: Four-year Institutions

University of Washington

Magnuson Health Sciences Teaching Center
Construct a modern, shared instructional facility for the six health sciences schools to meet demand and support teaching methods. The Magnuson Health Sciences Teaching Center (T-Wing) cannot accommodate all current or planned course offerings, nor support the advanced learning technologies and space requirements of active, team-based learning essential for training health and health care professionals. ($80 million bonds)

Washington State University

Global Animal Health Building
Construct the second phase of the Global Animal Health Building that will directly adjoin the phase 1 building completed in 2013. New construction will house the Washington Animal Disease Diagnostic Laboratory and the Paul G. Allen School for Global Animal Health disease detection and surveillance program. ($36.4 million bonds)

Tri-Cities Academic Building
Construct the Academic Building at WSU Tri-Cities to provide modern, right-sized STEM teaching laboratory and classroom space on campus. The university now leases several off-campus spaces for classrooms and class laboratories, which is inefficient and costly. ($27 million bonds)

Biomedical and Health Sciences Building Phase II
Fund predesign for a new Biomedical and Health Sciences building on the university’s growing health sciences campus in Spokane. This building will meet current and facilitate additional growth in research and academic programming for the colleges of Medicine, Nursing, and Pharmacy and Pharmaceutical Sciences. ($500,000 bonds)
Eastern Washington University

**Campus utilities preservation**
Design and construct upgrades to preserve and modernize Eastern Washington University’s infrastructure, including central steam production, chilled water production, medium voltage electrical distribution and water resource needs. ($20 million bonds)

Central Washington University

**Nutrition Science Building**
Construct a building to house classrooms, class laboratories, research laboratories, student study areas and offices. The facility will offer improvements in laboratory quality, technology and student spaces, and house all health sciences programs, including nutrition/dietetics, clinical physiology, exercise science and emergency medical services. ($32 million bonds)

The Evergreen State College

**Health and Counseling Center**
Construct a combined Health Clinic and Counseling Center to consolidate health and counseling services. This project will enclose and convert an open-air structure into a space dedicated to health care services. ($5.4 million bonds)

Western Washington University

**Sciences Building**
Construct a new interdisciplinary science building to address classroom and lab space limitations. The new facility will consist of teaching labs, wet research labs and active learning spaces in biology, chemistry and other STEM degree programs and accommodate approximately 70 new STEM and high-demand degrees within four years of its completion. ($60 million bonds)

Higher Education: Community and Technical Colleges

**Statewide**

**Facility repairs and minor works**
Complete high-priority building repairs and preservation projects at community and technical colleges. ($75.4 million bonds; $45.6 million other)

Wenatchee Valley

**Wells Hall replacement**
Demolish and replace approximately two-thirds of Wells Hall on the Wenatchee campus with a modern classroom and student support services building. ($29.5 million bonds; $5 million other)

Pierce Fort Steilacoom

**Cascade Building renovation – Phase 3**
Renovate partially the Cascade Building to support programs such as dental hygiene and veterinary technology. The project will also improve or add space for classrooms, the lecture hall, circulation areas and life safety systems. ($31.6 million bonds)

South Seattle

**Automotive Technology Building renovation and expansion**
Renovate and expand the Automotive Technology Building to correct inefficiencies and infrastructure deficiencies and fill a service courtyard with a two-story addition to expand usable space. ($23.4 million bonds; $500,000 other)

Bates

**Medical Mile Health Science Center**
Replace the West Annex building at the downtown Tacoma campus with a new Medical Mile Health Science Center. The center will provide space for allied health and STEM programs and include classroom and lab space. ($40.8 million bonds)

K-12 Education

**Office of Superintendent of Public Instruction**

**School Construction Assistance Program**
Partner with school districts to construct and modernize more than 100 school projects throughout the state. ($946 million bonds; $163.1 million Common School Construction Account)

**School Preservation Program**
Assist local school districts statewide through a competitive grant program for building system repairs and project planning. ($80 million bonds)
Transportation

Department of Transportation

Connecting Washington package
Continue delivery of 132 projects that improve the movement of goods and people throughout the state, as authorized in the 2015 Connecting Washington package. ($16 billion multi-year)

High-speed corridor authority
Develop a corridor authority to strengthen collaboration and develop bi-state and bi-national governance of ultra high-speed rail. The corridor authority will build on the 2018 Washington State Ultra High-Speed Ground Transportation business case analysis. Ultra-high-speed rail (defined as 250 mph or more) will offer an additional travel option for citizens between Vancouver, B.C., and Portland, Ore. ($3.3 million 2019–21)

Continued commitment to congestion relief
- Extend the SR 167 HOT lanes south into Pierce County and address a critical fish passage barrier. ($29.2 million 2019–21)
- Complete the SR 99/Alaskan Way Viaduct. ($43 million 2019–21)
- Reopen an Interstate 5/Columbia River Bridge project office. ($17.5 million 2019–21)

Ferry system support
- Construct two new hybrid-electric ferries. ($64.3 million 2019–21; $365 million total)
- Convert two diesel ferries to hybrid-electric during their midlife overhaul and fund the associated shore power. ($54.3 million 2019–21; $132 million total)
- Maintain the 144-car MV Hyak as a second service-relief vessel to prevent service disruption and capacity reductions. ($6.3 million 2019–21)

Fish passage barrier removal
Add funding to meet court-ordered removal of fish passage barriers to improve access to fish habitat. Additional funding will enable the state to meet the court order for at least the next three biennia. This represents a $205 million increase over currently planned funding levels for this biennium for a total biennial investment of $275 million. ($205 million 2019–21)

Cooperative automated transportation
Establish a cooperative automated transportation program to support use of automated vehicles and shared mobility, with an emphasis on safety, equity, inclusion, sustainability and prosperity for both rural and urban communities. ($3 million Multimodal Account-State)

Practical solutions
Implement a coordinated approach across programs and modes to efficiently manage transportation corridors and increase mobility, in cooperation with local partners, with an emphasis on active transportation, traffic demand management and traffic system operations. ($13 million 2019–21)

Worker safety
Create a worker safety program. New staff, protective equipment and facility inspections will protect the health and safety of this workforce. ($5.8 million 2019–21)

Electric vehicle infrastructure
Fund installation of up to 24 publicly accessible electric vehicle charging stations in Washington. ($2 million 2019–21)

Washington State Patrol

Additional troopers
Add troopers to reach full staffing levels in 2021. More troopers will make Washington roadways safer and more efficient by enforcing traffic laws, investigating collisions and assisting motorists. ($2.4 million 2019–21)
Department of Licensing

Securing private data
Enhance data management through new technology and dedicated data stewards. Additional staff will expand auditing of data-sharing contract recipients and create a centralized data warehouse for the agency. ($5.2 million 2019–21)

Moving toward Target Zero
Add requirements for obtaining a motorcycle permit and a motorcycle endorsement to bolster skills of these new drivers. More training and higher fines for drivers will help decrease collisions and boost safety. ($185,000 2019–21)
Revenue

Improving Washington’s outdated, unfair tax system

Washington has one of the most diverse and resilient economies in the nation. And, like much of the country, the state is in the midst of one of the longest-ever stretches of continuous economic growth. Even so, our state and local governments still struggle to find enough revenue to sustain their budgets.

This is partly due to the rising cost of providing services to a growing and aging population. But it is also the result of an outdated and inefficient state tax system that fails to keep pace with the growth of our economy — a tax system that puts too much of the burden on people at the lower end of the economic scale and does not require the very wealthiest to pay their fair share.

The bulk of Washington’s tax system was put in place in the 1930s, when our economy was largely goods based. Today, however, we spend a smaller share of our disposable income on goods and a greater share on services such as those provided by accountants, architects, attorneys, consultants and real estate agents. In 1974, services made up a little over one-tenth of the overall state economy. By last year, services had grown to nearly a quarter of the economy. Washington’s service economy also disproportionately caters to higher-income residents.

Here’s the rub: Washington gets nearly half its revenue through retail sales taxes, primarily on goods. That may have worked well 50 years ago, but since 1974, services as a share of Washington’s economy have more than doubled.

Washington’s tax system was founded on a goods-based economy — we don’t tax services to the extent we tax goods and commodities. As our economy shifts, our tax system fails to keep pace with economic growth.
not anymore. Besides making the state’s tax system the most regressive in the nation, our heavy reliance on a goods-based sales tax also makes it all but impossible for our revenue collections to keep pace with our growing economy.

Unlike some states, Washington does not impose a sales tax on most services. While Washington assesses a modest business and occupation tax on some services, in general we do not tax services to the extent we tax goods.

As a result, each year, Washington’s tax system falls farther behind. In the early 1990s, General Fund-State revenue collections equaled nearly 7 percent of the overall economy (as measured by total personal income). But revenue collections as a share of the economy have declined steadily — to less than 5 percent today — and are projected to keep falling.

Washington is falling behind other states as well. As recently as the mid-1990s, Washington ranked 11th nationwide in state and local taxes as a share of the economy. Just two decades later, we ranked 32nd — well below the average for all states. If Washington’s tax system were at the U.S. average, we would be generating an estimated $3.5 billion more in state and local taxes per year.
Washington has fallen behind other states in revenue as a share of the economy

In the mid-1990s, Washington ranked 11\textsuperscript{th} nationwide. In the most recent ranking, our state was 32\textsuperscript{nd}.

Source: Bureau of Economic Analysis and Census Bureau, U.S. Dept. of Commerce, Dec. 2018
Proposed tax changes would help revenue keep pace with economy

With a tax system that does not keep pace with the growth of our economy, the state has too often had to rely on “one time” money — such as through fund shifts or tapping reserves — to solve budget shortfalls. As a result, budget shortfalls often reappear at the start of each biennium.

While it will be necessary to once again tap reserves, Gov. Inslee understands the state cannot rely too heavily on one-time solutions or temporary revenue sources to fund ongoing priorities.

The governor’s 2019–21 operating budget calls for a mix of tax and revenue changes that will help address the state’s immediate needs and create a more sustainable revenue system that is better able to keep pace with future needs as our economy grows.

Overall, the governor’s plan would generate nearly $4 billion in additional revenue during the next biennium for the state operating, capital and transportation budgets. Besides helping the state meet its commitment to fully fund basic education, the additional revenue will enable the state to pay for vital improvements to our behavioral health system, expand early learning opportunities and fund recovery efforts for the region’s critically endangered Southern Resident orca population. It will also support investments in homelessness, financial aid for college students, public health and other key priorities.

Even with the revenue increases the governor is proposing, Washington’s tax collections as a share of the economy will remain below the national average.

Key revenue proposals

The governor proposes increasing the state business and occupation tax on services and other activities from 1.5 percent to 2.5 percent, which would generate about $2.6 billion in the next biennium.

The state has increased the B&O tax on services in the past. The most recent change was in 2010, when the tax was increased temporarily to help fund state services after revenue collections crashed during the recession.

As he has previously, the governor is calling for a new capital gains tax on the sale of stocks, bonds and other assets. Exemptions are provided for retirement accounts, homes, farms and forestry. Earned income from salaries and wages is not capital gains and would not be taxed at all.

Washington is one of just nine states that do not tax capital gains.

The proposal is designed to increase the share of state taxes paid by our state’s wealthiest taxpayers. The state would apply a 9 percent tax to capital gains earnings above $25,000 for individuals and $50,000 for joint filers, starting in the second year of the biennium.

At those earnings thresholds, the tax would primarily affect very wealthy households. In fact, if the tax had been in place in 2016, the average total income of affected households would have been nearly $660,000.

And the tax will only affect a tiny fraction of taxpayers — about 1.5 percent of households in the first year.

The capital gains tax would raise an estimated $975 million in fiscal year 2021.

To help the state pay for court-ordered removal of fish passage barriers, the governor also proposes changing the state’s real estate excise tax from a flat rate to a graduated rate. Currently, the state tax on all property sales is 1.28 percent, regardless of the sale price. Under the new graduated approach, the rate on lower-valued properties (under $250,000) would be 0.75 percent, while the rate would be 2 percent for property sales over $1 million and 2.5 percent for sales over $5 million. The rate would stay at 1.28 percent for sales between $250,000 and $1 million.

The graduated rate would increase state real estate excise tax collections by about $400 million in the next biennium.
Making government more effective, efficient, customer-focused

Launched in 2013, Gov. Inslee's Results Washington initiative continues to drive improvements in key areas, including energy, education, the economy and the environment, as well as health, safety and effective government. Results Washington's data-driven, collaborative approach has drawn national interest and is proving itself in real-world results:

- **A 55 percent increase in the number of community and technical college graduates in STEM fields since 2012.** This rise in science, technology, engineering and math graduates that helps the state better meet workforce needs is the result of cross-agency efforts to boost dual credit and dual enrollment opportunities for students. Results Washington monitors the number of graduates in STEM programs from public community and technical colleges and works with key partners across the state to convene teams, tackle challenges and improve outcomes.

- **In 2017, the state met and surpassed its 2020 WorkSource job placement target of 69.5 percent.** In 2012, prior to Results Washington, the job placement rate was 53.1 percent. This improvement in job placement is largely the result of strengthened partnerships in the state’s workforce development system — including relationships with employer groups and advocates — experienced staff and stable support systems. Because measuring placement rates is not enough to ensure the well-being of state residents, Results Washington also tracks the median earnings of WorkSource participants, which show a steady linear increase, with a 34 percent increase in the past six quarters alone.

- **In 2017, the state met the 2020 target to recover 35 percent of species listed as endangered, threatened or sensitive.** Forty-six species in Washington were listed as endangered, threatened or sensitive in 2013, when Results Washington began measuring the percentage of listed species to enter recovery status. The Washington Department of Fish and Wildlife and its local and regional partnerships have implemented recovery strategies and action plans that are monitored by Results Washington.

- **In 2018, petroleum and petroleum-related contaminated sites cleanup met the 2020 target of 6,803 sites cleaned up.** By applying a performance management lens and magnifying visibility of this work, Results Washington has helped the state increase, beyond projected progress, the number of contaminated sites cleaned up. Voluntary cleanup sites are often created during property transactions and demonstrate that Washington's growing economy — the development of commercial and residential space, along with the creation of new jobs — has had positive impacts on our environment. The state’s Department of Ecology, in partnership with Results Washington, has identified how the cleanup of contaminated sites can also contribute to the development of affordable housing.

More statewide progress and hundreds of agency-level process improvements are happening. These result in faster services, better outcomes, streamlined processes, easier-to-use forms and millions of dollars in cost avoidance. Underlying much of this work is Lean management — a set of principles and tools widely used in the private sector — with an emphasis on making government more inclusive and human-centered. Find more at www.results.wa.gov.